

**HARRIS COUNTY
HOUSING
AUTHORITY
HOUSTON, TEXAS**

2017 ORIGINAL BUDGET

MEETING OF THE BOARD OF COMMISSIONERS - MARCH 16, 2016

FOR THE YEAR ENDING MARCH 31, 2017

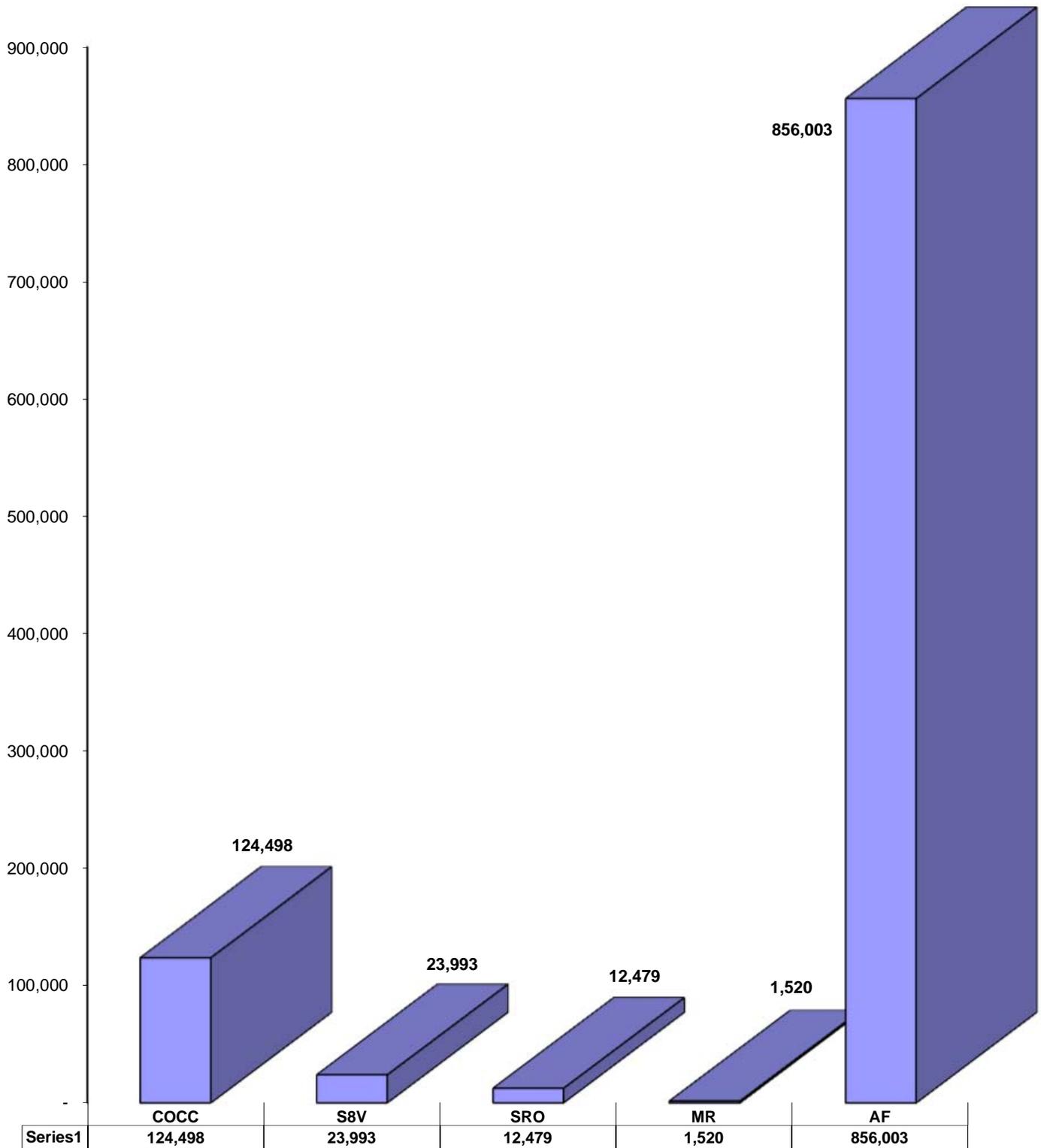
HARRIS COUNTY HOUSING AUTHORITY

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FOR THE YEAR ENDING MARCH 31, 2017

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Harris County Housing Authority



CASH FLOWS

HARRIS COUNTY HOUSING AUTHORITY

NOTES TO ORIGINAL BUDGET FOR THE YEAR ENDING MARCH 31, 2017

Original Budget Notes

General

1. All lines of business (LOB) are budgeted to have positive cash flows. This is the first fiscal year end to accomplish this milestone since FYE 2012 (during the time of the DHAP & DVP programs).
2. There are no operating transfers to/from any LOB - all LOBs are self supporting. This is significant with the HCV program since HUD-Wash (QAD) has been critical of overall administrative costs since June 20, 2013. In the past, the HCHA has made up for the revenue deficit with operating transfers from the Affordable Housing Program to the HCV program.
3. The 2017 budget has removed \$76,788 in budgeted vacation buyback time. Staff will be requesting a Personnel Policy change to support this cost savings. If approved, the effect in costs savings, including applicable benefits is expected to total \$89,074 on a consolidated basis.
4. There are no Merit or COLA increases in the proposed original 2017 budget. As the fiscal year progresses, this will be re-visited based on performances of the LOBs in comparison to each budget.
5. Legal fees from Harris County totaling \$150,000 per year will be paid by the COCC and will be charged back to the LOBs based on actual time worked. The original budget is anticipating legal costs to spread-out approximately 10% - HCV, 70% - Affordable & 20% - COCC.
6. The Public Affairs budget, new in 2017, will add \$47,750 in costs to all LOBs. See page 37.

Housing Choice Vouchers

1. Eliminated one position - Records Technician for a cost savings of \$42,139.

HARRIS COUNTY HOUSING AUTHORITY

NOTES TO ORIGINAL BUDGET FOR THE YEAR ENDING MARCH 31, 2017

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2. This original budget takes into consideration the effects and efficiencies of contracting out the inspection department in the HCV program.
3. For the 2017 FYE, HUD is expected to fund 99.58% of the CYE 2015 actual HAP costs.

Affordable

1. The Affordable Housing Program expected operating transfers in:

Westlock developer Fee	-
Fenix Estates developer fee	250,000
Baybrook	111,000
Cornerstone	192,000
Primrose	65,790
Magnolia	151,000
Waterside	121,000
Cypresswood	161,000
Sierra Meadows	101,000
Annual Totals	1,279,580

2. For budgeting purposes only, the Construction Coordinator's position cost is offset by equal income since the position will likely be part of a construction in progress cost, rather than an operating cost.

HARRIS COUNTY HOUSING AUTHORITY

CASH FLOW - 2016 PROJECTED ACTUAL vs 2017 ORIGINAL BUDGET FOR THE YEAR ENDING MARCH 31, 2017

<u>Line of Business</u>	<u>FYE 2016</u> <u>Projected Actual</u> <u>Cash Flow</u>	<u>FYE 2017</u> <u>Original</u> <u>Budget</u>	<u>Diff</u>
Central Office Cost Center	192,204	124,498	(67,706)
Section 8 Housing Choice Vouchers	95,195	23,993	(71,201)
Single Room Occupancy (SRO)	15,445	12,479	(2,967)
Moderate Rehab	1,993	1,520	(474)
Affordable Housing	305,048	856,003	550,956
Residual Receipts/(Deficit)	609,885	1,018,493	408,608

CONSOLIDATED

LINE	ACCT		2016	2016			2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	OVER	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1		(UNDER)	BUDGET	VS 2017 PROJ
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	120,000	120,000
		CHARGEBACK ITEMS - LEGAL	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	1,670,457	1,101,000	569,457	152%	1,687,162	16,705
		HUD PHA OPERATING GRANT (CFP/S8)	35,398,664	35,081,966	316,698	101%	35,593,351	194,687
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	1,009	1,000	9	101%	1,000	(9)
714	3450	FRAUD RECOVERY	70,611	60,000	10,611	118%	60,000	(10,611)
715	3480	OTHER REVENUE	1,112,883	1,188,057	(75,174)	94%	1,104,955	(7,928)
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	38,253,624	37,432,023	821,601	102%	38,566,468	312,844
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	1,796,532	2,024,953	(228,421)	89%	1,842,106	45,574
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	560,813	687,213	(126,400)	82%	538,576	(22,237)
912	4171	AUDITING FEES	72,600	73,066	(466)	99%	73,700	1,100
		MANAGEMENT FEES	643,644	619,488	24,156	104%	635,064	(8,580)
		BOOKKEEPING FEES	400,467	387,185	13,282	103%	396,920	(3,547)
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	274,928	371,410	(96,482)	74%	351,410	76,482
		LEGAL EXPENSE	119,932	137,000	(17,068)	88%	150,000	30,068
		TRAVEL	-	3,000	(3,000)	0%	3,000	3,000
916	4190	OTHER	233,736	196,477	37,259	119%	295,132	61,396
		TOTAL ADMINISTRATIVE	4,102,652	4,499,792	(397,140)	91%	4,285,908	183,256
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	5,937	6,118	(181)	97%	6,118	181
932	4320	ELECTRICITY	34,083	21,625	12,458	158%	35,105	1,022
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	40,020	27,743	12,277	144%	41,223	1,203
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	10,491	12,239	(1,748)	86%	12,878	2,387
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	107,307	163,693	(56,386)	66%	121,635	14,328
		TOTAL ORDINARY MAINT & OPERATIONS	117,797	175,932	(58,135)	67%	134,513	16,715
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	34,035	44,500	(10,465)	76%	44,550	10,515
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	34,035	44,500	(10,465)	76%	44,550	10,515
INSURANCE								
961	4510	OTHER INSURANCE	20,119	26,350	(6,231)	76%	26,350	6,231
		TOTAL INSURANCE EXPENSES	20,119	26,350	(6,231)	76%	26,350	6,231

CONSOLIDATED

LINE	ACCT		2016	2016		OVER	2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2017 PROJ
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	524,579	542,095	(17,516)	97%	160,786	(363,793)
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	12,500	(12,500)	0%	12,500	12,500
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			524,579	554,595	(30,016)	95%	173,286	(351,293)
969	TOTAL OPERATING EXPENDITURES		4,839,202	5,328,912	(489,711)	91%	4,705,829	(133,373)
970	CASH FLOW FROM OPERATIONS		33,414,422	32,103,111	1,311,312	104%	33,860,639	446,216
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	(1,052,475)	(1,643,794)	591,319	64%	(1,279,580)	(227,105)
		OPERATING TRANSFERS OUT	-	458,333	(458,333)	0%	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	55,200	(55,200)	0%	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	32,321,597	32,264,212	57,385	100%	32,500,026	178,428
		OTHER ITEMS	1,535,415	964,000	571,415	159%	1,621,700	86,285
TOTAL OTHER EXPENSES			32,804,537	32,097,951	706,586	102%	32,842,146	37,608
900	TOTAL EXPENDITURES		37,643,739	37,426,863	216,876	101%	37,547,975	(95,764)
	NET CASH FLOW		609,885	5,160	604,725	11820%	1,018,493	408,608

OFFICE EXPENSE:	
Office supplies	58,850
Office rent	257,960
Printing/reproduction	34,600
	351,410

COCC

LINE	ACCT		2016	2016		2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	OVER	ACTUAL COSTS
			ACTUAL	REV# 1		(UNDER)	VS 2017 PROJ
OPERATING INCOME							
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	120,000	120,000
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-
715	3480	OTHER REVENUE	1,063,479	1,006,673	56,806	106%	1,031,984
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	(31,495)
700		TOTAL REVENUES	1,063,479	1,006,673	56,806	106%	1,151,984
							88,505
OPERATING EXPENDITURES							
ADMINISTRATIVE							
911	4110	ADMINISTRATIVE SALARIES	363,832	436,231	(72,399)	83%	496,923
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	94,617	128,756	(34,139)	73%	115,972
912	4171	AUDITING FEES	1,692	2,000	(308)	85%	2,000
		MANAGEMENT FEES	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-
		OFFICE EXPENSE	94,400	126,000	(31,600)	75%	126,000
		LEGAL EXPENSE	117,180	125,000	(7,820)	94%	30,000
		TRAVEL	-	3,000	(3,000)	0%	3,000
916	4190	OTHER	120,999	94,027	26,972	129%	144,277
		TOTAL ADMINISTRATIVE	792,720	915,014	(122,294)	87%	918,172
							125,452
TENANT SERVICES							
921	4210	SALARIES	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-
UTILITIES							
931	4310	WATER	2,164	2,228	(64)	97%	2,229
932	4320	ELECTRICITY	12,412	7,867	4,545	158%	12,784
933	4330	NATURAL GAS	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-
		TOTAL UTILITIES	14,576	10,095	4,481	-	15,013
							437
ORDINARY MAINT & OPERATIONS							
941	4410	LABOR	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-
942	4420	MATERIALS	3,397	5,000	(1,603)	68%	5,000
		CONTRACT COSTS					
		GARBAGE & TRASH	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-
		PLUMBING	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-
		JANITORIAL	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	43,448	52,300	(8,852)	83%	52,300
		TOTAL ORDINARY MAINT & OPERATIONS	46,845	57,300	(10,455)	82%	57,300
							10,455
PROTECTIVE SERVICES							
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	12,393	15,000	(2,607)	83%	15,000
		PROTECTIVE SERVICES OTHER	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	12,393	15,000	(2,607)	-	15,000
							2,607
INSURANCE							
961	4510	INSURANCE	4,740	7,000	(2,260)	68%	7,000
		TOTAL INSURANCE EXPENSES	4,740	7,000	(2,260)	68%	7,000
							2,260

COCC

LINE	ACCT		2016	2016		OVER	2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2017 PROJ
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	-	15,000	(15,000)	0%	15,000	15,000
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
		TOTAL GENERAL EXPENSES	-	15,000	(15,000)	0%	15,000	15,000
969		TOTAL OPERATING EXPENDITURES	871,275	1,019,409	(148,134)	85%	1,027,486	156,211
970		CASH FLOW FROM OPERATIONS	192,204	(12,736)	204,940	-1509%	124,498	(67,706)
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	-	(50,000)	50,000	0%	-	-
		OPERATING TRANSFERS OUT	-	33,333	(33,333)	0%	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-	-
		TOTAL OTHER EXPENSES	-	(16,667)	(16,667)	-	-	-
900		TOTAL EXPENDITURES	871,275	1,002,742	(164,801)	87%	1,027,486	156,211
		NET CASH FLOW	192,204	3,931	221,607	4889%	124,498	(67,706)

OFFICE EXPENSE:	
Office supplies	30,000
Office rent	90,000
Printing/reproduction	6,000
	126,000

COCC ACCOUNT DETAIL

LINE	ACCT		2016	2016		OVER	2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2017 PROJ
INCOME								
HUD PHA SECTION 8 GRANTS								
	3410	SECTION 8 HAP INCOME	-	-	-	-	-	-
	3410.1	ADMINISTRATIVE FEES EARNED	-	-	-	-	-	-
TOTAL HUD PHA SECTION 8 GRANTS			-	-	-	-	-	-
EXPENSES								
ADMINISTRATIVE EXPENSES - OTHER								
	4140	STAFF TRAINING	4,161	2,000	(2,161)	208%	2,000	(2,161)
	4170	ACCOUNTING	54,765	25,000	(29,765)	219%	55,000	235
	4190	SUNDRY	29,319	27,100	(2,219)	108%	47,350	18,031
	4190.2	TELEPHONE/COMMUNICATIONS	705	3,000	2,295	24%	3,000	2,295
	4190.3	POSTAGE	516	1,500	984	34%	1,500	984
	4190.5	OFFICE EQUIPMENT/SOFTWARE	31,532	35,427	3,895	89%	35,427	3,895
TOTAL ADMINISTRATIVE			120,999	94,027	(26,972)	129%	144,277	23,278
OTHER GENERAL EXPENSES								
	4590	OTHER GENERAL EXPENSES	-	15,000	15,000	0%	15,000	15,000
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES			-	15,000	15,000	0%	15,000	15,000
NOTES TO BUDGET - SUNDRY EXPENSES								
		SUNDRY		10,100			10,100	
		BANK SVC		6,000			6,000	
		CONSULTANTS & PROFESSIONAL		11,000			11,000	
		MARKETING		-			20,250	
				27,100			47,350	

COCC CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE ORIGINAL 2017 BUDGET				
TOTAL			-	-

SECTION 8 HCV

LINE	ACCT		2016	2016		OVER	2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2017 PROJ
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	1,670,457	1,101,000	569,457	152%	1,687,162	16,705
		HUD PHA OPERATING GRANT (CFP/S8)	35,036,635	34,684,872	351,763	101%	35,211,818	175,183
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	31	-	31	-	-	(31)
714	3450	FRAUD RECOVERY	69,965	60,000	9,965	117%	60,000	(9,965)
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	36,777,088	35,845,872	931,216	103%	36,958,980	181,892
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	1,227,263	1,302,854	(75,591)	94%	1,091,162	(136,100)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	418,897	477,804	(58,907)	88%	362,932	(55,965)
912	4171	AUDITING FEES	67,417	67,000	417	101%	67,500	83
		MANAGEMENT FEES	632,572	607,968	24,604	104%	623,544	(9,028)
		BOOKKEEPING FEES	393,548	379,980	13,568	104%	389,715	(3,833)
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	167,956	225,000	(57,044)	75%	205,000	37,044
		LEGAL EXPENSE	-	12,000	(12,000)	0%	15,000	15,000
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	97,116	83,648	13,468	116%	115,500	18,384
		TOTAL ADMINISTRATIVE	3,004,769	3,156,254	(151,485)	95%	2,870,354	(134,416)
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	3,548	3,655	(107)	97%	3,654	106
932	4320	ELECTRICITY	20,363	12,904	7,459	158%	20,974	611
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	23,911	16,559	7,352	144%	24,628	717
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	6,095	5,639	456	108%	6,278	183
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	25,383	26,000	(617)	98%	26,000	617
		TOTAL ORDINARY MAINT & OPERATIONS	31,477	31,639	(162)	99%	32,278	800
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	20,335	27,500	(7,165)	74%	27,500	7,165
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	20,335	27,500	(7,165)	74%	27,500	7,165
INSURANCE								
961	4510	INSURANCE	13,387	16,500	(3,113)	81%	16,500	3,113
		TOTAL INSURANCE EXPENSES	13,387	16,500	(3,113)	81%	16,500	3,113

SECTION 8 HCV

LINE	ACCT		2016	2016		OVER	2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2017 PROJ
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	27,484	28,500	(1,016)	96%	144,286	116,802
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	12,500	(12,500)	0%	12,500	12,500
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			27,484	41,000	(13,516)	67%	156,786	129,302
969	TOTAL OPERATING EXPENDITURES		3,121,363	3,289,452	(168,089)	95%	3,128,045	6,682
970	CASH FLOW FROM OPERATIONS		33,655,725	32,556,420	1,099,305	103%	33,830,935	175,210
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	-	(408,333)	408,333	0%	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	28,200	(28,200)	0%	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	32,025,116	31,933,972	91,144	100%	32,185,242	160,126
		OTHER ITEMS - PORT IN HAP EXPENSE	1,535,415	964,000	571,415	159%	1,621,700	86,285
TOTAL OTHER EXPENSES			33,560,531	32,517,839	634,359	103%	33,806,942	246,411
900	TOTAL EXPENDITURES		36,681,893	35,807,291	466,269	102%	36,934,986	253,093
NET CASH FLOW			95,195	38,581	464,947	247%	23,993	(71,201)
OFFICE EXPENSE:								
		Office supplies		45,000			25,000	
		Office rent		155,000			155,000	
		Printing/reproduction		25,000			25,000	
				225,000			205,000	

SECTION 8 ACCOUNT DETAIL

LINE ACCT	2016	2016		2017	2016 PROJECTED
ITEM # DESCRIPTION	PROJECTED	BUDGET		OVER	ACTUAL COSTS
	ACTUAL	REV# 1	DIFF	(UNDER)	VS 2017 PROJ
				BUDGET	
INCOME					
HUD PHA SECTION 8 GRANTS					
3410 SECTION 8 HAP INCOME	32,025,116	31,933,972	91,144	100%	160,126
3410.1 ADMINISTRATIVE FEES EARNED	3,011,519	2,750,900	260,619	109%	15,058
TOTAL HUD PHA SECTION 8 GRANTS	<u>35,036,635</u>	<u>34,684,872</u>	<u>351,763</u>	<u>101%</u>	<u>175,183</u>
EXPENSES					
ADMINISTRATIVE EXPENSES - OTHER					
4140 STAFF TRAINING	5,835	9,000	3,165	65%	165
4170 ACCOUNTING	-	-	-	-	-
4190 SUNDRY	16,753	8,148	(8,605)	206%	16,747
4190.2 TELEPHONE/COMMUNICATIONS	1,736	2,000	264	87%	264
4190.3 POSTAGE	28,633	28,500	(133)	100%	367
4190.5 OFFICE EQUIPMENT/SOFTWARE	44,159	36,000	(8,159)	123%	841
TOTAL ADMINISTRATIVE	<u>97,116</u>	<u>83,648</u>	<u>(13,468)</u>	<u>116%</u>	<u>18,384</u>
OTHER GENERAL EXPENSES					
4590 OTHER GENERAL EXPENSES	27,484	28,500	1,016	96%	116,802
4590.5 ASSET MGT FEE	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES	<u>27,484</u>	<u>28,500</u>	<u>1,016</u>	<u>96%</u>	<u>116,802</u>
NOTES TO BUDGET - SUNDRY EXPENSES					
SUNDRY		2,148			10,000
BANK SVC		6,000			6,000
CONSULTANTS & PROFESSIONAL		-			-
MARKETING		-			17,500
		<u>8,148</u>			<u>33,500</u>

SECTION 8 CAPITAL EQUIPMENT/EXTRAORDINARY ITEMS

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE ORIGINAL 2017 BUDGET				
TOTAL			0.00	0.00

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LINE	ACCT		2016	2016		OVER	2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2017 PROJ
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	312,371	344,329	(31,958)	91%	328,298	15,927
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	645	-	645	-	-	(645)
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	313,016	344,329	(31,313)	91%	328,298	15,282
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	18,264	16,285	1,979	112%	17,199	(1,065)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	2,799	5,574	(2,775)	50%	4,793	1,994
912	4171	AUDITING FEES	593	1,000	(407)	59%	600	7
		MANAGEMENT FEES	9,984	10,368	(384)	96%	10,368	384
		BOOKKEEPING FEES	6,239	6,480	(241)	96%	6,480	241
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	2,392	3,360	(968)	71%	3,360	968
		LEGAL EXPENSE	1,393	-	1,393	-	-	(1,393)
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	1,457	1,354	103	108%	2,575	1,118
		TOTAL ADMINISTRATIVE	43,121	44,421	(1,300)	97%	45,375	2,254
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	56	58	(2)	97%	57	1
932	4320	ELECTRICITY	327	205	122	159%	333	7
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	383	263	120	146%	390	8
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	12	100	(88)	12%	100	88
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	264	500	(236)	53%	500	236
		TOTAL ORDINARY MAINT & OPERATIONS	276	600	(324)	46%	600	324
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	325	500	(175)	65%	500	175
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	325	500	(175)	65%	500	175
INSURANCE								
961	4510	INSURANCE	88	250	(162)	35%	250	162
		TOTAL INSURANCE EXPENSES	88	250	(162)	35%	250	162

SRO ACCOUNT DETAIL

LINE	ACCT		2016	2016		2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	OVER	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1	DIFF	(UNDER)	BUDGET
							VS 2017 PROJ
INCOME							
HUD PHA SECTION 8 GRANTS							
	3410	SECTION 8 HAP INCOME	253,377	285,120	(31,743)	89%	15,327
	3410.1	ADMINISTRATIVE FEES EARNED	58,993	59,209	(216)	100%	601
		TOTAL HUD PHA SECTION 8 GRANTS	312,371	344,329	(31,958)	91%	15,927
EXPENSES							
ADMINISTRATIVE EXPENSES - OTHER							
	4140	STAFF TRAINING	37	15	(22)	249%	13
	4170	ACCOUNTING	-	160	160	0%	-
	4190	SUNDRY	1,403	279	(1,124)	503%	372
	4190.2	TELEPHONE/COMMUNICATIONS	-	150	150	0%	-
	4190.3	POSTAGE	17	-	(17)	-	(17)
	4190.5	OFFICE EQUIPMENT/SOFTWARE	-	750	750	0%	750
		TOTAL ADMINISTRATIVE	1,457	1,354	(103)	108%	1,118
OTHER GENERAL EXPENSES							
	4590	OTHER GENERAL EXPENSES	-	-	-	-	-
	4590.5	ASSET MGT FEE	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	-
		TOTAL OTHER GENERAL EXPENSES	-	-	-	-	-
NOTES TO BUDGET - SUNDRY EXPENSES							
		SUNDRY		4			1,500
		BANK SVC		275			275
		CONSULTANTS & PROFESSIONAL		-			-
		MARKETING		-			-
				279			1,775

SRO CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE ORIGINAL 2017 BUDGET				
TOTAL			0.00	0.00

MOD REHAB

LINE	ACCT		2016	2016		OVER	2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2017 PROJ
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	49,659	52,765	(3,106)	94%	53,235	3,576
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	49,659	52,765	(3,106)	94%	53,235	3,576
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	1,253	2,627	(1,374)	48%	1,012	(242)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	193	899	(706)	22%	282	89
912	4171	AUDITING FEES	83	66	17	125%	600	517
		MANAGEMENT FEES	1,088	1,152	(64)	94%	1,152	64
		BOOKKEEPING FEES	680	725	(45)	94%	725	45
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	267	550	(283)	48%	550	283
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	880	1,261	(381)	70%	1,180	300
		TOTAL ADMINISTRATIVE	4,444	7,280	(2,836)	61%	5,500	1,056
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	7	10	(3)	67%	10	3
932	4320	ELECTRICITY	36	50	(14)	72%	40	4
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	43	60	(17)	71%	50	7
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	1	-	1	-	-	(1)
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	29	-	29	-	35	6
		TOTAL ORDINARY MAINT & OPERATIONS	31	-	31	-	35	4
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	36	-	36	-	50	14
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	36	-	36	-	50	14
INSURANCE								
961	4510	INSURANCE	8	-	8	-	-	(8)
		TOTAL INSURANCE EXPENSES	8	-	8	-	-	(8)

MOD REHAB

LINE	ACCT		2016	2016		OVER	2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2017 PROJ
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
969	TOTAL OPERATING EXPENDITURES		<u>4,561</u>	<u>7,340</u>	<u>(2,779)</u>	<u>62%</u>	<u>5,635</u>	<u>1,074</u>
970	CASH FLOW FROM OPERATIONS		<u>45,097</u>	<u>45,425</u>	<u>(327)</u>	<u>99%</u>	<u>47,600</u>	<u>2,502</u>
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	-	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	43,104	45,120	(2,016)	96%	46,080	2,976
		OTHER ITEMS	-	-	-	-	-	-
TOTAL OTHER EXPENSES			<u>43,104</u>	<u>45,120</u>	<u>(2,016)</u>	<u>96%</u>	<u>46,080</u>	<u>2,976</u>
900	TOTAL EXPENDITURES		<u>47,665</u>	<u>52,460</u>	<u>(4,795)</u>	<u>91%</u>	<u>51,715</u>	<u>4,050</u>
	NET CASH FLOW		<u>1,993</u>	<u>305</u>	<u>1,689</u>	<u>654%</u>	<u>1,520</u>	<u>(474)</u>
OFFICE EXPENSE:								
		Office supplies		250			250	
		Office rent		300			300	
		Printing/reproduction		-			-	
				<u>550</u>			<u>550</u>	

MOD REHAB ACCOUNT DETAIL

LINE	ACCT		2016	2016		2017	2016 PROJECTED	
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	OVER	PROJECTED	ACTUAL COSTS	
			ACTUAL	REV# 1	DIFF	(UNDER)	BUDGET	
							VS 2017 PROJ	
INCOME								
HUD PHA SECTION 8 GRANTS								
	3410	SECTION 8 HAP INCOME	43,104	45,120	(2,016)	96%	46,080	2,976
	3410.1	ADMINISTRATIVE FEES EARNED	6,555	7,645	(1,090)	86%	7,155	600
		TOTAL HUD PHA SECTION 8 GRANTS	49,659	52,765	(3,106)	94%	53,235	3,576
EXPENSES								
ADMINISTRATIVE EXPENSES - OTHER								
	4140	STAFF TRAINING	1	10	9	13%	10	9
	4170	ACCOUNTING	-	-	-	-	-	-
	4190	SUNDRY	795	1,006	212	79%	925	130
	4190.2	TELEPHONE/COMMUNICATIONS	-	20	20	0%	20	20
	4190.3	POSTAGE	8	50	42	16%	50	42
	4190.5	OFFICE EQUIPMENT/SOFTWARE	76	175	99	43%	175	99
		TOTAL ADMINISTRATIVE	880	1,261	381	70%	1,180	300
OTHER GENERAL EXPENSES								
	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	-	-
		TOTAL OTHER GENERAL EXPENSES	-	-	-	-	-	-
NOTES TO BUDGET - SUNDRY EXPENSES								
		SUNDRY		200			100	
		BANK SVC		806			825	
		CONSULTANTS & PROFESSIONAL		-			-	
		MARKETING		-			-	
				1,006			925	

MOD REHAB CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE ORIGINAL 2017 BUDGET				
TOTAL			0.00	0.00

AFFORDABLE HOUSING

LINE	ACCT		2016	2016		OVER	2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2017 PROJ
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	979	1,000	(21)	98%	1,000	21
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	49,404	181,384	(131,980)	27%	72,971	23,567
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	50,383	182,384	(132,001)	28%	73,971	23,589
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	185,920	266,956	(81,036)	70%	235,810	49,890
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	44,307	74,180	(29,873)	60%	54,597	10,290
912	4171	AUDITING FEES	2,815	3,000	(185)	94%	3,000	185
		MANAGEMENT FEES	-	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	9,913	16,500	(6,587)	60%	16,500	6,587
		LEGAL EXPENSE	1,359	-	1,359	-	105,000	103,641
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	13,284	16,187	(2,903)	82%	31,600	18,316
		TOTAL ADMINISTRATIVE	257,597	376,823	(119,226)	68%	446,507	188,909
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	163	167	(4)	97%	168	5
932	4320	ELECTRICITY	945	599	346	158%	974	28
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	1,108	766	342	145%	1,141	33
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	985	1,500	(515)	66%	1,500	515
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	38,183	84,893	(46,710)	45%	42,800	4,617
		TOTAL ORDINARY MAINT & OPERATIONS	39,168	86,393	(47,225)	45%	44,300	5,132
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	945	1,500	(555)	63%	1,500	555
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	945	1,500	(555)	63%	1,500	555
INSURANCE								
961	4510	INSURANCE	1,896	2,600	(704)	73%	2,600	704
		TOTAL INSURANCE EXPENSES	1,896	2,600	(704)	73%	2,600	704

AFFORDABLE HOUSING

LINE	ACCT		2016	2016		OVER	2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2017 PROJ
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	497,095	498,595	(1,500)	100%	1,500	(495,595)
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			497,095	498,595	(1,500)	100%	1,500	(495,595)
969	TOTAL OPERATING EXPENDITURES		797,810	966,677	(168,867)	83%	497,548	(300,262)
970	CASH FLOW FROM OPERATIONS		(747,427)	(784,293)	36,866	95%	(423,577)	323,850
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	(1,052,475)	(1,185,461)	132,986	89%	(1,279,580)	(227,105)
		OPERATING TRANSFERS OUT	-	425,000	(425,000)	0%	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	27,000	(27,000)	0%	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-	-
TOTAL OTHER EXPENSES			(1,052,475)	(733,461)	(319,014)	143%	(1,279,580)	(227,105)
900	TOTAL EXPENDITURES		(254,665)	233,216	(487,881)	-109%	(782,032)	(527,367)
NET CASH FLOW			305,048	(50,832)	355,880	-600%	856,003	550,956
OFFICE EXPENSE:								
		Office supplies		3,000			3,000	
		Office rent		10,500			10,500	
		Printing/reproduction		3,000			3,000	
				16,500			16,500	

AFFORDABLE ACCOUNT DETAIL

LINE	ACCT		2016	2016		2017	2016 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	OVER	PROJECTED	ACTUAL COSTS
			ACTUAL	REV# 1	DIFF	(UNDER)	BUDGET
							VS 2017 PROJ
INCOME							
HUD PHA SECTION 8 GRANTS							
	3410	SECTION 8 HAP INCOME	-	-	-	-	-
	3410.1	ADMINISTRATIVE FEES EARNED	-	-	-	-	-
TOTAL HUD PHA SECTION 8 GRANTS			-	-	-	-	-
EXPENSES							
ADMINISTRATIVE EXPENSES - OTHER							
	4140	STAFF TRAINING	1,404	2,000	596	70%	596
	4170	ACCOUNTING	-	-	-	-	-
	4190	SUNDRY	1,576	6,000	4,424	26%	14,424
	4190.2	TELEPHONE/COMMUNICATIONS	677	1,000	323	68%	323
	4190.3	POSTAGE	-	600	600	0%	600
	4190.5	OFFICE EQUIPMENT/SOFTWARE	9,627	6,587	(3,040)	146%	2,373
TOTAL ADMINISTRATIVE			13,284	16,187	2,903	82%	18,316
OTHER GENERAL EXPENSES							
	4590	OTHER GENERAL EXPENSES	497,095	498,595	1,500	100%	(495,595)
	4590.5	ASSET MGT FEE	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES			497,095	498,595	1,500	100%	(495,595)
NOTES TO BUDGET - SUNDRY EXPENSES							
		SUNDRY		6,000			6,000
		BANK SVC		-			-
		CONSULTANTS & PROFESSIONAL		-			-
		MARKETING		-			10,000
				6,000			16,000

AFFORDABLE CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE ORIGINAL 2017 BUDGET				
TOTAL			0.00	0.00

HARRIS COUNTY HOUSING AUTHORITY
SCHEDULE OF PAYROLL - ADMINISTRATION
FOR THE YEAR ENDING MARCH 31, 2017

POSITION	NAME	2016		2017		2017		2017							TOTAL			
		RATE	TOTAL	COLA	TOTAL	INCENTIVE/ MERIT/OT	RATE	VAC	BUYBACK	BUYBACK TOTAL	COLA/OT	COCC	S8V	VASH	SRO	M/REHAB	AFF	ALLOC
ASSET MANAGER	BURNS, PAULA	39.81	82,805	0%	82,805	0%	39.81	-		82,805	-	-	-	-	-	-	82,805	82,805
CONSTRUCTION COORDINATOR	OTHMAN, MOHAMMED	27.89	58,011	0%	58,011	0%	27.89	-		58,011	-	-	-	-	-	-	58,011	58,011
FINANCE DIRECTOR	CURRY, PAUL	39.38	81,910	0%	81,910	0%	39.38	-		81,910	81,910	-	-	-	-	-	-	81,910
ACCOUNTANT/PURCHASING AGENT	ROGERS, KIMBERLY	25.00	52,000	0%	52,000	0%	25.00	-		52,000	52,000	-	-	-	-	-	-	52,000
CHIEF EXECUTIVE OFFICER	ALLISON, HORACE	72.12	150,000	0%	150,000	0%	72.12	-		150,000	150,000	-	-	-	-	-	-	150,000
DIRECTOR OF ADMINISTRATION	DOMERACKI, KRISTEN	29.72	61,818	0%	61,818	0%	29.72	-		61,818	61,818	-	-	-	-	-	-	61,818
DIRECTOR OF PUBLIC AFFAIRS	SIMMONS, TIMIKA	52.88	109,990	0%	109,990	0%	52.88	-		109,990	109,990	-	-	-	-	-	-	109,990
EXECUTIVE ASSISTANT	THOMSON, KATIE	19.81	41,205	0%	41,205	0%	19.81	-		41,205	41,205	-	-	-	-	-	-	41,205
DIRECTOR OF REAL ESTATE DEVELOPMENT	BABALOLA, SAMSON	45.67	94,994	0%	94,994	0%	45.67	-		94,994	-	-	-	-	-	-	94,994	94,994
TOTAL ADMINISTRATION		352.28	732,733		732,733		352.28	-		732,733	496,923	-	-	-	-	-	235,810	732,733

HARRIS COUNTY HOUSING AUTHORITY
SCHEDULE OF BENEFITS BY POSITION - ADMINISTRATION
FOR THE YEAR ENDING MARCH 31, 2017

POSITION	NAME	TOTAL EFFECT							ST/LT		TTL	% BENE	COST PER HR	TTL ANNUAL COST
		OF INC	RETIRE	FICA	HEALTH	LIFE	UNEMP	DISABILITY	OTHER	BENE	TO TOTAL	W/BENE	COST	
ASSET MANAGER	BURNS, PAULA	82,805	5,796	6,335	6,240	184	83	391	-	19,029	22.98%	48.96	101,834	
CONSTRUCTION COORDINATOR	OTHMAN, MOHAMMED	58,011	4,061	4,438	6,062	131	58	210	-	14,960	25.79%	35.08	72,971	
FINANCE DIRECTOR	CURRY, PAUL	81,910	5,734	6,266	9,102	173	82	376	-	21,733	26.53%	49.83	103,643	
ACCOUNTANT/PURCHASING AGENT	ROGERS, KIMBERLY	52,000	3,640	3,978	6,062	113	52	287	-	14,133	27.18%	31.79	66,133	
CHIEF EXECUTIVE OFFICER	ALLISON, HORACE	150,000	10,500	7,804	12,608	203	150	446	-	31,711	21.14%	87.36	181,711	
DIRECTOR OF ADMINISTRATION	DOMERACKI, KRISTEN	61,818	4,327	4,729	6,062	133	62	318	-	15,632	25.29%	37.24	77,449	
DIRECTOR OF PUBLIC AFFAIRS	SIMMONS, TIMIKA	109,990	7,699	8,414	3,280	173	110	426	-	20,103	18.28%	62.54	130,093	
EXECUTIVE ASSISTANT	THOMSON, KATIE	41,205	2,884	3,152	6,240	89	41	254	-	12,661	30.73%	25.90	53,866	
DIRECTOR OF REAL ESTATE DEVELOPMENT	BABALOLA, SAMSON	94,994	6,650	7,267	6,062	120	95	414	-	20,608	21.69%	55.58	115,601	
TOTAL ADMINISTRATION		732,733	51,291	52,383	61,720	1,320	733	3,122	-	170,569	23.28%	434.28	903,302	

HARRIS COUNTY HOUSING AUTHORITY

SCHEDULE OF BENEFITS BY POSITION - ADMINISTRATION

FOR THE YEAR ENDING MARCH 31, 2017

ALLOCATION OF BENEFITS	TOTAL BENEFITS PAID	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
ASSET MANAGER	19,029	-	-	-	-	-	19,029	19,029
CONSTRUCTION COORDINATOR	14,960	-	-	-	-	-	14,960	14,960
FINANCE DIRECTOR	21,733	21,733	-	-	-	-	-	21,733
ACCOUNTANT/PURCHASING AGENT	14,133	14,133	-	-	-	-	-	14,133
CHIEF EXECUTIVE OFFICER	31,711	31,711	-	-	-	-	-	31,711
DIRECTOR OF ADMINISTRATION	15,632	15,632	-	-	-	-	-	15,632
DIRECTOR OF PUBLIC AFFAIRS	20,103	20,103	-	-	-	-	-	20,103
EXECUTIVE ASSISTANT	12,661	12,661	-	-	-	-	-	12,661
DIRECTOR OF REAL ESTATE DEVELOPMENT	20,608	-	-	-	-	-	20,608	20,608
TOTAL ADMINISTRATION	170,569	115,972	-	-	-	-	54,597	170,569

**HARRIS COUNTY HOUSING AUTHORITY
 SCHEDULE OF ALLOCATIONS BY POSITION - ADMIN
 FOR THE YEAR ENDING MARCH 31, 2017**

POSITION	NAME	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
ASSET MANAGER	BURNS, PAULA	-	-	-	-	-	1.00	1.00
CONSTRUCTION COORDINATOR	OTHMAN, MOHAMMED	-	-	-	-	-	1.00	1.00
FINANCE DIRECTOR	CURRY, PAUL	1.00	-	-	-	-	-	1.00
ACCOUNTANT/PURCHASING AGENT	ROGERS, KIMBERLY	1.00	-	-	-	-	-	1.00
CHIEF EXECUTIVE OFFICER	ALLISON, HORACE	1.00	-	-	-	-	-	1.00
DIRECTOR OF ADMINISTRATION	DOMERACKI, KRISTEN	1.00	-	-	-	-	-	1.00
DIRECTOR OF PUBLIC AFFAIRS	SIMMONS, TIMIKA	1.00	-	-	-	-	-	1.00
EXECUTIVE ASSISTANT	THOMSON, KATIE	1.00	-	-	-	-	-	1.00
DIRECTOR OF REAL ESTATE DEVELOPMENT	BABALOLA, SAMSON	-	-	-	-	-	1.00	1.00
TOTAL FTEs		6.00	-	-	-	-	3.00	9.00

HARRIS COUNTY HOUSING AUTHORITY

SCHEDULE OF PAYROLL AND ALLOCATIONS - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2017

POSITION	NAME	2016		2017			2017			2017					TOTAL COST	
		RATE	TOTAL	COLA	TOTAL	INCENTIVE/MERIT/OT	RATE	VAC	MERIT/COLA/OT	FTE	S8V	VASH	SRO	M/REHAB		AFF
CASE MANAGER	BENJAMIN, JACQUELINE	20.70	43,056	0%	43,056	0%	20.70	-	43,056	1.00	43,056	-	-	-	-	43,056
SENIOR CASE MANAGER	BENOIT, ADELINE	24.32	50,586	0%	50,586	0%	24.32	-	50,586	1.00	32,375	-	17,199	1,012	-	50,586
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	16.93	35,214	0%	35,214	0%	16.93	-	35,214	1.00	35,214	-	-	-	-	35,214
ADMISSOIN MANAGER	JAMES, TERRANCE	21.00	43,680	0%	43,680	0%	21.00	-	43,680	1.00	43,680	-	-	-	-	43,680
DIRECTOR OF PGM QUALITY	BURROUGHS, BEVERLY	34.81	72,405	0%	72,405	0%	34.81	-	72,405	1.00	72,405	-	-	-	-	72,405
CASE MANAGER	KINNEY, SHANDRA	20.70	43,056	0%	43,056	0%	20.70	-	43,056	1.00	43,056	-	-	-	-	43,056
CASE MANAGER	CARRIZALES, ANA	20.70	43,056	0%	43,056	0%	20.70	-	43,056	1.00	43,056	-	-	-	-	43,056
PORTABILITY CASE MANAGER	COOK, PAMELA	20.71	43,077	0%	43,077	0%	20.71	-	43,077	1.00	43,077	-	-	-	-	43,077
VASH CASE MANAGER	DEBOSE, CHARITY	21.42	44,554	0%	44,554	0%	21.42	-	44,554	1.00	44,554	-	-	-	-	44,554
INSPECTOR	DUNHAM, FREDERICK	21.63	44,990	0%	44,990	0%	21.63	-	44,990	0.25	11,248	-	-	-	-	11,248
INSPECTOR	EBOW, DARRELL	21.43	44,574	0%	44,574	0%	21.43	-	44,574	0.25	11,144	-	-	-	-	11,144
VASH PGM COORDINATOR	ESCAMILLA, KATHERINE	26.15	54,392	0%	54,392	0%	26.15	-	54,392	1.00	54,392	-	-	-	-	54,392
CASE MANAGER	HADRICK, SHERILL	20.40	42,432	0%	42,432	0%	20.40	-	42,432	1.00	42,432	-	-	-	-	42,432
HCV SUPERVISOR	ZUNIGA, DIANA	24.45	50,856	0%	50,856	0%	24.45	-	50,856	1.00	50,856	-	-	-	-	50,856
RECORDS TECHNICIAN	JOHNSON, JANNET	15.00	31,200	0%	31,200	0%	15.00	-	31,200	1.00	31,200	-	-	-	-	31,200
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	15.00	31,200	0%	31,200	0%	15.00	-	31,200	1.00	31,200	-	-	-	-	31,200
INSPECTION SPECIALIST	GONZALEZ, VANESSA	18.50	38,480	0%	38,480	0%	18.50	-	38,480	1.00	38,480	-	-	-	-	38,480
CASE MANAGER	MAYWEATHER, SHERIKA	20.57	42,786	0%	42,786	0%	20.57	-	42,786	1.00	42,786	-	-	-	-	42,786
HCV DIRECTOR	McCRAY, DEBRA	38.46	79,997	0%	79,997	0%	38.46	-	79,997	1.00	79,997	-	-	-	-	79,997
PORTABILITY CASE MANAGER	MILLER, ANGELA	20.77	43,202	0%	43,202	0%	20.77	-	43,202	1.00	43,202	-	-	-	-	43,202
INSPECTOR	MITCHELL, OCTAVIOUS	20.91	43,493	0%	43,493	0%	20.91	-	43,493	0.25	10,873	-	-	-	-	10,873
CASE MANAGER	BANIS, HANNAH	20.80	43,264	0%	43,264	0%	20.80	-	43,264	1.00	43,264	-	-	-	-	43,264
HCV CLERK	SMITH, BRITTANY	20.70	43,056	0%	43,056	0%	20.70	-	43,056	1.00	43,056	-	-	-	-	43,056
INTAKE SPECIALIST	VANCE, CINDY	18.06	37,565	0%	37,565	0%	18.06	-	37,565	1.00	37,565	-	-	-	-	37,565
RECORDS TECHNICIAN	DELETED POSITION	15.00	31,200	0%	-	0%	0.00	-	0	-	-	-	-	-	-	-
CASE MANAGER	JOHNSON, PASHALA	19.23	39,998	0%	39,998	0%	19.23	-	39,998	1.00	39,998	-	-	-	-	39,998
CASE MANAGER	VILLEGAS, SADIE	19.23	39,998	0%	39,998	0%	19.23	-	39,998	1.00	39,998	-	-	-	-	39,998
CALL CENTER REPRESENTATIVE	RAMOS, CINDY	15.00	31,200	0%	31,200	0%	15.00	-	31,200	1.00	31,200	-	-	-	-	31,200
INSPECTION ASSISTANT	TORRES, PHYLCIA	15.00	31,200	0%	31,200	0%	15.00	-	31,200	0.25	7,800	-	-	-	-	7,800
TOTAL SECTION 8 DEPT		607.58	1,263,766		1,232,566		592.58	-	1,232,566	27.0	1,091,162	-	17,199	1,012	-	1,109,373

HARRIS COUNTY HOUSING AUTHORITY
SCHEDULE OF BENEFITS BY POSITION - SECTION 8
FOR THE YEAR ENDING MARCH 31, 2017

POSITION	NAME	TOTAL EFFECT							ST/LT DISABILITY	TTL BENE	% BENE TO TOTAL	COST PER HR W/BENE	TTL ANNUAL COST
		OF INC	RETIRE	FICA	HEALTH	LIFE	UNEMP						
CASE MANAGER	BENJAMIN, JACQUELINE	43,056	3,014	3,294	6,240	93	43	260	12,944	30.06%	26.92	56,000	
SENIOR CASE MANAGER	BENOIT, ADELINE	50,586	3,541	3,870	6,240	111	51	285	14,097	27.87%	31.10	64,683	
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	35,214	2,465	2,694	8,050	2	35	234	13,481	38.28%	23.41	48,695	
ADMISSOIN MANAGER	JAMES, TERRANCE	43,680	3,058	3,342	6,062	120	44	246	12,871	29.47%	27.19	56,551	
DIRECTOR OF PGM QUALITY	BURROUGHS, BEVERLY	72,405	5,068	5,539	6,240	180	72	409	17,509	24.18%	43.23	89,914	
CASE MANAGER	KINNEY, SHANDRA	43,056	3,014	3,294	8,050	93	43	260	14,754	34.27%	27.79	57,810	
CASE MANAGER	CARRIZALES, ANA	43,056	3,014	3,294	10,915	93	43	260	17,619	40.92%	29.17	60,675	
PORTABILITY CASE MANAGER	COOK, PAMELA	43,077	3,015	3,295	7,872	96	43	261	14,583	33.85%	27.72	57,659	
VASH CASE MANAGER	DEBOSE, CHARITY	44,554	3,119	3,408	6,240	98	45	264	13,174	29.57%	27.75	57,728	
INSPECTOR	DUNHAM, FREDERICK	44,990	3,149	3,442	6,062	98	45	266	13,062	29.03%	27.91	58,052	
INSPECTOR	EBOW, DARRELL	44,574	3,120	3,410	11,288	88	45	264	18,216	40.87%	30.19	62,790	
VASH PGM COORDINATOR	ESCAMILLA, KATHERINE	54,392	3,807	4,161	11,288	120	54	297	19,727	36.27%	35.63	74,119	
CASE MANAGER	HADRICK, SHERILL	42,432	2,970	3,246	6,240	89	42	254	12,842	30.26%	26.57	55,274	
HCV SUPERVISOR	ZUNIGA, DIANA	50,856	3,560	3,890	9,426	104	51	274	17,305	34.03%	32.77	68,161	
RECORDS TECHNICIAN	JOHNSON, JANNET	31,200	2,184	2,387	7,872	96	31	263	12,833	41.13%	21.17	44,033	
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	31,200	2,184	2,387	8,050	64	31	217	12,934	41.45%	21.22	44,134	
INSPECTION SPECIALIST	GONZALEZ, VANESSA	38,480	2,694	2,944	14,892	84	38	244	20,897	54.31%	28.55	59,377	
CASE MANAGER	MAYWEATHER, SHERIKA	42,786	2,995	3,273	8,050	96	43	263	14,719	34.40%	27.65	57,505	
HCV DIRECTOR	McCRAY, DEBRA	79,997	5,600	6,120	6,062	155	80	350	18,367	22.96%	47.29	98,364	
PORTABILITY CASE MANAGER	MILLER, ANGELA	43,202	3,024	3,305	6,062	89	43	254	12,777	29.58%	26.91	55,979	
INSPECTOR	MITCHELL, OCTAVIOUS	43,493	3,044	3,327	9,426	96	43	261	16,198	37.24%	28.70	59,690	
CASE MANAGER	BANIS, HANNAH	43,264	3,028	3,310	10,915	93	43	260	17,650	40.80%	29.29	60,914	
HCV CLERK	SMITH, BRITTANY	43,056	3,014	3,294	6,062	62	43	213	12,688	29.47%	26.80	55,744	
INTAKE SPECIALIST	VANCE, CINDY	37,565	2,630	2,874	6,240	82	38	243	12,106	32.23%	23.88	49,671	
RECORDS TECHNICIAN	DELETED POSITION	0	0	0	-	-	-	-	0	0.00%	0.00	0	
CASE MANAGER	JOHNSON, PASHALA	39,998	2,800	3,060	6,062	62	40	213	12,237	30.59%	25.11	52,235	
CASE MANAGER	VILLEGAS, SADIE	39,998	2,800	3,060	6,240	89	40	254	12,483	31.21%	25.23	52,481	
CALL CENTER REPRESENTATIVE	RAMOS, CINDY	31,200	2,184	2,387	7,872	62	31	213	12,749	40.86%	21.13	43,949	
INSPECTION ASSISTANT	TORRES, PHYLCIA	31,200	2,184	2,387	6,240	120	31	213	11,175	35.82%	20.37	42,375	
TOTAL SECTION 8 DEPT		1,232,566	86,280	94,291	220,262	2,636	1,233	7,293	411,995	33.43%	790.65	1,644,561	

HARRIS COUNTY HOUSING AUTHORITY

SCHEDULE OF BENEFITS BY POSITION - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2017

ALLOCATION OF BENEFITS	TOTAL BENEFITS PAID	FTE	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CASE MANAGER	12,944	1.00	12,944	-	-	-	-	12,944
SENIOR CASE MANAGER	14,097	1.00	9,022	-	4,793	282	-	14,097
RECORDS TECHNICIAN	13,481	1.00	13,481	-	-	-	-	13,481
ADMISSOIN MANAGER	12,871	1.00	12,871	-	-	-	-	12,871
DIRECTOR OF PGM QUALITY	17,509	1.00	17,509	-	-	-	-	17,509
CASE MANAGER	14,754	1.00	14,754	-	-	-	-	14,754
CASE MANAGER	17,619	1.00	17,619	-	-	-	-	17,619
PORTABILITY CASE MANAGER	14,583	1.00	14,583	-	-	-	-	14,583
VASH CASE MANAGER	13,174	1.00	13,174	-	-	-	-	13,174
INSPECTOR	13,062	0.25	3,265	-	-	-	-	3,265
INSPECTOR	18,216	0.25	4,554	-	-	-	-	4,554
VASH PGM COORDINATOR	19,727	1.00	19,727	-	-	-	-	19,727
CASE MANAGER	12,842	1.00	12,842	-	-	-	-	12,842
HCV SUPERVISOR	17,305	1.00	17,305	-	-	-	-	17,305
RECORDS TECHNICIAN	12,833	1.00	12,833	-	-	-	-	12,833
CALL CENTER REPRESENTATIVE	12,934	1.00	12,934	-	-	-	-	12,934
INSPECTION SPECIALIST	20,897	1.00	20,897	-	-	-	-	20,897
CASE MANAGER	14,719	1.00	14,719	-	-	-	-	14,719
HCV DIRECTOR	18,367	1.00	18,367	-	-	-	-	18,367
PORTABILITY CASE MANAGER	12,777	1.00	12,777	-	-	-	-	12,777
INSPECTOR	16,198	0.25	4,049	-	-	-	-	4,049
CASE MANAGER	17,650	1.00	17,650	-	-	-	-	17,650
HCV CLERK	12,688	1.00	12,688	-	-	-	-	12,688
INTAKE SPECIALIST	12,106	1.00	12,106	-	-	-	-	12,106
RECORDS TECHNICIAN	-	-	-	-	-	-	-	-
CASE MANAGER	12,237	1.00	12,237	-	-	-	-	12,237
CASE MANAGER	12,483	1.00	12,483	-	-	-	-	12,483
CALL CENTER REPRESENTATIVE	12,749	1.00	12,749	-	-	-	-	12,749
INSPECTION ASSISTANT	11,175	0.25	2,794	-	-	-	-	2,794
TOTAL S8 BENEFITS	411,995	27.0	362,932	-	4,793	282	-	368,007

HARRIS COUNTY HOUSING AUTHORITY

SCHEDULE OF ALLOCATIONS BY POSITION - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2017

POSITION	NAME	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CASE MANAGER	BENJAMIN, JACQUELINE	-	1.00	-	-	-	-	1.00
SENIOR CASE MANAGER	BENOIT, ADELINE	-	0.64	-	0.34	0.02	-	1.00
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	-	1.00	-	-	-	-	1.00
ADMISSOIN MANAGER	JAMES, TERRANCE	-	1.00	-	-	-	-	1.00
DIRECTOR OF PGM QUALITY	BURROUGHS, BEVERLY	-	1.00	-	-	-	-	1.00
CASE MANAGER	KINNEY, SHANDRA	-	1.00	-	-	-	-	1.00
CASE MANAGER	CARRIZALES, ANA	-	1.00	-	-	-	-	1.00
PORTABILITY CASE MANAGER	COOK, PAMELA	-	1.00	-	-	-	-	1.00
VASH CASE MANAGER	DEBOSE, CHARITY	-	1.00	-	-	-	-	1.00
INSPECTOR	DUNHAM, FREDERICK	-	1.00	-	-	-	-	1.00
INSPECTOR	EBOW, DARRELL	-	1.00	-	-	-	-	1.00
VASH PGM COORDINATOR	ESCAMILLA, KATHERINE	-	1.00	-	-	-	-	1.00
CASE MANAGER	HADRICK, SHERILL	-	1.00	-	-	-	-	1.00
HCV SUPERVISOR	ZUNIGA, DIANA	-	1.00	-	-	-	-	1.00
RECORDS TECHNICIAN	JOHNSON, JANNET	-	1.00	-	-	-	-	1.00
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	-	1.00	-	-	-	-	1.00
INSPECTION SPECIALIST	GONZALEZ, VANESSA	-	1.00	-	-	-	-	1.00
CASE MANAGER	MAYWEATHER, SHERIKA	-	1.00	-	-	-	-	1.00
HCV DIRECTOR	McCRAY, DEBRA	-	1.00	-	-	-	-	1.00
PORTABILITY CASE MANAGER	MILLER, ANGELA	-	1.00	-	-	-	-	1.00
INSPECTOR	MITCHELL, OCTAVIOUS	-	1.00	-	-	-	-	1.00
CASE MANAGER	BANIS, HANNAH	-	1.00	-	-	-	-	1.00
HCV CLERK	SMITH, BRITTANY	-	1.00	-	-	-	-	1.00
INTAKE SPECIALIST	VANCE, CINDY	-	1.00	-	-	-	-	1.00
RECORDS TECHNICIAN	DELETED POSITION	-	-	-	-	-	-	-
CASE MANAGER	JOHNSON, PASHALA	-	1.00	-	-	-	-	1.00
CASE MANAGER	VILLEGAS, SADIE	-	1.00	-	-	-	-	1.00
CALL CENTER REPRESENTATIVE	RAMOS, CINDY	-	1.00	-	-	-	-	1.00
INSPECTION ASSISTANT	TORRES, PHYLCIA	-	1.00	-	-	-	-	1.00
TOTAL FTEs		-	27.64	-	0.34	0.02	-	28.00

FY 2016 Public Affairs Proposed Budget

Item	Amount	Program	Priority	Type	Description
AFFORDABLE HOUSING					
Photography	4,000	AH	1	Promotions	Promotional video series and event coverage, PSA's etc.
Videography	5,500	AH	1	Promotions	Promotional video series and event coverage, PSA's etc.
Social Media	500	AH	1	Promotions	Advertising to build following and promote specific items.
AH Total	10,000				
COCC					
Collateral	7,500	COCC	1	Publicity	Printed materials, banners, annual report, brochures, marketing folder, etc.
Photography	1,500	COCC	1	Promotions	Promotional video series and event coverage, PSA's etc.
Videography	2,000	COCC	1	Promotions	Create videos for advertising, marketing presentations and social media
Software/Technology	5,000	COCC	1	Administration	Adobe Creative Suite, Analytics, Market Study's
Community Memberships	1,000	COCC	1	Promotions	Chambers, other networking groups
Meals	750	COCC	1	Personal Selling	Meetings
Social Media	1,000	COCC	1	Promotions	Facebook, Twitter, LinkedIn, You Tube ads and business account fees.
Government Affairs	1,500	COCC	2	Public Relations	Travel, attendance at key events, lodging etc.
COCC Total	20,250				
HOUSING CHOICE VOUCHER					
In House Events	1,800	HCV	1	Promotions	Quarterly Homeownership Fair, Landlord Briefings,
Photography	2,500	HCV	1	Promotions	Promotional video series and event coverage, PSA's etc.
Social Media	3,700	HCV	1	Promotions	Advertising to build following and promote specific items.
Community Newspapers	8,000	HCV	1	Advertising	Advertising targeted at landlords
Direct Mail/Special Invites	1,500	HCV	3	e-blast	Landlord, major events, scholarship gala, mailing lists.
HCV Total	17,500				
Total 2017 budget	47,750				

Priority 1 - Highly important for success.

Priority 2 - Moderately important for success.

Priority 3 - Not significantly important for success.