

**HARRIS COUNTY  
HOUSING  
AUTHORITY  
HOUSTON, TEXAS**

**2017 BUDGET REVISION #2**

**MAY 17, 2017 BOC MEETING**

**FOR THE YEAR ENDING MARCH 31, 2017**

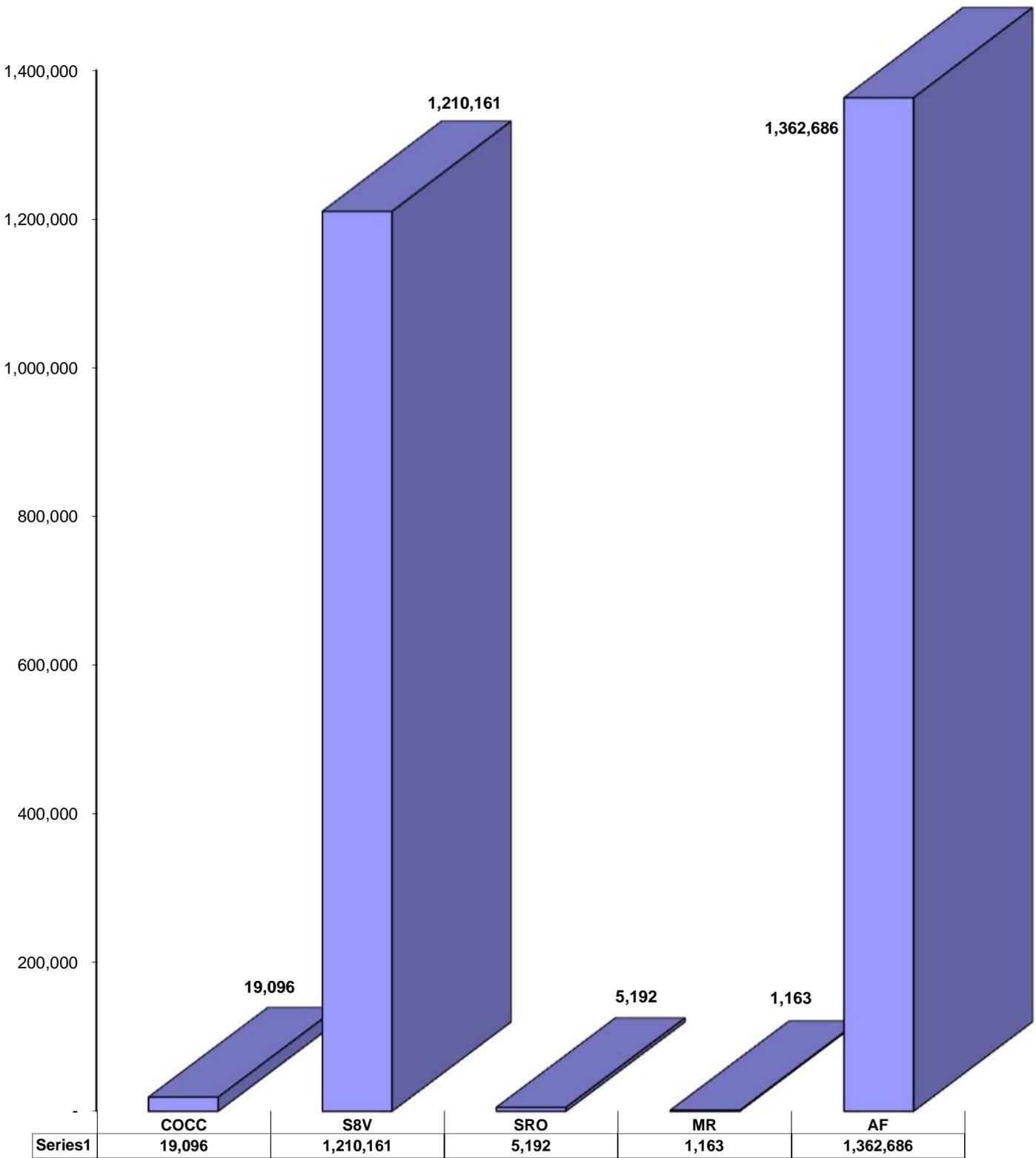
# HARRIS COUNTY HOUSING AUTHORITY

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# Harris County Housing Authority



CASH FLOWS

# HARRIS COUNTY HOUSING AUTHORITY

## NOTES TO BUDGET REVISION #2 - FINAL FOR THE YEAR ENDING MARCH 31, 2017

1. Reflect the Board approved transfer of \$1,000,000 from the Affordable Housing program to the HCV program in order to provide cash flow for the Net Restricted Position.
2. Reflect the Board approved transfer of \$1,000,000 from the Affordable Housing program to the HCHA Redevelopment Authority.
3. Reduced the HCV Management & Bookkeeping fees by \$107,124 & \$53,562 respectively. This reduction in costs will have a like reduction in revenues for the COCC. This moves the fees from \$12.00 & \$7.50 to \$10.00 & \$6.50 per occupied voucher. The effect is to maintain a positive Unrestricted Net Position for the year for the HCV program. This change is due to a shortfall of expected portable vouchers for the fiscal year ending 03-31-2017.
4. The net effect of the changes is expected to increase the consolidated net income by \$29,070 cumulative change from budget revision #1 to revision #2.

# HARRIS COUNTY HOUSING AUTHORITY

## CASH FLOW - 2017 PROJECTED ACTUAL vs 2017 BUDGET REV# 2 FOR THE YEAR ENDING MARCH 31, 2017

<u>Line of Business</u>	<u>FYE 2017 Projected Actual Cash Flow</u>	<u>FYE 2017 Budget Revision# 2</u>	<u>Diff</u>
Central Office Cost Center	2,536	19,096	16,560
Section 8 Housing Choice Vouchers	122,946	1,210,161	1,087,215
Single Room Occupancy (SRO)	15,897	5,192	(10,705)
Moderate Rehab	2,285	1,163	(1,123)
Affordable Housing	2,230,753	1,362,686	(868,067)
<b>Residual Receipts/(Deficit)</b>	<b><u>2,374,417</u></b>	<b><u>2,598,297</u></b>	<b><u>223,880</u></b>

# CONSOLIDATED

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	100,000	(100,000)	0%	100,000	100,000
		CHARGEBACK ITEMS - LEGAL	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	2,995,934	3,010,913	(14,979)	100%	3,010,913	14,980
		HUD PHA OPERATING GRANT (CFP/S8)	37,010,986	37,196,257	(185,271)	100%	37,196,257	185,271
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	1,197	1,205	(8)	99%	1,205	8
714	3450	FRAUD RECOVERY	45,879	46,338	(459)	99%	46,338	459
715	3480	OTHER REVENUE	3,383,303	3,561,709	(178,406)	95%	3,396,224	12,921
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b><u>43,437,299</u></b>	<b><u>43,916,422</u></b>	<b><u>(479,123)</u></b>	<b><u>99%</u></b>	<b><u>43,750,937</u></b>	<b><u>313,638</u></b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	1,775,865	1,843,637	(67,772)	96%	1,843,637	67,772
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	571,757	569,778	1,979	100%	569,778	(1,979)
912	4171	AUDITING FEES	53,182	54,700	(1,518)	97%	54,700	1,518
		MANAGEMENT FEES	634,752	638,385	(3,633)	99%	528,142	(106,610)
		BOOKKEEPING FEES	396,718	398,993	(2,275)	99%	343,482	(53,237)
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	296,885	307,114	(10,229)	97%	307,114	10,229
		LEGAL EXPENSE	1,099,374	1,104,491	(5,117)	100%	1,104,491	5,117
		TRAVEL	4,937	4,000	937	123%	4,000	(937)
916	4190	OTHER	192,771	281,649	(88,878)	68%	281,649	88,878
		<b>TOTAL ADMINISTRATIVE</b>	<b><u>5,026,242</u></b>	<b><u>5,202,747</u></b>	<b><u>(176,505)</u></b>	<b><u>97%</u></b>	<b><u>5,036,993</u></b>	<b><u>10,751</u></b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>UTILITIES</b>								
931	4310	WATER	5,942	6,379	(437)	93%	6,379	437
932	4320	ELECTRICITY	36,679	38,393	(1,714)	96%	38,393	1,714
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b><u>42,621</u></b>	<b><u>44,772</u></b>	<b><u>(2,151)</u></b>	<b><u>95%</u></b>	<b><u>44,772</u></b>	<b><u>2,151</u></b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	9,147	10,673	(1,526)	86%	10,673	1,526
		<b>CONTRACT COSTS</b>	-	-	-	-	-	-
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	118,042	132,862	(14,820)	89%	132,862	14,820
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b><u>127,190</u></b>	<b><u>143,535</u></b>	<b><u>(16,345)</u></b>	<b><u>89%</u></b>	<b><u>143,535</u></b>	<b><u>16,345</u></b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	26,530	29,050	(2,520)	91%	29,050	2,520
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b><u>26,530</u></b>	<b><u>29,050</u></b>	<b><u>(2,520)</u></b>	<b><u>91%</u></b>	<b><u>29,050</u></b>	<b><u>2,520</u></b>
<b>INSURANCE</b>								
961	4510	OTHER INSURANCE	16,534	19,829	(3,295)	83%	19,829	3,295
		<b>TOTAL INSURANCE EXPENSES</b>	<b><u>16,534</u></b>	<b><u>19,829</u></b>	<b><u>(3,295)</u></b>	<b><u>83%</u></b>	<b><u>19,829</u></b>	<b><u>3,295</u></b>

# CONSOLIDATED

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	76,486	160,869	(84,383)	48%	160,869	84,382
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<b><u>76,486</u></b>	<b><u>160,869</u></b>	<b><u>(84,383)</u></b>	<b><u>48%</u></b>	<b><u>160,869</u></b>	<b><u>84,382</u></b>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<b><u>5,315,603</u></b>	<b><u>5,600,802</u></b>	<b><u>(285,199)</u></b>	<b><u>95%</u></b>	<b><u>5,435,048</u></b>	<b><u>119,445</u></b>
970	<b>CASH FLOW FROM OPERATIONS</b>		<b><u>38,121,696</u></b>	<b><u>38,315,620</u></b>	<b><u>(193,924)</u></b>	<b><u>99%</u></b>	<b><u>38,315,890</u></b>	<b><u>194,194</u></b>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	(1,176,743)	(1,370,780)	194,037	86%	(2,370,780)	(1,194,037)
		OPERATING TRANSFERS OUT	51,429	60,000	(8,571)	86%	1,031,200	979,771
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	34,082,877	34,253,507	(170,630)	100%	34,253,507	170,630
		OTHER ITEMS	2,789,717	2,803,666	(13,949)	100%	2,803,666	13,949
<b>TOTAL OTHER EXPENSES</b>			<b><u>35,747,279</u></b>	<b><u>35,746,393</u></b>	<b><u>886</u></b>	<b><u>100%</u></b>	<b><u>35,717,593</u></b>	<b><u>(29,687)</u></b>
900	<b>TOTAL EXPENDITURES</b>		<b><u>41,062,883</u></b>	<b><u>41,347,195</u></b>	<b><u>(284,312)</u></b>	<b><u>99%</u></b>	<b><u>41,152,640</u></b>	<b><u>89,758</u></b>
	<b>NET CASH FLOW</b>		<b><u>2,374,417</u></b>	<b><u>2,569,227</u></b>	<b><u>(194,810)</u></b>	<b><u>92%</u></b>	<b><u>2,598,297</u></b>	<b><u>223,880</u></b>

<b>OFFICE EXPENSE:</b>		
Office supplies		39,692
Office rent		242,092
Printing/reproduction		25,330
		<b><u>307,114</u></b>

## CONSOLIDATED DETAIL

LINE ACCT	2017	2017		% 2017	2017	2017 PROJECTED
ITEM # DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
	ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>INCOME</b>						
<b>HUD PHA SECTION 8 GRANTS</b>						
3410 SECTION 8 HAP INCOME	34,082,877	34,253,507	(170,630)	100%	34,253,507	170,630
3410.1 ADMINISTRATIVE FEES EARNED	2,928,110	2,942,750	(14,640)	100%	2,942,750	14,641
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>	<b><u>37,010,986</u></b>	<b><u>37,196,257</u></b>	<b><u>(185,271)</u></b>	<b>100%</b>	<b><u>37,196,257</u></b>	<b><u>185,271</u></b>
<b>EXPENSES</b>						
<b>ADMINISTRATIVE EXPENSES - OTHER</b>						
4140 STAFF TRAINING	6,703	7,800	(1,097)	86%	7,800	1,097
4170 ACCOUNTING	24,002	40,000	(15,998)	60%	40,000	15,998
4190 SUNDRY	28,286	87,450	(59,164)	32%	87,450	59,164
4190.2 TELEPHONE/COMMUNICATIONS	6,909	7,070	(161)	98%	7,070	161
4190.3 POSTAGE	34,944	38,000	(3,056)	92%	38,000	3,056
4190.5 OFFICE EQUIPMENT/SOFTWARE	91,929	101,329	(9,400)	91%	101,329	9,401
<b>TOTAL ADMINISTRATIVE</b>	<b><u>192,771</u></b>	<b><u>281,649</u></b>	<b><u>(88,878)</u></b>	<b>68%</b>	<b><u>281,649</u></b>	<b><u>88,878</u></b>
<b>OTHER GENERAL EXPENSES</b>						
4590 OTHER GENERAL EXPENSES	76,486	160,869	(84,383)	48%	160,869	84,382
4590.5 ASSET MGT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>	<b><u>76,486</u></b>	<b><u>160,869</u></b>	<b><u>(84,383)</u></b>	<b>48%</b>	<b><u>160,869</u></b>	<b><u>84,382</u></b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>						
OFFICE SUPPLIES					30,450	
BANK SVC					6,650	
PRINTING					5,000	
MARKETING					45,350	
					<b><u>87,450</u></b>	

# COCC

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	100,000	(100,000)	0%	100,000	100,000
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	887,946	1,053,875	(165,929)	84%	888,390	444
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b>887,946</b>	<b>1,153,875</b>	<b>(165,929)</b>	<b>77%</b>	<b>988,390</b>	<b>100,444</b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	463,250	466,323	(3,073)	99%	466,323	3,073
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	119,491	106,031	13,460	113%	106,031	(13,460)
912	4171	AUDITING FEES	1,529	2,000	(471)	76%	2,000	471
		MANAGEMENT FEES	-	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	88,927	88,000	927	101%	88,000	(927)
		LEGAL EXPENSE	46,563	50,000	(3,437)	93%	50,000	3,437
		TRAVEL	4,937	4,000	937	123%	4,000	(937)
916	4190	OTHER	83,103	148,627	(65,524)	56%	148,627	65,524
		<b>TOTAL ADMINISTRATIVE</b>	<b>807,801</b>	<b>864,981</b>	<b>(57,180)</b>	<b>93%</b>	<b>864,981</b>	<b>57,180</b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>UTILITIES</b>								
931	4310	WATER	1,915	2,229	(314)	86%	2,229	314
932	4320	ELECTRICITY	11,811	12,784	(973)	92%	12,784	973
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b>13,726</b>	<b>15,013</b>	<b>(1,287)</b>	<b>-</b>	<b>15,013</b>	<b>1,287</b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	3,708	5,000	(1,292)	74%	5,000	1,292
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	46,337	52,300	(5,963)	89%	52,300	5,963
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b>50,045</b>	<b>57,300</b>	<b>(7,255)</b>	<b>87%</b>	<b>57,300</b>	<b>7,255</b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	8,542	10,000	(1,458)	85%	10,000	1,458
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b>8,542</b>	<b>10,000</b>	<b>(1,458)</b>	<b>-</b>	<b>10,000</b>	<b>1,458</b>
<b>INSURANCE</b>								
961	4510	INSURANCE	5,295	7,000	(1,705)	76%	7,000	1,705
		<b>TOTAL INSURANCE EXPENSES</b>	<b>5,295</b>	<b>7,000</b>	<b>(1,705)</b>	<b>76%</b>	<b>7,000</b>	<b>1,705</b>

# COCC

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	-	15,000	(15,000)	0%	15,000	15,000
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
		<b>TOTAL GENERAL EXPENSES</b>	<u>-</u>	<u>15,000</u>	<u>(15,000)</u>	<u>0%</u>	<u>15,000</u>	<u>15,000</u>
969		<b>TOTAL OPERATING EXPENDITURES</b>	<u>885,410</u>	<u>969,294</u>	<u>(83,884)</u>	<u>91%</u>	<u>969,294</u>	<u>83,884</u>
970		<b>CASH FLOW FROM OPERATIONS</b>	<u>2,536</u>	<u>184,581</u>	<u>(82,045)</u>	<u>1%</u>	<u>19,096</u>	<u>16,560</u>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	-	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-	-
		<b>TOTAL OTHER EXPENSES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
900		<b>TOTAL EXPENDITURES</b>	<u>885,410</u>	<u>969,294</u>	<u>(83,884)</u>	<u>91%</u>	<u>969,294</u>	<u>83,884</u>
		<b>NET CASH FLOW</b>	<u>2,536</u>	<u>184,581</u>	<u>(82,045)</u>	<u>1%</u>	<u>19,096</u>	<u>16,560</u>

<b>OFFICE EXPENSE:</b>	
Office supplies	13,000
Office rent	72,000
Printing/reproduction	3,000
	<u>88,000</u>

# COCC ACCOUNT DETAIL

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>INCOME</b>								
<b>HUD PHA SECTION 8 GRANTS</b>								
	3410	SECTION 8 HAP INCOME	-	-	-	-	-	-
	3410.1	ADMINISTRATIVE FEES EARNED	-	-	-	-	-	-
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>								
<b>ADMINISTRATIVE EXPENSES - OTHER</b>								
	4140	STAFF TRAINING	-	1,000	1,000	0%	1,000	1,000
	4170	ACCOUNTING	24,002	40,000	15,998	60%	40,000	15,998
	4190	SUNDRY	22,683	59,450	36,767	38%	59,450	36,767
	4190.2	TELEPHONE/COMMUNICATIONS	3,372	3,500	128	96%	3,500	128
	4190.3	POSTAGE	252	1,250	998	20%	1,250	998
	4190.5	OFFICE EQUIPMENT/SOFTWARE	32,794	43,427	10,633	76%	43,427	10,633
<b>TOTAL ADMINISTRATIVE</b>			<b>83,103</b>	<b>148,627</b>	<b>65,524</b>	<b>56%</b>	<b>148,627</b>	<b>65,524</b>
<b>OTHER GENERAL EXPENSES</b>								
	4590	OTHER GENERAL EXPENSES	-	15,000	15,000	0%	15,000	15,000
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>			<b>-</b>	<b>15,000</b>	<b>15,000</b>	<b>0%</b>	<b>15,000</b>	<b>15,000</b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>								
		SUNDRY		20,850			20,850	
		BANK SVC		500			500	
		CONSULTANTS & PROFESSIONAL		5,000			5,000	
		MARKETING		33,100			33,100	
				<b>59,450</b>			<b>59,450</b>	

# *COCC CAPITAL EQUIPMENT*

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE 2017 BUDGET REV# 2				
<b>TOTAL</b>			-	-

# SECTION 8 HCV

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	2,995,934	3,010,913	(14,979)	100%	3,010,913	14,980
		HUD PHA OPERATING GRANT (CFP/S8)	36,642,478	36,825,690	(183,212)	100%	36,825,690	183,212
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	27	30	(3)	91%	30	3
714	3450	FRAUD RECOVERY	45,879	46,338	(459)	99%	46,338	459
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b><u>39,684,319</u></b>	<b><u>39,882,971</u></b>	<b><u>(198,652)</u></b>	<b><u>100%</u></b>	<b><u>39,882,972</u></b>	<b><u>198,653</u></b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	1,067,158	1,115,508	(48,350)	96%	1,115,508	48,350
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	396,821	402,927	(6,106)	98%	402,927	6,106
912	4171	AUDITING FEES	48,500	48,500	-	100%	48,500	-
		MANAGEMENT FEES	623,746	626,865	(3,119)	100%	516,622	(107,124)
		BOOKKEEPING FEES	389,839	391,788	(1,949)	100%	336,277	(53,562)
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	195,312	198,572	(3,260)	98%	198,572	3,260
		LEGAL EXPENSE	40,694	41,101	(407)	99%	41,101	407
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	95,410	98,790	(3,380)	97%	98,790	3,380
		<b>TOTAL ADMINISTRATIVE</b>	<b><u>2,857,480</u></b>	<b><u>2,924,051</u></b>	<b><u>(66,571)</u></b>	<b><u>98%</u></b>	<b><u>2,758,297</u></b>	<b><u>(99,184)</u></b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>UTILITIES</b>								
931	4310	WATER	3,818	3,932	(114)	97%	3,932	115
932	4320	ELECTRICITY	23,589	24,296	(707)	97%	24,296	708
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b><u>27,406</u></b>	<b><u>28,228</u></b>	<b><u>(822)</u></b>	<b><u>97%</u></b>	<b><u>28,228</u></b>	<b><u>822</u></b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	2,909	2,996	(87)	97%	2,996	87
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	25,713	26,227	(514)	98%	26,227	514
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b><u>28,622</u></b>	<b><u>29,223</u></b>	<b><u>(601)</u></b>	<b><u>98%</u></b>	<b><u>29,223</u></b>	<b><u>602</u></b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	17,059	17,000	59	100%	17,000	(59)
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b><u>17,059</u></b>	<b><u>17,000</u></b>	<b><u>59</u></b>	<b><u>100%</u></b>	<b><u>17,000</u></b>	<b><u>(59)</u></b>
<b>INSURANCE</b>								
961	4510	INSURANCE	9,480	9,954	(474)	95%	9,954	474
		<b>TOTAL INSURANCE EXPENSES</b>	<b><u>9,480</u></b>	<b><u>9,954</u></b>	<b><u>(474)</u></b>	<b><u>95%</u></b>	<b><u>9,954</u></b>	<b><u>474</u></b>

# SECTION 8 HCV

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	76,486	106,869	(30,383)	72%	106,869	30,382
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<b>76,486</b>	<b>106,869</b>	<b>(30,383)</b>	<b>72%</b>	<b>106,869</b>	<b>30,382</b>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<b>3,016,533</b>	<b>3,115,325</b>	<b>(98,792)</b>	<b>97%</b>	<b>2,949,571</b>	<b>(66,962)</b>
970	<b>CASH FLOW FROM OPERATIONS</b>		<b>36,667,785</b>	<b>36,767,646</b>	<b>(99,861)</b>	<b>100%</b>	<b>36,933,401</b>	<b>265,615</b>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	(26,743)	(31,200)	4,457	86%	(1,031,200)	(1,004,457)
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	33,781,865	33,950,774	(168,909)	100%	33,950,774	168,909
		OTHER ITEMS - PORT IN HAP EXPENSE	2,789,717	2,803,666	(13,949)	100%	2,803,666	13,949
<b>TOTAL OTHER EXPENSES</b>			<b>36,544,839</b>	<b>36,723,240</b>	<b>(182,858)</b>	<b>100%</b>	<b>35,723,240</b>	<b>(821,600)</b>
900	<b>TOTAL EXPENDITURES</b>		<b>39,561,373</b>	<b>39,838,565</b>	<b>(281,649)</b>	<b>99%</b>	<b>38,672,811</b>	<b>(888,562)</b>
	<b>NET CASH FLOW</b>		<b>122,946</b>	<b>44,406</b>	<b>82,997</b>	<b>277%</b>	<b>1,210,161</b>	<b>1,087,215</b>
<b>OFFICE EXPENSE:</b>								
		Office supplies		22,842			22,842	
		Office rent		160,000			160,000	
		Printing/reproduction		15,730			15,730	
				<b>198,572</b>			<b>198,572</b>	

# SECTION 8 ACCOUNT DETAIL

LINE ACCT	2017 PROJECTED	2017 BUDGET		% 2017 ACTUAL TO BUDGET	2017 BUDGET	2017 PROJECTED ACTUAL COSTS
ITEM # DESCRIPTION	ACTUAL	REV# 1	DIFF	BUDGET	REV# 2	VS 2017 REV# 2
<b>INCOME</b>						
<b>HUD PHA SECTION 8 GRANTS</b>						
3410 SECTION 8 HAP INCOME	33,781,865	33,950,774	(168,909)	100%	33,950,774	168,909
3410.1 ADMINISTRATIVE FEES EARNED	<u>2,860,613</u>	<u>2,874,916</u>	<u>(14,303)</u>	100%	<u>2,874,916</u>	<u>14,303</u>
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>	<b><u>36,642,478</u></b>	<b><u>36,825,690</u></b>	<b><u>(183,212)</u></b>	<b>100%</b>	<b><u>36,825,690</u></b>	<b><u>183,212</u></b>
<b>EXPENSES</b>						
<b>ADMINISTRATIVE EXPENSES - OTHER</b>						
4140 STAFF TRAINING	5,950	6,000	50	99%	6,000	50
4170 ACCOUNTING	-	-	-	-	-	-
4190 SUNDRY	4,164	5,000	836	83%	5,000	836
4190.2 TELEPHONE/COMMUNICATIONS	2,919	2,790	(129)	105%	2,790	(129)
4190.3 POSTAGE	34,668	36,500	1,832	95%	36,500	1,832
4190.5 OFFICE EQUIPMENT/SOFTWARE	<u>47,709</u>	<u>48,500</u>	<u>791</u>	<u>98%</u>	<u>48,500</u>	<u>791</u>
<b>TOTAL ADMINISTRATIVE</b>	<b><u>95,410</u></b>	<b><u>98,790</u></b>	<b><u>3,380</u></b>	<b>97%</b>	<b><u>98,790</u></b>	<b><u>3,380</u></b>
<b>OTHER GENERAL EXPENSES</b>						
4590 OTHER GENERAL EXPENSES	76,486	106,869	30,383	72%	106,869	30,382
4590.5 ASSET MGT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>	<b><u>76,486</u></b>	<b><u>106,869</u></b>	<b><u>30,383</u></b>	<b>72%</b>	<b><u>106,869</u></b>	<b><u>30,382</u></b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>						
SUNDRY		1,000			1,000	
BANK SVC		3,500			3,500	
CONSULTANTS & PROFESSIONAL		-			-	
MARKETING		<u>500</u>			<u>500</u>	
		<b><u>5,000</u></b>			<b><u>5,000</u></b>	

***SECTION 8 CAPITAL EQUIPMENT/EXTRAORDINARY ITEMS***

<b>DESCRIPTION</b>	<b>LOCATION</b>	<b>QUANTITY</b>	<b>PRICE</b>	<b>TOTAL COST</b>
NONE FOR THE 2017 BUDGET REV# 2				
<b>TOTAL</b>			<b>0.00</b>	<b>0.00</b>

# SRO

LINE	ACCT		2017 PROJECTED	2017 BUDGET		% 2017 ACTUAL TO	2017 BUDGET	2017 PROJECTED ACTUAL COSTS
ITEM	#	DESCRIPTION	ACTUAL	REV# 1	DIFF	BUDGET	REV# 2	VS 2017 REV# 2
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	318,513	320,105	(1,592)	100%	320,105	1,593
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
<b>700</b>	<b>TOTAL REVENUES</b>		<b><u>318,513</u></b>	<b><u>320,105</u></b>	<b><u>(1,592)</u></b>	<b><u>100%</u></b>	<b><u>320,105</u></b>	<b><u>1,593</u></b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	17,316	17,715	(399)	98%	17,715	399
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	2,798	4,869	(2,071)	57%	4,869	2,071
912	4171	AUDITING FEES	458	600	(142)	76%	600	142
		MANAGEMENT FEES	9,895	10,368	(473)	95%	10,368	473
		BOOKKEEPING FEES	6,185	6,480	(295)	95%	6,480	295
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	2,580	4,110	(1,530)	63%	4,110	1,530
		LEGAL EXPENSE	2,441	3,000	(559)	81%	3,000	559
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	2,097	6,921	(4,824)	30%	6,921	4,825
<b>TOTAL ADMINISTRATIVE</b>			<b><u>43,769</u></b>	<b><u>54,063</u></b>	<b><u>(10,294)</u></b>	<b><u>81%</u></b>	<b><u>54,063</u></b>	<b><u>10,294</u></b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
<b>TOTAL TENANT SERVICES</b>			<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>UTILITIES</b>								
931	4310	WATER	62	63	(1)	98%	63	1
932	4320	ELECTRICITY	375	383	(8)	98%	383	8
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
<b>TOTAL UTILITIES</b>			<b><u>437</u></b>	<b><u>446</u></b>	<b><u>(9)</u></b>	<b><u>98%</u></b>	<b><u>446</u></b>	<b><u>9</u></b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	12	100	(88)	12%	100	88
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	288	500	(212)	58%	500	212
<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>			<b><u>300</u></b>	<b><u>600</u></b>	<b><u>(300)</u></b>	<b><u>50%</u></b>	<b><u>600</u></b>	<b><u>300</u></b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	274	500	(226)	55%	500	226
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
<b>TOTAL PROTECTIVE SERVICES</b>			<b><u>274</u></b>	<b><u>500</u></b>	<b><u>(226)</u></b>	<b><u>55%</u></b>	<b><u>500</u></b>	<b><u>226</u></b>
<b>INSURANCE</b>								
961	4510	INSURANCE	70	250	(180)	28%	250	180
<b>TOTAL INSURANCE EXPENSES</b>			<b><u>70</u></b>	<b><u>250</u></b>	<b><u>(180)</u></b>	<b><u>28%</u></b>	<b><u>250</u></b>	<b><u>180</u></b>

# SRO

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<b>44,851</b>	<b>55,859</b>	<b>(11,008)</b>	<b>80%</b>	<b>55,859</b>	<b>11,009</b>
970	<b>CASH FLOW FROM OPERATIONS</b>		<b>273,662</b>	<b>264,246</b>	<b>9,416</b>	<b>104%</b>	<b>264,246</b>	<b>(9,416)</b>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	-	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	257,765	259,054	(1,289)	100%	259,054	1,289
		OTHER ITEMS	-	-	-	-	-	-
<b>TOTAL OTHER EXPENSES</b>			<b>257,765</b>	<b>259,054</b>	<b>(1,289)</b>	<b>100%</b>	<b>259,054</b>	<b>1,289</b>
900	<b>TOTAL EXPENDITURES</b>		<b>302,616</b>	<b>314,913</b>	<b>(12,297)</b>	<b>96%</b>	<b>314,913</b>	<b>12,297</b>
<b>NET CASH FLOW</b>			<b>15,897</b>	<b>5,192</b>	<b>10,705</b>	<b>306%</b>	<b>5,192</b>	<b>(10,705)</b>
<b>OFFICE EXPENSE:</b>								
		Office supplies		600			600	
		Office rent		2,910			2,910	
		Printing/reproduction		600			600	
				<b>4,110</b>			<b>4,110</b>	

# SRO ACCOUNT DETAIL

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>INCOME</b>								
<b>HUD PHA SECTION 8 GRANTS</b>								
	3410	SECTION 8 HAP INCOME	257,765	259,054	(1,289)	100%	259,054	1,289
	3410.1	ADMINISTRATIVE FEES EARNED	60,747	61,051	(304)	100%	61,051	304
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>			<b><u>318,513</u></b>	<b><u>320,105</u></b>	<b><u>(1,592)</u></b>	<b><u>100%</u></b>	<b><u>320,105</u></b>	<b><u>1,593</u></b>
<b>EXPENSES</b>								
<b>ADMINISTRATIVE EXPENSES - OTHER</b>								
	4140	STAFF TRAINING	-	-	-	-	-	-
	4170	ACCOUNTING	-	-	-	-	-	-
	4190	SUNDRY	521	3,325	2,804	16%	3,325	2,804
	4190.2	TELEPHONE/COMMUNICATIONS	-	-	-	-	-	-
	4190.3	POSTAGE	12	25	13	48%	25	13
	4190.5	OFFICE EQUIPMENT/SOFTWARE	1,563	3,571	2,008	44%	3,571	2,008
<b>TOTAL ADMINISTRATIVE</b>			<b><u>2,097</u></b>	<b><u>6,921</u></b>	<b><u>4,824</u></b>	<b><u>30%</u></b>	<b><u>6,921</u></b>	<b><u>4,825</u></b>
<b>OTHER GENERAL EXPENSES</b>								
	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>			<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>								
		SUNDRY		2,500			2,500	
		BANK SVC		825			825	
		CONSULTANTS & PROFESSIONAL		-			-	
		MARKETING		-			-	
				<b><u>3,325</u></b>			<b><u>3,325</u></b>	

# *SRO CAPITAL EQUIPMENT*

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE 2017 BUDGET REV# 2				
<b>TOTAL</b>			0.00	0.00

# MOD REHAB

LINE	ACCT		2017 PROJECTED	2017 BUDGET		% 2017 ACTUAL TO	2017 BUDGET	2017 PROJECTED ACTUAL COSTS
ITEM	#	DESCRIPTION	ACTUAL	REV# 1	DIFF	BUDGET	REV# 2	VS 2017 REV# 2
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	49,995	50,462	(467)	99%	50,462	466
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b>49,995</b>	<b>50,462</b>	<b>(467)</b>	<b>99%</b>	<b>50,462</b>	<b>466</b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	1,253	1,042	211	120%	1,042	(211)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	194	286	(92)	68%	286	93
912	4171	AUDITING FEES	75	600	(525)	13%	600	525
		MANAGEMENT FEES	1,111	1,152	(41)	96%	1,152	41
		BOOKKEEPING FEES	694	725	(31)	96%	725	31
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	286	550	(264)	52%	550	264
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	734	1,095	(361)	67%	1,095	361
		<b>TOTAL ADMINISTRATIVE</b>	<b>4,347</b>	<b>5,450</b>	<b>(1,103)</b>	<b>80%</b>	<b>5,450</b>	<b>1,103</b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>UTILITIES</b>								
931	4310	WATER	7	10	(3)	69%	10	3
932	4320	ELECTRICITY	39	40	(1)	99%	40	1
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b>46</b>	<b>50</b>	<b>(4)</b>	<b>93%</b>	<b>50</b>	<b>4</b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	2	10	(8)	17%	10	8
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	33	35	(2)	93%	35	2
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b>34</b>	<b>45</b>	<b>(11)</b>	<b>76%</b>	<b>45</b>	<b>11</b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	31	50	(19)	62%	50	19
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b>31</b>	<b>50</b>	<b>(19)</b>	<b>62%</b>	<b>50</b>	<b>19</b>
<b>INSURANCE</b>								
961	4510	INSURANCE	5	25	(20)	21%	25	20
		<b>TOTAL INSURANCE EXPENSES</b>	<b>5</b>	<b>25</b>	<b>(20)</b>	<b>21%</b>	<b>25</b>	<b>20</b>

# MOD REHAB

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<u>4,464</u>	<u>5,620</u>	<u>(1,156)</u>	<u>79%</u>	<u>5,620</u>	<u>1,156</u>
970	<b>CASH FLOW FROM OPERATIONS</b>		<u>45,531</u>	<u>44,842</u>	<u>689</u>	<u>102%</u>	<u>44,841</u>	<u>(690)</u>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	-	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	43,246	43,679	(433)	99%	43,679	432
		OTHER ITEMS	-	-	-	-	-	-
<b>TOTAL OTHER EXPENSES</b>			<u>43,246</u>	<u>43,679</u>	<u>(433)</u>	<u>99%</u>	<u>43,679</u>	<u>432</u>
900	<b>TOTAL EXPENDITURES</b>		<u>47,710</u>	<u>49,299</u>	<u>(1,589)</u>	<u>97%</u>	<u>49,299</u>	<u>1,589</u>
<b>NET CASH FLOW</b>			<u>2,285</u>	<u>1,163</u>	<u>1,122</u>	<u>196%</u>	<u>1,163</u>	<u>(1,123)</u>
<b>OFFICE EXPENSE:</b>								
		Office supplies		250			250	
		Office rent		300			300	
		Printing/reproduction		-			-	
				<u>550</u>			<u>550</u>	

# MOD REHAB ACCOUNT DETAIL

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>INCOME</b>								
<b>HUD PHA SECTION 8 GRANTS</b>								
	3410	SECTION 8 HAP INCOME	43,246	43,679	(433)	99%	43,679	432
	3410.1	ADMINISTRATIVE FEES EARNED	6,749	6,783	(34)	100%	6,783	34
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>			<b><u>49,995</u></b>	<b><u>50,462</u></b>	<b><u>(467)</u></b>	<b><u>99%</u></b>	<b><u>50,462</u></b>	<b><u>466</u></b>
<b>EXPENSES</b>								
<b>ADMINISTRATIVE EXPENSES - OTHER</b>								
	4140	STAFF TRAINING	-	-	-	-	-	-
	4170	ACCOUNTING	-	-	-	-	-	-
	4190	SUNDRY	641	925	284	69%	925	284
	4190.2	TELEPHONE/COMMUNICATIONS	-	20	20	0%	20	20
	4190.3	POSTAGE	12	25	13	48%	25	13
	4190.5	OFFICE EQUIPMENT/SOFTWARE	81	125	44	64%	125	44
<b>TOTAL ADMINISTRATIVE</b>			<b><u>734</u></b>	<b><u>1,095</u></b>	<b><u>361</u></b>	<b><u>67%</u></b>	<b><u>1,095</u></b>	<b><u>361</u></b>
<b>OTHER GENERAL EXPENSES</b>								
	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>			<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>								
		SUNDRY		100			100	
		BANK SVC		825			825	
		CONSULTANTS & PROFESSIONAL		-			-	
		MARKETING		-			-	
				<b><u>925</u></b>			<b><u>925</u></b>	

## ***MOD REHAB CAPITAL EQUIPMENT***

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE 2017 BUDGET REV# 2				
<b>TOTAL</b>			0.00	0.00

# AFFORDABLE HOUSING

LINE	ACCT		2017 PROJECTED	2017 BUDGET		% 2017 ACTUAL TO	2017 BUDGET	2017 PROJECTED ACTUAL COSTS
ITEM	#	DESCRIPTION	ACTUAL	REV# 1	DIFF	BUDGET	REV# 2	VS 2017 REV# 2
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	1,169	1,175	(6)	100%	1,175	6
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	2,495,357	2,507,834	(12,477)	100%	2,507,834	12,477
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
<b>700</b>		<b>TOTAL REVENUES</b>	<b><u>2,496,526</u></b>	<b><u>2,509,009</u></b>	<b><u>(12,483)</u></b>	<b><u>100%</u></b>	<b><u>2,509,009</u></b>	<b><u>12,483</u></b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	226,888	243,049	(16,161)	93%	243,049	16,161
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	52,454	55,665	(3,211)	94%	55,665	3,211
912	4171	AUDITING FEES	2,619	3,000	(381)	87%	3,000	381
		MANAGEMENT FEES	-	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	9,780	15,882	(6,102)	62%	15,882	6,102
		LEGAL EXPENSE	1,009,676	1,010,390	(714)	100%	1,010,390	714
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	11,427	26,216	(14,789)	44%	26,216	14,789
		<b>TOTAL ADMINISTRATIVE</b>	<b><u>1,312,844</u></b>	<b><u>1,354,202</u></b>	<b><u>(41,358)</u></b>	<b><u>97%</u></b>	<b><u>1,354,201</u></b>	<b><u>41,357</u></b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>UTILITIES</b>								
931	4310	WATER	141	145	(4)	97%	145	4
932	4320	ELECTRICITY	864	890	(26)	97%	890	26
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b><u>1,005</u></b>	<b><u>1,035</u></b>	<b><u>(30)</u></b>	<b><u>97%</u></b>	<b><u>1,035</u></b>	<b><u>30</u></b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	2,517	2,567	(50)	98%	2,567	50
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	45,672	53,800	(8,128)	85%	53,800	8,128
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b><u>48,189</u></b>	<b><u>56,367</u></b>	<b><u>(8,178)</u></b>	<b><u>85%</u></b>	<b><u>56,367</u></b>	<b><u>8,178</u></b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	624	1,500	(876)	42%	1,500	876
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b><u>624</u></b>	<b><u>1,500</u></b>	<b><u>(876)</u></b>	<b><u>42%</u></b>	<b><u>1,500</u></b>	<b><u>876</u></b>
<b>INSURANCE</b>								
961	4510	INSURANCE	1,683	2,600	(917)	65%	2,600	917
		<b>TOTAL INSURANCE EXPENSES</b>	<b><u>1,683</u></b>	<b><u>2,600</u></b>	<b><u>(917)</u></b>	<b><u>65%</u></b>	<b><u>2,600</u></b>	<b><u>917</u></b>

# AFFORDABLE HOUSING

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET		ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1	DIFF	BUDGET	REV# 2	VS 2017 REV# 2
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	-	39,000	(39,000)	0%	39,000	39,000
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<u>-</u>	<u>39,000</u>	<u>(39,000)</u>	<u>0%</u>	<u>39,000</u>	<u>39,000</u>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<u>1,364,345</u>	<u>1,454,704</u>	<u>(90,359)</u>	<u>94%</u>	<u>1,454,703</u>	<u>90,358</u>
970	<b>CASH FLOW FROM OPERATIONS</b>		<u>1,132,181</u>	<u>1,054,305</u>	<u>77,876</u>	<u>107%</u>	<u>1,054,306</u>	<u>(77,876)</u>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	(1,150,000)	(1,339,580)	189,580	86%	(1,339,580)	(189,580)
		OPERATING TRANSFERS OUT	51,429	60,000	(8,571)	86%	1,031,200	979,771
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-	-
<b>TOTAL OTHER EXPENSES</b>			<u>(1,098,571)</u>	<u>(1,279,580)</u>	<u>181,009</u>	<u>86%</u>	<u>(308,380)</u>	<u>790,191</u>
900	<b>TOTAL EXPENDITURES</b>		<u>265,773</u>	<u>175,124</u>	<u>90,649</u>	<u>152%</u>	<u>1,146,323</u>	<u>880,550</u>
<b>NET CASH FLOW</b>			<u>2,230,753</u>	<u>2,333,885</u>	<u>(103,132)</u>	<u>96%</u>	<u>1,362,686</u>	<u>(868,067)</u>
<b>OFFICE EXPENSE:</b>								
		Office supplies		3,000			3,000	
		Office rent		6,882			6,882	
		Printing/reproduction		6,000			6,000	
				<u>15,882</u>			<u>15,882</u>	

# AFFORDABLE ACCOUNT DETAIL

LINE	ACCT		2017	2017		% 2017	2017	2017 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	ACTUAL TO	BUDGET	ACTUAL COSTS
			ACTUAL	REV# 1		BUDGET	REV# 2	VS 2017 REV# 2
<b>INCOME</b>								
<b>HUD PHA SECTION 8 GRANTS</b>								
	3410	SECTION 8 HAP INCOME	-	-	-	-	-	-
	3410.1	ADMINISTRATIVE FEES EARNED	-	-	-	-	-	-
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>EXPENSES</b>								
<b>ADMINISTRATIVE EXPENSES - OTHER</b>								
	4140	STAFF TRAINING	753	800	47	94%	800	47
	4170	ACCOUNTING	-	-	-	-	-	-
	4190	SUNDRY	276	18,750	18,474	1%	18,750	18,474
	4190.2	TELEPHONE/COMMUNICATIONS	617	760	143	81%	760	143
	4190.3	POSTAGE	-	200	200	0%	200	200
	4190.5	OFFICE EQUIPMENT/SOFTWARE	9,782	5,706	(4,076)	171%	5,706	(4,076)
<b>TOTAL ADMINISTRATIVE</b>			<u>11,427</u>	<u>26,216</u>	<u>14,789</u>	<u>44%</u>	<u>26,216</u>	<u>14,789</u>
<b>OTHER GENERAL EXPENSES</b>								
	4590	OTHER GENERAL EXPENSES	-	39,000	39,000	0%	39,000	39,000
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>			<u>-</u>	<u>39,000</u>	<u>39,000</u>	<u>0%</u>	<u>39,000</u>	<u>39,000</u>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>								
		SUNDRY		6,000			6,000	
		BANK SVC		1,000			1,000	
		CONSULTANTS & PROFESSIONAL		-			-	
		MARKETING		11,750			11,750	
			<u>18,750</u>				<u>18,750</u>	

# *AFFORDABLE CAPITAL EQUIPMENT*

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE 2017 BUDGET REV# 2				
<b>TOTAL</b>			0.00	0.00

**HARRIS COUNTY HOUSING AUTHORITY**  
**SCHEDULE OF PAYROLL - ADMINISTRATION**  
**FOR THE YEAR ENDING MARCH 31, 2017**

POSITION	NAME	2016		2017		2017		2017		2017		2017 ALLOC						TOTAL	
		RATE	TOTAL	COLA	TOTAL	RATE FOR	ALLOC	ALLOC	AMT	RATE	VAC	COLA/OT	COC	S8V	VASH	SRO	M/REHAB	AFF	ALLOC
ASSET MANAGER	BURNS, PAULA	39.81	82,805	0%	82,805	39.81	3%	2,484	39.81	-	85,289	-	-	-	-	-	-	85,289	85,289
CONSTRUCTION COORDINATOR	OTHMAN, MOHAMMED	27.89	58,011	0%	58,011	30.53	3%	1,905	27.89	-	59,916	-	-	-	-	-	-	59,916	59,916
FINANCE DIRECTOR	CURRY, PAUL	39.38	81,910	0%	81,910	39.38	3%	2,457	39.38	-	84,368	84,368	-	-	-	-	-	-	84,368
ACCOUNTANT/PURCHASING AGENT	ROGERS, KIMBERLY	25.00	52,000	0%	52,000	25.00	3%	1,560	25.00	-	53,560	53,560	-	-	-	-	-	-	53,560
CHIEF EXECUTIVE OFFICER	ALLISON, HORACE	72.12	150,000	0%	150,000	-	0%	-	72.12	-	150,000	150,000	-	-	-	-	-	-	150,000
SENIOR OPERATIONS MANAGER (last day 05-04-1	DOMERACKI, KRISTEN	29.72	61,818	0%	61,818	-	0%	-	29.72	-	10,303	10,303	-	-	-	-	-	-	10,303
DIRECTOR OF PUBLIC AFFAIRS	SIMMONS, TIMIKA	52.88	109,990	0%	109,990	52.88	3%	3,300	52.88	-	113,290	113,290	-	-	-	-	-	-	113,290
SENIOR OPERATIONS MANAGER	THOMSON, KATIE	25.58	53,206	0%	53,206	25.58	3%	1,596	25.58	-	54,803	54,803	-	-	-	-	-	-	54,803
DIRECTOR OF REAL ESTATE DEVELOPMENT	BABALOLA, SAMSON	45.67	94,994	0%	94,994	45.67	3%	2,850	45.67	-	97,843	-	-	-	-	-	-	97,843	97,843
<b>TOTAL ADMINISTRATION</b>		<b>358.05</b>	<b>744,734</b>		<b>744,734</b>	<b>258.85</b>		<b>16,152</b>	<b>358.05</b>	<b>-</b>	<b>709,372</b>	<b>466,323</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>243,049</b>	<b>709,372</b>

**HARRIS COUNTY HOUSING AUTHORITY**  
**SCHEDULE OF BENEFITS BY POSITION - ADMINISTRATION**  
**FOR THE YEAR ENDING MARCH 31, 2017**

POSITION	NAME	TOTAL EFFECT							ST/LT		TTL	% BENE	COST PER HR	TTL ANNUAL COST
		OF INC	RETIRE	FICA	HEALTH	LIFE	UNEMP	DISABILITY	OTHER	BENE	TO TOTAL	W/BENE		
ASSET MANAGER	BURNS, PAULA	85,289	5,970	6,525	6,240	184	85	391	-	19,396	22.74%	50.33	104,685	
CONSTRUCTION COORDINATOR	OTHMAN, MOHAMMED	59,916	4,194	4,584	6,062	131	60	210	-	15,241	25.44%	36.13	75,157	
FINANCE DIRECTOR	CURRY, PAUL	84,368	5,906	6,454	9,102	173	84	376	-	22,095	26.19%	51.18	106,463	
ACCOUNTANT/PURCHASING AGENT	ROGERS, KIMBERLY	53,560	3,749	4,097	6,062	113	54	287	-	14,363	26.82%	32.66	67,923	
CHIEF EXECUTIVE OFFICER	ALLISON, HORACE	150,000	10,500	7,804	12,608	203	150	446	-	31,711	21.14%	87.36	181,711	
SENIOR OPERATIONS MANAGER (last day 05-04-16)	DOMERACKI, KRISTEN	10,303	721	788	1,010	22	10	53	-	2,605	25.29%	6.21	12,908	
DIRECTOR OF PUBLIC AFFAIRS	SIMMONS, TIMIKA	113,290	7,930	8,667	3,280	173	113	426	-	20,590	18.17%	64.37	133,880	
SENIOR OPERATIONS MANAGER	THOMSON, KATIE	54,803	3,836	4,192	6,240	89	55	254	-	14,666	26.76%	33.40	69,469	
DIRECTOR OF REAL ESTATE DEVELOPMENT	BABALOLA, SAMSON	97,843	6,849	7,485	6,062	120	98	414	-	21,028	21.49%	57.15	118,872	
<b>TOTAL ADMINISTRATION</b>		<b>709,372</b>	<b>49,656</b>	<b>50,596</b>	<b>56,668</b>	<b>1,209</b>	<b>709</b>	<b>2,857</b>	<b>-</b>	<b>161,696</b>	<b>22.79%</b>	<b>418.78</b>	<b>871,068</b>	

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF BENEFITS BY POSITION - ADMINISTRATION

FOR THE YEAR ENDING MARCH 31, 2017

ALLOCATION OF BENEFITS	TOTAL BENEFITS PAID	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
ASSET MANAGER	19,396	-	-	-	-	-	19,396	19,396
CONSTRUCTION COORDINATOR	15,241	-	-	-	-	-	15,241	15,241
FINANCE DIRECTOR	22,095	22,095	-	-	-	-	-	22,095
ACCOUNTANT/PURCHASING AGENT	14,363	14,363	-	-	-	-	-	14,363
CHIEF EXECUTIVE OFFICER	31,711	31,711	-	-	-	-	-	31,711
SENIOR OPERATIONS MANAGER (last day 05-04-16)	2,605	2,605	-	-	-	-	-	2,605
DIRECTOR OF PUBLIC AFFAIRS	20,590	20,590	-	-	-	-	-	20,590
SENIOR OPERATIONS MANAGER	14,666	14,666	-	-	-	-	-	14,666
DIRECTOR OF REAL ESTATE DEVELOPMENT	21,028	-	-	-	-	-	21,028	21,028
<b>TOTAL ADMINISTRATION</b>	<b>161,696</b>	<b>106,031</b>	-	-	-	-	<b>55,665</b>	<b>161,696</b>

**HARRIS COUNTY HOUSING AUTHORITY  
 SCHEDULE OF ALLOCATIONS BY POSITION - ADMIN  
 FOR THE YEAR ENDING MARCH 31, 2017**

POSITION	NAME	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
ASSET MANAGER	BURNS, PAULA	-	-	-	-	-	1.00	1.00
CONSTRUCTION COORDINATOR	OTHMAN, MOHAMMED	-	-	-	-	-	1.00	1.00
FINANCE DIRECTOR	CURRY, PAUL	1.00	-	-	-	-	-	1.00
ACCOUNTANT/PURCHASING AGENT	ROGERS, KIMBERLY	1.00	-	-	-	-	-	1.00
CHIEF EXECUTIVE OFFICER	ALLISON, HORACE	1.00	-	-	-	-	-	1.00
SENIOR OPERATIONS MANAGER (last day 05-04-16)	DOMERACKI, KRISTEN	1.00	-	-	-	-	-	1.00
DIRECTOR OF PUBLIC AFFAIRS	SIMMONS, TIMIKA	1.00	-	-	-	-	-	1.00
SENIOR OPERATIONS MANAGER	THOMSON, KATIE	1.00	-	-	-	-	-	1.00
DIRECTOR OF REAL ESTATE DEVELOPMENT	BABALOLA, SAMSON	-	-	-	-	-	1.00	1.00
<b>TOTAL FTEs</b>		<b>6.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3.00</b>	<b>9.00</b>

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF PAYROLL AND ALLOCATIONS - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2017

POSITION	NAME	2016		2017		2017		2017		2017		2017		2017		2017		2017		TOTAL
		RATE	COLA	TOTAL	COLA	RATE FOR	ALLOC	ALLOC	ALLOT	ALLOT	RATE	VAC	COLA/OT	FTE	S8V	VASH	SRO	M/REHAB	AFF	COST
CASE MANAGER	BENJAMIN, JACQUELINE	20.70	43,056	0%	43,056	20.70	3%	1,292	20.70	-	44,348	1.00	44,348	-	-	-	-	-	-	44,348
SENIOR CASE MANAGER	BENOIT, ADELIN	24.32	50,586	0%	50,586	24.32	3%	1,518	24.32	-	52,103	1.00	33,346	-	17,715	1,042	-	-	-	52,103
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	16.93	35,214	0%	35,214	-	3%	-	0.00	-	35,214	0.25	8,804	-	-	-	-	-	-	8,804
ADMISSION MANAGER	JAMES, TERRANCE	21.00	43,680	0%	43,680	21.00	3%	1,310	21.00	-	44,990	1.00	44,990	-	-	-	-	-	-	44,990
DIRECTOR OF PGM QUALITY	BURROUGHS, BEVERLY	34.81	72,405	0%	72,405	34.81	3%	2,172	34.81	-	74,577	1.00	74,577	-	-	-	-	-	-	74,577
CASE MANAGER	KINNEY, SHANDRA	20.70	43,056	0%	43,056	20.70	3%	1,292	20.70	-	44,348	1.00	44,348	-	-	-	-	-	-	44,348
CASE MANAGER	CARRIZALES, ANA	20.70	43,056	0%	43,056	20.70	3%	1,292	20.70	-	44,348	1.00	44,348	-	-	-	-	-	-	44,348
PORTABILITY CASE MANAGER	COOK, PAMELA (09-30)	20.71	43,077	0%	43,077	-	0%	-	0.00	-	43,077	0.50	21,538	-	-	-	-	-	-	21,538
VASH CASE MANAGER	DEBOSE, CHARITY	21.42	44,554	0%	44,554	21.42	3%	1,337	21.42	-	45,890	1.00	45,890	-	-	-	-	-	-	45,890
INSPECTOR	DUNHAM, FREDERICK	21.63	44,990	0%	44,990	-	0%	-	0.00	-	44,990	0.25	11,248	-	-	-	-	-	-	11,248
INSPECTOR	EBOW, DARRELL	21.43	44,574	0%	44,574	-	0%	-	0.00	-	44,574	0.25	11,144	-	-	-	-	-	-	11,144
VASH PGM COORDINATOR	ESCAMILLA, KATHERINE	26.15	54,392	0%	54,392	26.15	3%	1,632	26.15	-	56,024	1.00	56,024	-	-	-	-	-	-	56,024
CASE MANAGER	McCRAY, WILTON	20.40	42,432	0%	42,432	19.23	3%	1,200	19.23	-	43,632	1.00	43,632	-	-	-	-	-	-	43,632
HCV SUPERVISOR	ZUNIGA, DIANA	24.45	50,856	0%	50,856	24.45	3%	1,526	24.45	-	52,382	1.00	52,382	-	-	-	-	-	-	52,382
RECORDS TECHNICIAN	JOHNSON, JANNET	15.00	31,200	0%	31,200	17.00	3%	1,061	17.00	-	32,261	1.00	32,261	-	-	-	-	-	-	32,261
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	15.00	31,200	0%	31,200	15.00	3%	936	15.00	-	32,136	1.00	32,136	-	-	-	-	-	-	32,136
INSPECTION SPECIALIST	GONZALEZ, VANESSA	18.50	38,480	0%	38,480	18.50	3%	1,154	18.50	-	39,634	1.00	39,634	-	-	-	-	-	-	39,634
CASE MANAGER	THOMPSON, SHERIKA	20.57	42,786	0%	42,786	20.57	3%	1,284	20.57	-	44,069	1.00	44,069	-	-	-	-	-	-	44,069
HCV DIRECTOR	McCRAY, DEBRA	38.46	79,997	0%	79,997	38.46	3%	2,400	38.46	-	82,397	1.00	82,397	-	-	-	-	-	-	82,397
PORTABILITY CASE MANAGER	MILLER, ANGELA	20.77	43,202	0%	43,202	20.77	3%	1,296	20.77	-	44,498	1.00	44,498	-	-	-	-	-	-	44,498
INSPECTOR	MITCHELL, OCTAVIOUS	20.91	43,493	0%	43,493	20.91	0%	-	20.91	-	43,493	0.25	10,873	-	-	-	-	-	-	10,873
CASE MANAGER	BANIS, HANNAH	20.80	43,264	0%	43,264	20.80	3%	1,298	20.80	-	44,562	1.00	44,562	-	-	-	-	-	-	44,562
HCV CLERK	SMITH, BRITTANY	20.70	43,056	0%	43,056	19.23	3%	1,200	19.23	-	44,256	1.00	44,256	-	-	-	-	-	-	44,256
INTAKE SPECIALIST	VANCE, CINDY	18.06	37,565	0%	37,565	18.06	3%	1,127	18.06	-	38,692	1.00	38,692	-	-	-	-	-	-	38,692
RECORDS TECHNICIAN	WILLIAMS, MARY	15.00	31,200	0%	-	15.00	3%	936	15.00	-	18,720	1.00	18,720	-	-	-	-	-	-	18,720
CASE MANAGER	JOHNSON, PASHALA	19.23	39,998	0%	39,998	19.23	3%	1,200	19.23	-	41,198	1.00	41,198	-	-	-	-	-	-	41,198
PORTABILITY CASE MANAGER	VILLEGAS, SADIE	19.23	39,998	0%	39,998	19.23	3%	1,200	19.23	-	41,198	1.00	41,198	-	-	-	-	-	-	41,198
CALL CENTER REPRESENTATIVE	RAMOS, CINDY	15.00	31,200	0%	31,200	15.00	3%	936	15.00	-	32,136	1.00	32,136	-	-	-	-	-	-	32,136
INSPECTION ASSISTANT	TORRES, PHYLCIA	15.00	31,200	0%	31,200	17.00	3%	1,061	17.00	-	32,261	1.00	32,261	-	-	-	-	-	-	32,261
<b>TOTAL SECTION 8 DEPT</b>		<b>607.58</b>	<b>1,263,766</b>		<b>1,232,566</b>	<b>528.24</b>		<b>31,657</b>	<b>528.24</b>	<b>-</b>	<b>1,282,008</b>	<b>27.5</b>	<b>1,115,508</b>	<b>-</b>	<b>17,715</b>	<b>1,042</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,134,265</b>

**HARRIS COUNTY HOUSING AUTHORITY**  
**SCHEDULE OF BENEFITS BY POSITION - SECTION 8**  
**FOR THE YEAR ENDING MARCH 31, 2017**

POSITION	NAME	TOTAL EFFECT							ST/LT DISABILITY	TTL BENE	% BENE TO TOTAL	COST PER HR W/BENE	TTL ANNUAL COST
		OF INC	RETIRE	FICA	HEALTH	LIFE	UNEMP						
CASE MANAGER	BENJAMIN, JACQUELINE	44,348	3,104	3,393	6,240	93	44	260	13,135	29.62%	27.64	57,482	
SENIOR CASE MANAGER	BENOIT, ADELINE	52,103	3,647	3,986	6,240	111	52	285	14,321	27.49%	31.93	66,424	
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	35,214	2,465	2,694	2,013	1	35	234	7,442	21.13%	20.51	42,656	
ADMISSION MANAGER	JAMES, TERRANCE	44,990	3,149	3,442	6,062	120	45	246	13,064	29.04%	27.91	58,055	
DIRECTOR OF PGM QUALITY	BURROUGHS, BEVERLY	74,577	5,220	5,705	6,240	180	75	409	17,829	23.91%	44.43	92,406	
CASE MANAGER	KINNEY, SHANDRA	44,348	3,104	3,393	8,050	93	44	260	14,944	33.70%	28.51	59,292	
CASE MANAGER	CARRIZALES, ANA	44,348	3,104	3,393	10,915	93	44	260	17,809	40.16%	29.88	62,157	
PORTABILITY CASE MANAGER	COOK, PAMELA (09-30)	43,077	3,015	3,295	7,872	96	43	261	14,583	33.85%	27.72	57,659	
VASH CASE MANAGER	DEBOSE, CHARITY	45,890	3,212	3,511	6,240	98	46	264	13,371	29.14%	28.49	59,261	
INSPECTOR	DUNHAM, FREDERICK	44,990	3,149	3,442	6,062	98	45	266	13,062	29.03%	27.91	58,052	
INSPECTOR	EBOW, DARRELL	44,574	3,120	3,410	11,288	88	45	264	18,216	40.87%	30.19	62,790	
VASH PGM COORDINATOR	ESCAMILLA, KATHERINE	56,024	3,922	4,286	11,288	120	56	297	19,968	35.64%	36.53	75,992	
CASE MANAGER	McCRAY, WILTON	43,632	3,054	3,338	6,240	89	44	254	13,019	29.84%	27.24	56,651	
HCV SUPERVISOR	ZUNIGA, DIANA	52,382	3,667	4,007	9,426	104	52	274	17,530	33.47%	33.61	69,912	
RECORDS TECHNICIAN	JOHNSON, JANNET	32,261	2,258	2,468	7,872	96	32	263	12,989	40.26%	21.75	45,250	
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	32,136	2,250	2,458	8,050	64	32	217	13,072	40.68%	21.73	45,208	
INSPECTION SPECIALIST	GONZALEZ, VANESSA	39,634	2,774	3,032	14,892	84	40	244	21,067	53.15%	29.18	60,702	
CASE MANAGER	THOMPSON, SHERIKA	44,069	3,085	3,371	8,050	96	44	263	14,909	33.83%	28.35	58,978	
HCV DIRECTOR	McCRAY, DEBRA	82,397	5,768	6,303	6,062	155	82	350	18,721	22.72%	48.61	101,117	
PORTABILITY CASE MANAGER	MILLER, ANGELA	44,498	3,115	3,404	6,062	89	44	254	12,969	29.14%	27.63	57,466	
INSPECTOR	MITCHELL, OCTAVIOUS	43,493	3,044	3,327	9,426	96	43	261	16,198	37.24%	28.70	59,690	
CASE MANAGER	BANIS, HANNAH	44,562	3,119	3,409	10,915	93	45	260	17,842	40.04%	30.00	62,404	
HCV CLERK	SMITH, BRITTANY	44,256	3,098	3,386	6,062	62	44	213	12,865	29.07%	27.46	57,121	
INTAKE SPECIALIST	VANCE, CINDY	38,692	2,708	2,960	6,240	82	39	243	12,272	31.72%	24.50	50,964	
RECORDS TECHNICIAN	WILLIAMS, MARY	18,720	1,310	1,432	3,744	49	19	146	6,700	0.00%	12.22	25,420	
CASE MANAGER	JOHNSON, PASHALA	41,198	2,884	3,152	6,062	62	41	213	12,414	30.13%	25.78	53,612	
PORTABILITY CASE MANAGER	VILLEGAS, SADIE	41,198	2,884	3,152	6,240	89	41	254	12,660	30.73%	25.89	53,858	
CALL CENTER REPRESENTATIVE	RAMOS, CINDY	32,136	2,250	2,458	7,872	62	32	213	12,887	40.10%	21.65	45,023	
INSPECTION ASSISTANT	TORRES, PHYLCIA	32,261	2,258	2,468	6,240	120	32	213	11,331	35.12%	20.96	43,592	
<b>TOTAL SECTION 8 DEPT</b>		<b>1,282,008</b>	<b>89,741</b>	<b>98,074</b>	<b>217,969</b>	<b>2,683</b>	<b>1,282</b>	<b>7,439</b>	<b>417,187</b>	<b>32.54%</b>	<b>816.92</b>	<b>1,699,195</b>	

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF BENEFITS BY POSITION - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2017

ALLOCATION OF BENEFITS	TOTAL BENEFITS PAID	FTE	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CASE MANAGER	13,135	1.00	13,135	-	-	-	-	13,135
SENIOR CASE MANAGER	14,321	1.00	9,166	-	4,869	286	-	14,321
RECORDS TECHNICIAN	7,442	1.00	7,442	-	-	-	-	7,442
ADMISSION MANAGER	13,064	1.00	13,064	-	-	-	-	13,064
DIRECTOR OF PGM QUALITY	17,829	1.00	17,829	-	-	-	-	17,829
CASE MANAGER	14,944	1.00	14,944	-	-	-	-	14,944
CASE MANAGER	17,809	1.00	17,809	-	-	-	-	17,809
PORTABILITY CASE MANAGER	14,583	1.00	14,583	-	-	-	-	14,583
VASH CASE MANAGER	13,371	1.00	13,371	-	-	-	-	13,371
INSPECTOR	13,062	0.25	3,265	-	-	-	-	3,265
INSPECTOR	18,216	0.25	4,554	-	-	-	-	4,554
VASH PGM COORDINATOR	19,968	1.00	19,968	-	-	-	-	19,968
CASE MANAGER	13,019	1.00	13,019	-	-	-	-	13,019
HCV SUPERVISOR	17,530	1.00	17,530	-	-	-	-	17,530
RECORDS TECHNICIAN	12,989	1.00	12,989	-	-	-	-	12,989
CALL CENTER REPRESENTATIVE	13,072	1.00	13,072	-	-	-	-	13,072
INSPECTION SPECIALIST	21,067	1.00	21,067	-	-	-	-	21,067
CASE MANAGER	14,909	1.00	14,909	-	-	-	-	14,909
HCV DIRECTOR	18,721	1.00	18,721	-	-	-	-	18,721
PORTABILITY CASE MANAGER	12,969	1.00	12,969	-	-	-	-	12,969
INSPECTOR	16,198	0.25	4,049	-	-	-	-	4,049
CASE MANAGER	17,842	1.00	17,842	-	-	-	-	17,842
HCV CLERK	12,865	1.00	12,865	-	-	-	-	12,865
INTAKE SPECIALIST	12,272	1.00	12,272	-	-	-	-	12,272
RECORDS TECHNICIAN	6,700	1.00	6,700	-	-	-	-	6,700
CASE MANAGER	12,414	1.00	12,414	-	-	-	-	12,414
PORTABILITY CASE MANAGER	12,660	1.00	12,660	-	-	-	-	12,660
CALL CENTER REPRESENTATIVE	12,887	1.00	12,887	-	-	-	-	12,887
INSPECTION ASSISTANT	11,331	0.25	2,833	-	-	-	-	2,833
<b>TOTAL S8 BENEFITS</b>	<b>417,187</b>	<b>28.0</b>	<b>367,927</b>	<b>-</b>	<b>4,869</b>	<b>286</b>	<b>-</b>	<b>373,082</b>

**HARRIS COUNTY HOUSING AUTHORITY**  
**SCHEDULE OF ALLOCATIONS BY POSITION - SECTION 8**  
**FOR THE YEAR ENDING MARCH 31, 2017**

POSITION	NAME	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CASE MANAGER	BENJAMIN, JACQUELINE	-	1.00	-	-	-	-	1.00
SENIOR CASE MANAGER	BENOIT, ADELINE	-	0.64	-	0.34	0.02	-	1.00
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	-	1.00	-	-	-	-	1.00
ADMISSION MANAGER	JAMES, TERRANCE	-	1.00	-	-	-	-	1.00
DIRECTOR OF PGM QUALITY	BURROUGHS, BEVERLY	-	1.00	-	-	-	-	1.00
CASE MANAGER	KINNEY, SHANDRA	-	1.00	-	-	-	-	1.00
CASE MANAGER	CARRIZALES, ANA	-	1.00	-	-	-	-	1.00
PORTABILITY CASE MANAGER	COOK, PAMELA (09-30)	-	1.00	-	-	-	-	1.00
VASH CASE MANAGER	DEBOSE, CHARITY	-	1.00	-	-	-	-	1.00
INSPECTOR	DUNHAM, FREDERICK	-	1.00	-	-	-	-	1.00
INSPECTOR	EBOW, DARRELL	-	1.00	-	-	-	-	1.00
VASH PGM COORDINATOR	ESCAMILLA, KATHERINE	-	1.00	-	-	-	-	1.00
CASE MANAGER	McCRAY, WILTON	-	1.00	-	-	-	-	1.00
HCV SUPERVISOR	ZUNIGA, DIANA	-	1.00	-	-	-	-	1.00
RECORDS TECHNICIAN	JOHNSON, JANNET	-	1.00	-	-	-	-	1.00
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	-	1.00	-	-	-	-	1.00
INSPECTION SPECIALIST	GONZALEZ, VANESSA	-	1.00	-	-	-	-	1.00
CASE MANAGER	THOMPSON, SHERIKA	-	1.00	-	-	-	-	1.00
HCV DIRECTOR	McCRAY, DEBRA	-	1.00	-	-	-	-	1.00
PORTABILITY CASE MANAGER	MILLER, ANGELA	-	1.00	-	-	-	-	1.00
INSPECTOR	MITCHELL, OCTAVIOUS	-	1.00	-	-	-	-	1.00
CASE MANAGER	BANIS, HANNAH	-	1.00	-	-	-	-	1.00
HCV CLERK	SMITH, BRITTANY	-	1.00	-	-	-	-	1.00
INTAKE SPECIALIST	VANCE, CINDY	-	1.00	-	-	-	-	1.00
RECORDS TECHNICIAN	WILLIAMS, MARY	-	1.00	-	-	-	-	1.00
CASE MANAGER	JOHNSON, PASHALA	-	1.00	-	-	-	-	1.00
PORTABILITY CASE MANAGER	VILLEGAS, SADIE	-	1.00	-	-	-	-	1.00
CALL CENTER REPRESENTATIVE	RAMOS, CINDY	-	1.00	-	-	-	-	1.00
INSPECTION ASSISTANT	TORRES, PHYLCIA	-	1.00	-	-	-	-	1.00
<b>TOTAL FTEs</b>		-	<b>28.64</b>	-	<b>0.34</b>	<b>0.02</b>	-	<b>29.00</b>

### FY 2016 Public Affairs Proposed Budget

Item	Amount	Program	Priority	Type	Description
<b>AFFORDABLE HOUSING</b>					
Photography	4,000	AH	1	Promotions	Promotional video series and event coverage, PSA's etc.
Other	1,750	AH	1	Other	Reprogram funds between LOBs - Budget Rev# 1
Videography	5,500	AH	1	Promotions	Promotional video series and event coverage, PSA's etc.
Social Media	500	AH	1	Promotions	Advertising to build following and promote specific items.
<b>AH Total</b>	<b>11,750</b>				
<b>COCC</b>					
Collateral	7,500	COCC	1	Publicity	Printed materials, banners, annual report, brochures, marketing folder, etc.
Photography	1,500	COCC	1	Promotions	Promotional video series and event coverage, PSA's etc.
Videography	2,000	COCC	1	Promotions	Create videos for advertising, marketing presentations and social media
Software/Technology	5,000	COCC	1	Administration	Adobe Creative Suite, Analytics, Market Study's
Community Memberships	1,000	COCC	1	Promotions	Chambers, other networking groups
Meals	750	COCC	1	Personal Selling	Meetings
Social Media	1,000	COCC	1	Promotions	Facebook, Twitter, LinkedIn, You Tube ads and business account fees.
Other	12,850	COCC	1	Other	Reprogram funds between LOBs - Budget Rev# 1
Government Affairs	1,500	COCC	2	Public Relations	Travel, attendance at key events, lodging etc.
<b>COCC Total</b>	<b>33,100</b>				
<b>HOUSING CHOICE VOUCHER</b>					
In House Events	1,800	HCV	1	Promotions	Quarterly Homeownership Fair, Landlord Briefings,
Photography	2,500	HCV	1	Promotions	Promotional video series and event coverage, PSA's etc.
Social Media	3,700	HCV	1	Promotions	Advertising to build following and promote specific items.
Community Newspapers	8,000	HCV	1	Advertising	Advertising targeted at landlords
Other	(14,600)	HCV	1	Other	Reprogram funds between LOBs - Budget Rev# 1
Direct Mail/Special Invites	1,500	HCV	3	e-blast	Landlord, major events, scholarship gala, mailing lists.
<b>HCV Total</b>	<b>2,900</b>				
<b>Total 2017 budget</b>	<b>47,750</b>				

Priority 1 - Highly important for success.

Priority 2 - Moderately important for success.

Priority 3 - Not significantly important for success.