

**HARRIS COUNTY  
HOUSING  
AUTHORITY  
HOUSTON, TEXAS**

**2016 ORIGINAL BUDGET**

**MEETING OF THE BOARD OF COMMISSIONERS - APRIL 22, 2015**

**FOR THE YEAR ENDING MARCH 31, 2016**

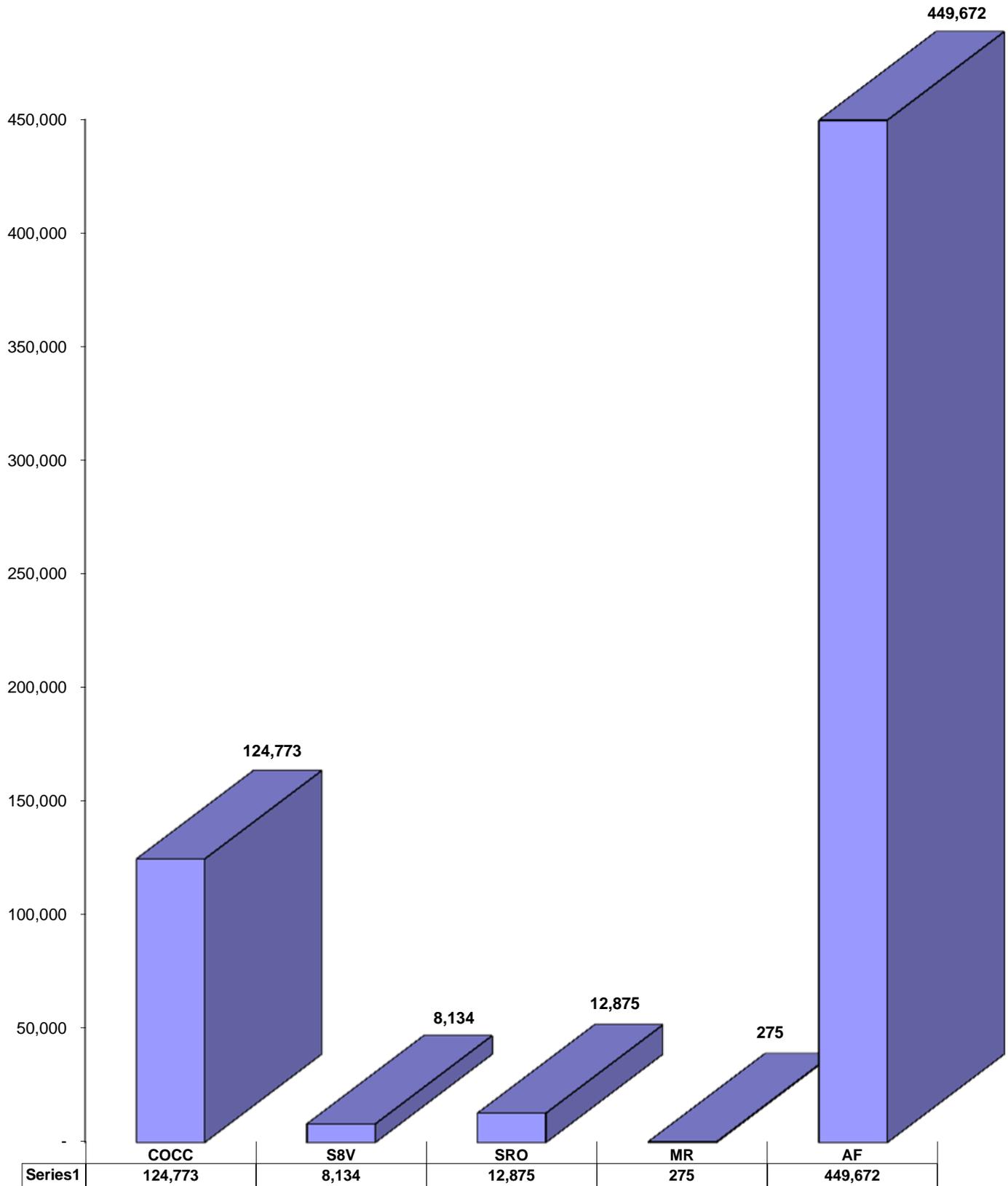
# HARRIS COUNTY HOUSING AUTHORITY

## Table of Contents

### FOR THE YEAR ENDING MARCH 31, 2016

<u>Line of Business</u>	<u>Page From</u>	<u>Page To</u>
Index	1	1
Cash Flow Graph	2	2
Notes to Budget	3	3
Net Income Comparison by Program	4	4
Consolidated Programs	5	7
Central Office Cost Center	8	11
Section 8 Housing Choice Vouchers	12	15
Single Room Occupancy	16	19
Moderate Rehabilitation	20	23
Affordable Housing	24	27
Schedules of Salaries/Benefits/Allocations	28	35

# Harris County Housing Authority



CASH FLOWS

# HARRIS COUNTY HOUSING AUTHORITY

## NOTES TO THE ORIGINAL 2016 BUDGET FOR THE YEAR ENDING MARCH 31, 2016

### Final Original Budget

1. Added the Attorney position - total cost of \$145,360. This position will work for the COCC & will charge the other LOBs \$150/hr for services. Currently, there is \$162,000 in revenue for the COCC budgeted as front line fees from Affordable and the HCV program.
2. Added an Assistant for the Affordable LOB - total cost is \$53,944.
3. Vacation buyback has been budgeted for 80 hours per employee for a total cost of \$70,927.
4. Added a 3% increase for all positions for merit, overtime & incentive pay with the exception of the CEO.
5. HCV operations are supported by \$100,000 from the COCC and \$450,000 from the Affordable Housing program.
6. HUD administrative funding for the HCV program is expected to be 79%, up from the 2015 CYE of 75%.

7. The Affordable Housing Program expected operating transfers in:

Baybrook	92,880
Cornerstone	60,436
Louetta	43,676
Olive Grove	111,355
Sierra Meadows	38,560
Bammal/Primrose	55,954
Waterside	133,931
Cypresswood	264,001
Westlock	268,099
Cherry Park Family	180,498
Cherry Park Senior	116,215
Fenix Estates	116,569
	<b>1,482,174</b>

# HARRIS COUNTY HOUSING AUTHORITY

## CASH FLOW - 2015 PROJECTED ACTUAL vs 2016 ORIGINAL BUDGET FOR THE YEAR ENDING MARCH 31, 2016

<u>Line of Business</u>	<u>FYE 2015</u> <u>Projected Actual</u> <u>Cash Flow</u>	<u>FYE 2016</u> <u>Original</u> <u>Budget</u>	<u>Diff</u>
Central Office Cost Center	110,164	124,773	14,610
Section 8 Housing Choice Vouchers	412,086	8,134	(403,952)
Single Room Occupancy (SRO)	13,360	12,875	(484)
Moderate Rehab	1,130	275	(855)
Affordable Housing	(235,307)	449,672	684,979
<b>Residual Receipts/(Deficit)</b>	<b>301,432</b>	<b>595,730</b>	<b>294,297</b>

# CONSOLIDATED

LINE	ACCT		2015	2015			2016	2015 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	OVER	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1		(UNDER)	BUDGET	VS 2016 ORIG
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	162,000	162,000
		CHARGEBACK ITEMS - LEGAL	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	1,105,390	1,728,298	(622,908)	64%	1,714,500	609,110
		HUD PHA OPERATING GRANT (CFP/S8)	34,013,594	37,127,055	(3,113,461)	92%	34,952,015	938,421
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	989	1,000	(11)	99%	1,000	11
714	3450	FRAUD RECOVERY	56,249	25,000	31,249	225%	60,000	3,751
715	3480	OTHER REVENUE	1,150,434	1,388,000	(237,566)	83%	1,006,673	(143,761)
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b><u>36,326,656</u></b>	<b><u>40,269,353</u></b>	<b><u>(3,942,697)</u></b>	<b><u>90%</u></b>	<b><u>37,896,188</u></b>	<b><u>1,569,532</u></b>
<b>OPERATING EXPENDITUES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	1,811,840	1,797,708	14,132	101%	2,110,027	298,187
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	508,696	621,848	(113,152)	82%	702,577	193,882
912	4171	AUDITING FEES	71,939	46,066	25,873	156%	73,066	1,127
		MANAGEMENT FEES	617,155	607,329	9,826	102%	619,488	2,333
		BOOKKEEPING FEES	385,723	379,585	6,138	102%	387,185	1,462
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	301,891	372,070	(70,179)	81%	371,410	69,519
		LEGAL EXPENSE	127,444	32,000	95,444	398%	162,000	34,556
		TRAVEL	-	3,000	(3,000)	0%	3,000	3,000
916	4190	OTHER	228,116	447,386	(219,270)	51%	189,171	(38,945)
		<b>TOTAL ADMINISTRATIVE</b>	<b><u>4,052,804</u></b>	<b><u>4,306,992</u></b>	<b><u>(254,188)</u></b>	<b><u>94%</u></b>	<b><u>4,617,925</u></b>	<b><u>565,120</u></b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>UTILITIES</b>								
931	4310	WATER	5,939	6,379	(440)	93%	6,120	181
932	4320	ELECTRICITY	31,056	35,894	(4,838)	87%	31,999	943
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b><u>36,995</u></b>	<b><u>42,273</u></b>	<b><u>(5,278)</u></b>	<b><u>88%</u></b>	<b><u>38,119</u></b>	<b><u>1,124</u></b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	17,148	28,100	(10,952)	61%	20,027	2,879
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	18,936	18,000	936	105%	10,000	(8,936)
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	134,542	185,500	(50,958)	73%	28,500	(106,042)
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b><u>170,626</u></b>	<b><u>231,600</u></b>	<b><u>(60,974)</u></b>	<b><u>74%</u></b>	<b><u>58,527</u></b>	<b><u>(112,099)</u></b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	44,267	52,000	(7,733)	85%	44,500	233
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b><u>44,267</u></b>	<b><u>52,000</u></b>	<b><u>(7,733)</u></b>	<b><u>85%</u></b>	<b><u>44,500</u></b>	<b><u>233</u></b>
<b>INSURANCE</b>								
961	4510	OTHER INSURANCE	24,330	38,426	(14,096)	63%	24,350	20
		<b>TOTAL INSURANCE EXPENSES</b>	<b><u>24,330</u></b>	<b><u>38,426</u></b>	<b><u>(14,096)</u></b>	<b><u>63%</u></b>	<b><u>24,350</u></b>	<b><u>20</u></b>

# CONSOLIDATED

LINE	ACCT		2015	2015		OVER	2016	2015 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2016 ORIG
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	48,751	43,000	5,751	113%	44,500	(4,251)
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	15,828	12,500	3,328	127%	12,500	(3,328)
		SEVERANCE EXPENSE	-	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<b>64,579</b>	<b>55,500</b>	<b>9,079</b>	<b>116%</b>	<b>57,000</b>	<b>(7,579)</b>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<b>4,393,601</b>	<b>4,726,791</b>	<b>(333,190)</b>	<b>93%</b>	<b>4,840,420</b>	<b>446,820</b>
970	<b>CASH FLOW FROM OPERATIONS</b>		<b>31,933,055</b>	<b>35,542,562</b>	<b>(3,609,507)</b>	<b>90%</b>	<b>33,055,768</b>	<b>1,122,713</b>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	(1,448,048)	(1,370,200)	(77,848)	106%	(2,032,174)	(584,126)
		OPERATING TRANSFERS OUT	711,000	550,000	161,000	129%	550,000	(161,000)
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	53,500	(53,500)	0%	58,000	58,000
973	4715	HOUSING ASSISTANCE PAYMENTS	31,350,853	34,380,497	(3,029,644)	91%	32,264,212	913,359
		OTHER ITEMS	1,017,817	1,728,298	(710,481)	59%	1,620,000	602,183
<b>TOTAL OTHER EXPENSES</b>			<b>31,631,622</b>	<b>35,342,095</b>	<b>(3,710,473)</b>	<b>90%</b>	<b>32,460,038</b>	<b>828,416</b>
900	<b>TOTAL EXPENDITURES</b>		<b>36,025,223</b>	<b>40,068,886</b>	<b>(4,043,663)</b>	<b>90%</b>	<b>37,300,459</b>	<b>1,275,235</b>
	<b>NET CASH FLOW</b>		<b>301,432</b>	<b>200,467</b>	<b>100,965</b>	<b>150%</b>	<b>595,730</b>	<b>294,297</b>

<b>OFFICE EXPENSE:</b>		
Office supplies		78,850
Office rent		257,960
Printing/reproduction		34,600
		<b>371,410</b>

## CONSOLIDATED DETAIL

LINE ACCT	2015	2015		2016	2015 PROJECTED	
ITEM # DESCRIPTION	PROJECTED	BUDGET	DIFF	OVER ORIGINAL	ACTUAL COSTS	
INCOME	ACTUAL	REV# 1		(UNDER)	BUDGET	
					VS 2016 ORIG	
<b>HUD PHA SECTION 8 GRANTS</b>						
3410 SECTION 8 HAP INCOME	31,350,853	34,380,497	(3,029,644)	91%	32,264,212	913,359
3410.1 ADMINISTRATIVE FEES EARNED	2,662,741	2,746,558	(83,817)	97%	2,687,803	25,062
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>	<b><u>34,013,594</u></b>	<b><u>37,127,055</u></b>	<b><u>(3,113,461)</u></b>	<b>92%</b>	<b><u>34,952,015</u></b>	<b><u>938,421</u></b>
<b>EXPENSES</b>						
<b>ADMINISTRATIVE EXPENSES - OTHER</b>						
4140 STAFF TRAINING	4,686	14,925	(10,239)	31%	7,025	2,339
4170 ACCOUNTING	38,899	60,160	(21,261)	65%	25,160	(13,739)
4190 SUNDRY	30,067	154,506	(124,439)	19%	35,433	5,366
4190.2 TELEPHONE/COMMUNICATIONS	4,739	26,670	(21,931)	18%	6,170	1,431
4190.3 POSTAGE	49,754	66,550	(16,796)	75%	47,150	(2,604)
4190.5 OFFICE EQUIPMENT	99,971	125,925	(25,954)	79%	68,233	(31,738)
<b>TOTAL ADMINISTRATIVE</b>	<b><u>228,116</u></b>	<b><u>448,736</u></b>	<b><u>(220,620)</u></b>	<b>51%</b>	<b><u>189,171</u></b>	<b><u>(38,945)</u></b>
<b>OTHER GENERAL EXPENSES</b>						
4590 OTHER GENERAL EXPENSES	48,751	43,000	5,751	113%	44,500	(4,251)
4590.5 ASSET MGT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>	<b><u>48,751</u></b>	<b><u>43,000</u></b>	<b><u>5,751</u></b>	<b>113%</b>	<b><u>44,500</u></b>	<b><u>(4,251)</u></b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>						
OFFICE SUPPLIES					11,352	
BANK SVC					13,081	
PRINTING					11,000	
COMPUTER EQUIP - NON-CAPITALIZED					-	
PORT OUT FEES					-	
					<b><u>35,433</u></b>	

# COCC

LINE	ACCT		2015	2015		OVER	2016	2015 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2016 ORIG
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	162,000	162,000
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	1,019,660	995,000	24,660	102%	1,006,673	(12,988)
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
<b>700</b>		<b>TOTAL REVENUES</b>	<b>1,019,660</b>	<b>995,000</b>	<b>24,660</b>	<b>102%</b>	<b>1,168,673</b>	<b>149,012</b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	405,062	420,218	(15,156)	96%	520,568	115,506
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	100,031	141,105	(41,074)	71%	144,890	44,859
912	4171	AUDITING FEES	1,676	2,000	(324)	84%	2,000	324
		MANAGEMENT FEES	-	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	99,916	114,660	(14,744)	87%	126,000	26,084
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	3,000	(3,000)	0%	3,000	3,000
916	4190	OTHER	104,921	154,425	(49,504)	68%	86,927	(17,994)
		<b>TOTAL ADMINISTRATIVE</b>	<b>711,606</b>	<b>835,408</b>	<b>(123,802)</b>	<b>85%</b>	<b>883,385</b>	<b>171,779</b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>UTILITIES</b>								
931	4310	WATER	2,107	2,500	(393)	84%	2,170	63
932	4320	ELECTRICITY	11,014	15,000	(3,986)	73%	11,344	330
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b>13,121</b>	<b>17,500</b>	<b>(4,379)</b>	<b>-</b>	<b>13,514</b>	<b>394</b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	2,678	5,000	(2,322)	54%	5,000	2,322
		<b>CONTRACT COSTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	18,936	18,000	936	105%	10,000	(8,936)
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	-	-	-	-	-	-
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b>21,614</b>	<b>23,000</b>	<b>(1,386)</b>	<b>94%</b>	<b>15,000</b>	<b>(6,614)</b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	15,653	15,000	653	104%	15,000	(653)
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b>15,653</b>	<b>15,000</b>	<b>653</b>	<b>-</b>	<b>15,000</b>	<b>(653)</b>
<b>INSURANCE</b>								
961	4510	INSURANCE	5,844	7,000	(1,156)	83%	7,000	1,156
		<b>TOTAL INSURANCE EXPENSES</b>	<b>5,844</b>	<b>7,000</b>	<b>(1,156)</b>	<b>83%</b>	<b>7,000</b>	<b>1,156</b>



# COCC ACCOUNT DETAIL

LINE	ACCT		2015	2015		OVER	2016	2015 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2016 ORIG
<b>INCOME</b>								
<b>HUD PHA SECTION 8 GRANTS</b>								
	3410	SECTION 8 HAP INCOME	-	-	-	-	-	-
	3410.1	ADMINISTRATIVE FEES EARNED	-	-	-	-	-	-
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>								
<b>ADMINISTRATIVE EXPENSES - OTHER</b>								
	4140	STAFF TRAINING	196	7,500	7,304	3%	2,000	1,804
	4170	ACCOUNTING	38,899	60,000	21,101	65%	25,000	(13,899)
	4190	SUNDRY	17,837	43,925	26,088	41%	20,000	2,163
	4190.2	TELEPHONE/COMMUNICATIONS	2,508	6,000	3,492	42%	3,000	492
	4190.3	POSTAGE	1,435	1,000	(435)	144%	1,500	65
	4190.5	OFFICE EQUIPMENT/SOFTWARE	44,046	36,000	(8,046)	122%	35,427	(8,619)
<b>TOTAL ADMINISTRATIVE</b>			<b>104,921</b>	<b>154,425</b>	<b>49,504</b>	<b>68%</b>	<b>86,927</b>	<b>(17,994)</b>
<b>OTHER GENERAL EXPENSES</b>								
	4590	OTHER GENERAL EXPENSES	16,658	10,000	(6,658)	167%	10,000	(6,658)
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>			<b>16,658</b>	<b>10,000</b>	<b>(6,658)</b>	<b>167%</b>	<b>10,000</b>	<b>(6,658)</b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>								
		SUNDRY					3,000	
		BANK SVC					6,000	
		CONSULTANTS & PROFESSIONAL					11,000	
		COMPUTER EQUIP - NON-CAPITALIZED					-	
		PORT OUT FEES					-	
							<b>20,000</b>	

## ***COCC CAPITAL EQUIPMENT***

<b>DESCRIPTION</b>	<b>LOCATION</b>	<b>QUANTITY</b>	<b>PRICE</b>	<b>TOTAL COST</b>
NONE FOR THE ORIGINAL BUDGET				
<b>TOTAL</b>			-	-

# SECTION 8 HCV

LINE	ACCT		2015	2015		OVER	2016	2015 PROJECTED
ITEM #	DESCRIPTION		PROJECTED	BUDGET	DIFF	(UNDER)	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2016 ORIG
<b>OPERATING INCOME</b>								
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	1,105,390	1,728,298	(622,908)	64%	1,714,500	609,110
		HUD PHA OPERATING GRANT (CFP/S8)	33,654,731	36,751,122	(3,096,391)	92%	34,554,921	900,190
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	7	-	7	-	-	(7)
714	3450	FRAUD RECOVERY	56,249	25,000	31,249	225%	60,000	3,751
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
<b>700</b>	<b>TOTAL REVENUES</b>		<b><u>34,816,376</u></b>	<b><u>38,504,420</u></b>	<b><u>(3,688,044)</u></b>	<b><u>90%</u></b>	<b><u>36,329,421</u></b>	<b><u>1,513,045</u></b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	1,164,772	1,129,362	35,410	103%	1,291,221	126,450
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	356,400	402,579	(46,179)	89%	475,666	119,266
912	4171	AUDITING FEES	66,805	40,000	26,805	167%	67,000	195
		MANAGEMENT FEES	606,283	595,809	10,474	102%	607,968	1,685
		BOOKKEEPING FEES	378,928	372,380	6,548	102%	379,980	1,052
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	191,456	225,000	(33,544)	85%	225,000	33,544
		LEGAL EXPENSE	4,270	12,000	(7,730)	36%	12,000	7,730
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	103,832	239,296	(135,464)	43%	83,442	(20,391)
	<b>TOTAL ADMINISTRATIVE</b>		<b><u>2,872,746</u></b>	<b><u>3,016,426</u></b>	<b><u>(143,680)</u></b>	<b><u>95%</u></b>	<b><u>3,142,277</u></b>	<b><u>269,531</u></b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
	<b>TOTAL TENANT SERVICES</b>		<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>UTILITIES</b>								
931	4310	WATER	3,602	3,641	(39)	99%	3,710	108
932	4320	ELECTRICITY	18,836	19,615	(779)	96%	19,401	565
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
	<b>TOTAL UTILITIES</b>		<b><u>22,439</u></b>	<b><u>23,256</u></b>	<b><u>(817)</u></b>	<b><u>96%</u></b>	<b><u>23,112</u></b>	<b><u>673</u></b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	13,036	21,500	(8,464)	61%	13,427	391
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	25,880	35,000	(9,120)	74%	26,000	120
	<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>		<b><u>38,916</u></b>	<b><u>56,500</u></b>	<b><u>(17,584)</u></b>	<b><u>69%</u></b>	<b><u>39,427</u></b>	<b><u>511</u></b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	26,896	35,000	(8,104)	77%	27,500	604
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
	<b>TOTAL PROTECTIVE SERVICES</b>		<b><u>26,896</u></b>	<b><u>35,000</u></b>	<b><u>(8,104)</u></b>	<b><u>77%</u></b>	<b><u>27,500</u></b>	<b><u>604</u></b>
<b>INSURANCE</b>								
961	4510	INSURANCE	15,900	30,576	(14,676)	52%	16,500	600
	<b>TOTAL INSURANCE EXPENSES</b>		<b><u>15,900</u></b>	<b><u>30,576</u></b>	<b><u>(14,676)</u></b>	<b><u>52%</u></b>	<b><u>16,500</u></b>	<b><u>600</u></b>

# SECTION 8 HCV

LINE	ACCT		2015	2015		OVER	2016	2015 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2016 ORIG
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	31,025	33,000	(1,975)	94%	33,000	1,975
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	15,828	12,500	3,328	127%	12,500	(3,328)
		SEVERANCE EXPENSE	-	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<b>46,853</b>	<b>45,500</b>	<b>1,353</b>	<b>103%</b>	<b>45,500</b>	<b>(1,353)</b>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<b>3,023,749</b>	<b>3,207,258</b>	<b>(183,509)</b>	<b>94%</b>	<b>3,294,315</b>	<b>270,566</b>
970	<b>CASH FLOW FROM OPERATIONS</b>		<b>31,792,627</b>	<b>35,297,162</b>	<b>(3,504,535)</b>	<b>90%</b>	<b>33,035,106</b>	<b>1,242,479</b>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	(693,720)	(550,000)	(143,720)	126%	(550,000)	143,720
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	25,000	(25,000)	0%	23,000	23,000
973	4715	HOUSING ASSISTANCE PAYMENTS	31,056,444	34,070,910	(3,014,466)	91%	31,933,972	877,528
		OTHER ITEMS - PORT IN HAP EXPENSE	1,017,817	1,728,298	(710,481)	59%	1,620,000	602,183
<b>TOTAL OTHER EXPENSES</b>			<b>31,380,541</b>	<b>35,274,208</b>	<b>(3,749,947)</b>	<b>89%</b>	<b>33,026,972</b>	<b>1,646,431</b>
900	<b>TOTAL EXPENDITURES</b>		<b>34,404,290</b>	<b>38,481,466</b>	<b>(3,933,456)</b>	<b>89%</b>	<b>36,321,287</b>	<b>1,916,997</b>
<b>NET CASH FLOW</b>			<b>412,086</b>	<b>22,954</b>	<b>245,412</b>	<b>1795%</b>	<b>8,134</b>	<b>(403,952)</b>

<b>OFFICE EXPENSE:</b>	
Office supplies	45,000
Office rent	155,000
Printing/reproduction	25,000
	<b>225,000</b>

# SECTION 8 ACCOUNT DETAIL

LINE ACCT	2015 PROJECTED	2015 BUDGET		OVER	2016	2015 PROJECTED
ITEM # DESCRIPTION	ACTUAL	REV# 1	DIFF	(UNDER)	ORIGINAL	ACTUAL COSTS
INCOME					BUDGET	VS 2016 ORIG
<b>HUD PHA SECTION 8 GRANTS</b>						
3410 SECTION 8 HAP INCOME	31,056,444	34,070,910	(3,014,466)	91%	31,933,972	877,528
3410.1 ADMINISTRATIVE FEES EARNED	2,598,287	2,680,212	(81,925)	97%	2,620,949	22,662
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>	<b><u>33,654,731</u></b>	<b><u>36,751,122</u></b>	<b><u>(3,096,391)</u></b>	<b><u>92%</u></b>	<b><u>34,554,921</u></b>	<b><u>900,190</u></b>
<b>EXPENSES</b>						
<b>ADMINISTRATIVE EXPENSES - OTHER</b>						
4140 STAFF TRAINING	2,753	5,000	2,247	55%	3,000	247
4170 ACCOUNTING	-	-	-	-	-	-
4190 SUNDRY	4,951	75,796	70,845	7%	8,148	3,197
4190.2 TELEPHONE/COMMUNICATIONS	1,457	17,500	16,043	8%	2,000	543
4190.3 POSTAGE	48,202	65,000	16,798	74%	45,000	(3,202)
4190.5 OFFICE EQUIPMENT/SOFTWARE	46,470	76,000	29,530	61%	25,294	(21,176)
<b>TOTAL ADMINISTRATIVE</b>	<b><u>103,832</u></b>	<b><u>239,296</u></b>	<b><u>135,464</u></b>	<b><u>43%</u></b>	<b><u>83,442</u></b>	<b><u>(20,391)</u></b>
<b>OTHER GENERAL EXPENSES</b>						
4590 OTHER GENERAL EXPENSES	31,025	33,000	1,975	94%	33,000	1,975
4590.5 ASSET MGT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>	<b><u>31,025</u></b>	<b><u>33,000</u></b>	<b><u>1,975</u></b>	<b><u>94%</u></b>	<b><u>33,000</u></b>	<b><u>1,975</u></b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>						
SUNDRY					2,148	
BANK SVC					6,000	
CONSULTANTS & PROFESSIONAL					-	
COMPUTER EQUIP - NON-CAPITALIZED					-	
					<b><u>8,148</u></b>	

***SECTION 8 CAPITAL EQUIPMENT/EXTRAORDINARY ITEMS***

<b>DESCRIPTION</b>	<b>LOCATION</b>	<b>QUANTITY</b>	<b>PRICE</b>	<b>TOTAL COST</b>
PRIUS	HCV INSPECTION	1.00	23,000.00	23,000.00
<b>TOTAL</b>			<b>23,000.00</b>	<b>23,000.00</b>

# SRO

LINE	ACCT		2015	2015		OVER	2016	2015 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2016 ORIG
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	308,182	322,332	(14,150)	96%	344,329	36,147
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	18	-	18	-	-	(18)
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b>308,200</b>	<b>322,332</b>	<b>(14,132)</b>	<b>96%</b>	<b>344,329</b>	<b>36,129</b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	19,500	15,375	4,125	127%	16,442	(3,058)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	3,112	6,027	(2,915)	52%	5,602	2,491
912	4171	AUDITING FEES	587	1,000	(413)	59%	1,000	413
		MANAGEMENT FEES	9,821	10,368	(547)	95%	10,368	547
		BOOKKEEPING FEES	6,138	6,480	(342)	95%	6,480	342
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	2,765	3,360	(595)	82%	3,360	595
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	1,345	1,354	(9)	99%	1,354	9
		<b>TOTAL ADMINISTRATIVE</b>	<b>43,267</b>	<b>43,964</b>	<b>(697)</b>	<b>98%</b>	<b>44,607</b>	<b>1,339</b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>UTILITIES</b>								
931	4310	WATER	59	59	(0)	100%	60	1
932	4320	ELECTRICITY	311	326	(15)	95%	317	6
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b>370</b>	<b>385</b>	<b>(15)</b>	<b>96%</b>	<b>377</b>	<b>7</b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	14	100	(86)	14%	100	86
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	425	500	(75)	85%	500	75
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b>439</b>	<b>600</b>	<b>(161)</b>	<b>73%</b>	<b>600</b>	<b>161</b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	440	500	(60)	88%	500	60
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b>440</b>	<b>500</b>	<b>(60)</b>	<b>88%</b>	<b>500</b>	<b>60</b>
<b>INSURANCE</b>								
961	4510	INSURANCE	101	250	(149)	40%	250	149
		<b>TOTAL INSURANCE EXPENSES</b>	<b>101</b>	<b>250</b>	<b>(149)</b>	<b>40%</b>	<b>250</b>	<b>149</b>

# SRO

LINE	ACCT		2015	2015		OVER	2016	2015 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2016 ORIG
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	50	-	50	-	-	(50)
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<b>50</b>	<b>-</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>(50)</b>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<b>44,668</b>	<b>45,699</b>	<b>(1,031)</b>	<b>98%</b>	<b>46,334</b>	<b>1,666</b>
970	<b>CASH FLOW FROM OPERATIONS</b>		<b>263,532</b>	<b>276,633</b>	<b>(13,101)</b>	<b>95%</b>	<b>297,995</b>	<b>34,463</b>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	-	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	250,172	263,581	(13,409)	95%	285,120	34,948
		OTHER ITEMS	-	-	-	-	-	-
<b>TOTAL OTHER EXPENSES</b>			<b>250,172</b>	<b>263,581</b>	<b>(13,409)</b>	<b>95%</b>	<b>285,120</b>	<b>34,948</b>
900	<b>TOTAL EXPENDITURES</b>		<b>294,840</b>	<b>309,280</b>	<b>(14,440)</b>	<b>95%</b>	<b>331,454</b>	<b>36,614</b>
<b>NET CASH FLOW</b>			<b>13,360</b>	<b>13,052</b>	<b>308</b>	<b>102%</b>	<b>12,875</b>	<b>(484)</b>

<b>OFFICE EXPENSE:</b>	
Office supplies	600
Office rent	2,160
Printing/reproduction	600
	<b>3,360</b>

# SRO ACCOUNT DETAIL

LINE ACCT	2015	2015		2016	2015 PROJECTED
ITEM # DESCRIPTION	PROJECTED	BUDGET	DIFF	ORIGINAL	ACTUAL COSTS
	ACTUAL	REV# 1		BUDGET	VS 2016 ORIG
<b>INCOME</b>					
<b>HUD PHA SECTION 8 GRANTS</b>					
3410 SECTION 8 HAP INCOME	250,172	263,581	(13,409)	95%	34,948
3410.1 ADMINISTRATIVE FEES EARNED	58,009	58,751	(742)	99%	1,200
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>	<b>308,182</b>	<b>322,332</b>	<b>(14,150)</b>	<b>96%</b>	<b>36,147</b>
<b>EXPENSES</b>					
<b>ADMINISTRATIVE EXPENSES - OTHER</b>					
4140 STAFF TRAINING	-	15	15	0%	15
4170 ACCOUNTING	-	160	160	0%	160
4190 SUNDRY	679	279	(400)	243%	(400)
4190.2 TELEPHONE/COMMUNICATIONS	-	1,500	1,500	0%	150
4190.3 POSTAGE	46	-	(46)	-	(46)
4190.5 OFFICE EQUIPMENT/SOFTWARE	620	750	130	83%	130
<b>TOTAL ADMINISTRATIVE</b>	<b>1,345</b>	<b>2,704</b>	<b>1,359</b>	<b>50%</b>	<b>9</b>
<b>OTHER GENERAL EXPENSES</b>					
4590 OTHER GENERAL EXPENSES	50	-	(50)	-	(50)
4590.5 ASSET MGT FEE	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>	<b>50</b>	<b>-</b>	<b>(50)</b>	<b>-</b>	<b>(50)</b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>					
SUNDRY					4
BANK SVC					275
CONSULTANTS & PROFESSIONAL					-
COMPUTER EQUIP - NON-CAPITALIZED					-
PORT OUT FEES					-
					<b>279</b>

## ***SRO CAPITAL EQUIPMENT***

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE ORIGINAL BUDGET				
TOTAL			0.00	0.00

# MOD REHAB

LINE	ACCT		2015	2015		OVER	2016	2015 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2016 ORIG
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	50,682	53,601	(2,919)	95%	52,765	2,083
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	2	-	2	-	-	(2)
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b>50,684</b>	<b>53,601</b>	<b>(2,917)</b>	<b>95%</b>	<b>52,765</b>	<b>2,081</b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	1,904	2,480	(576)	77%	2,652	748
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	304	972	(668)	31%	904	600
912	4171	AUDITING FEES	82	66	16	124%	66	(16)
		MANAGEMENT FEES	1,051	1,152	(101)	91%	1,152	101
		BOOKKEEPING FEES	658	725	(67)	91%	725	67
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	307	550	(243)	56%	550	243
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	856	1,261	(405)	68%	1,261	406
		<b>TOTAL ADMINISTRATIVE</b>	<b>5,161</b>	<b>7,206</b>	<b>(2,045)</b>	<b>72%</b>	<b>7,310</b>	<b>2,149</b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>UTILITIES</b>								
931	4310	WATER	6	10	(4)	60%	10	4
932	4320	ELECTRICITY	35	50	(15)	70%	50	15
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b>41</b>	<b>60</b>	<b>(19)</b>	<b>68%</b>	<b>60</b>	<b>19</b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	1	-	1	-	-	(1)
		<b>CONTRACT COSTS</b>	-	-	-	-	-	-
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	47	-	47	-	-	(47)
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b>48</b>	<b>-</b>	<b>48</b>	<b>-</b>	<b>-</b>	<b>(48)</b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	49	-	49	-	-	(49)
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b>49</b>	<b>-</b>	<b>49</b>	<b>-</b>	<b>-</b>	<b>(49)</b>
<b>INSURANCE</b>								
961	4510	INSURANCE	12	-	12	-	-	(12)
		<b>TOTAL INSURANCE EXPENSES</b>	<b>12</b>	<b>-</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>(12)</b>

# MOD REHAB

LINE	ACCT		2015	2015		OVER	2016	2015 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	DIFF	(UNDER)	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1			BUDGET	VS 2016 ORIG
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	6	-	6	-	-	(6)
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<b>6</b>	<b>-</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>(6)</b>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<b>5,317</b>	<b>7,266</b>	<b>(1,949)</b>	<b>73%</b>	<b>7,370</b>	<b>2,053</b>
970	<b>CASH FLOW FROM OPERATIONS</b>		<b>45,367</b>	<b>46,335</b>	<b>(968)</b>	<b>98%</b>	<b>45,395</b>	<b>28</b>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	-	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	44,237	46,006	(1,769)	96%	45,120	883
		OTHER ITEMS	-	-	-	-	-	-
<b>TOTAL OTHER EXPENSES</b>			<b>44,237</b>	<b>46,006</b>	<b>(1,769)</b>	<b>96%</b>	<b>45,120</b>	<b>883</b>
900	<b>TOTAL EXPENDITURES</b>		<b>49,554</b>	<b>53,272</b>	<b>(3,718)</b>	<b>93%</b>	<b>52,490</b>	<b>2,936</b>
<b>NET CASH FLOW</b>			<b>1,130</b>	<b>329</b>	<b>801</b>	<b>344%</b>	<b>275</b>	<b>(855)</b>

<b>OFFICE EXPENSE:</b>	
Office supplies	250
Office rent	300
Printing/reproduction	-
	<b>550</b>

# MOD REHAB ACCOUNT DETAIL

LINE ACCT	2015 PROJECTED	2015 BUDGET		OVER	2016 ORIGINAL	2015 PROJECTED
ITEM # DESCRIPTION	ACTUAL	REV# 1	DIFF	(UNDER)	BUDGET	ACTUAL COSTS
INCOME						VS 2016 ORIG
<b>HUD PHA SECTION 8 GRANTS</b>						
3410 SECTION 8 HAP INCOME	44,237	46,006	(1,769)	96%	45,120	883
3410.1 ADMINISTRATIVE FEES EARNED	6,445	7,595	(1,150)	85%	7,645	1,200
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>	<b>50,682</b>	<b>53,601</b>	<b>(2,919)</b>	<b>95%</b>	<b>52,765</b>	<b>2,083</b>
<b>EXPENSES</b>						
<b>ADMINISTRATIVE EXPENSES - OTHER</b>						
4140 STAFF TRAINING	-	10	10	0%	10	10
4170 ACCOUNTING	-	-	-	-	-	-
4190 SUNDRY	779	1,006	227	77%	1,006	228
4190.2 TELEPHONE/COMMUNICATIONS	-	20	20	0%	20	20
4190.3 POSTAGE	8	50	42	17%	50	42
4190.5 OFFICE EQUIPMENT/SOFTWARE	68	175	107	39%	175	107
<b>TOTAL ADMINISTRATIVE</b>	<b>856</b>	<b>1,261</b>	<b>405</b>	<b>68%</b>	<b>1,261</b>	<b>406</b>
<b>OTHER GENERAL EXPENSES</b>						
4590 OTHER GENERAL EXPENSES	6	-	(6)	-	-	(6)
4590.5 ASSET MGT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>	<b>6</b>	<b>-</b>	<b>(6)</b>	<b>-</b>	<b>-</b>	<b>(6)</b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>						
SUNDRY					200	
BANK SVC					806	
CONSULTANTS & PROFESSIONAL					-	
COMPUTER EQUIP - NON-CAPITALIZED					-	
PORT OUT FEES					-	
					<b>1,006</b>	

# ***MOD REHAB CAPITAL EQUIPMENT***

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE ORIGINAL BUDGET				
<b>TOTAL</b>			0.00	0.00



# AFFORDABLE HOUSING

LINE	ACCT		2015	2015		2016	2015 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	BUDGET	OVER	ORIGINAL	ACTUAL COSTS
			ACTUAL	REV# 1	(UNDER)	BUDGET	VS 2016 ORIG
<b>GENERAL EXPENSES</b>							
962	4590	OTHER GENERAL EXPENSES	1,012	-	1,012	1,500	488
914	4181	COMPENSATED ABSENCES	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-
		<b>TOTAL GENERAL EXPENSES</b>	<b>1,012</b>	<b>-</b>	<b>1,012</b>	<b>1,500</b>	<b>488</b>
969		<b>TOTAL OPERATING EXPENDITURES</b>	<b>535,370</b>	<b>558,660</b>	<b>(23,290)</b>	<b>548,502</b>	<b>13,132</b>
970		<b>CASH FLOW FROM OPERATIONS</b>	<b>(403,636)</b>	<b>(164,660)</b>	<b>(238,976)</b>	<b>(547,502)</b>	<b>(143,867)</b>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>							
		OPERATING TRANSFERS IN	(754,328)	(820,200)	65,872	(1,482,174)	(727,846)
		OPERATING TRANSFERS OUT	586,000	500,000	86,000	450,000	(136,000)
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-
		CAPITAL EXPENDITURES	-	20,000	(20,000)	35,000	35,000
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-
		<b>TOTAL OTHER EXPENSES</b>	<b>(168,328)</b>	<b>(300,200)</b>	<b>131,872</b>	<b>(997,174)</b>	<b>(828,845)</b>
900		<b>TOTAL EXPENDITURES</b>	<b>367,042</b>	<b>258,460</b>	<b>108,582</b>	<b>(448,672)</b>	<b>(815,714)</b>
		<b>NET CASH FLOW</b>	<b>(235,307)</b>	<b>135,540</b>	<b>(370,847)</b>	<b>449,672</b>	<b>684,979</b>

<b>OFFICE EXPENSE:</b>		
Office supplies		3,000
Office rent		10,500
Printing/reproduction		3,000
		<b>16,500</b>

# AFFORDABLE ACCOUNT DETAIL

LINE ACCT	2015 PROJECTED	2015 BUDGET		OVER	2016 ORIGINAL	2015 PROJECTED
ITEM # DESCRIPTION	ACTUAL	REV# 1	DIFF	(UNDER)	BUDGET	ACTUAL COSTS
INCOME						VS 2016 ORIG
<b>HUD PHA SECTION 8 GRANTS</b>						
3410 SECTION 8 HAP INCOME	-	-	-	-	-	-
3410.1 ADMINISTRATIVE FEES EARNED	-	-	-	-	-	-
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>						
<b>ADMINISTRATIVE EXPENSES - OTHER</b>						
4140 STAFF TRAINING	1,738	2,400	662	72%	2,000	262
4170 ACCOUNTING	-	-	-	-	-	-
4190 SUNDRY	5,821	33,500	27,679	17%	6,000	179
4190.2 TELEPHONE/COMMUNICATIONS	774	1,650	876	47%	1,000	226
4190.3 POSTAGE	64	500	436	13%	600	536
4190.5 OFFICE EQUIPMENT/SOFTWARE	8,766	13,000	4,234	67%	6,587	(2,179)
<b>TOTAL ADMINISTRATIVE</b>	<b>17,162</b>	<b>51,050</b>	<b>33,888</b>	<b>34%</b>	<b>16,187</b>	<b>(975)</b>
<b>OTHER GENERAL EXPENSES</b>						
4590 OTHER GENERAL EXPENSES	1,012	-	(1,012)	-	1,500	488
4590.5 ASSET MGT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>	<b>1,012</b>	<b>-</b>	<b>(1,012)</b>	<b>-</b>	<b>1,500</b>	<b>488</b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>						
SUNDRY					6,000	
BANK SVC					-	
CONSULTANTS & PROFESSIONAL					-	
COMPUTER EQUIP - NON-CAPITALIZED					-	
PORT OUT FEES					-	
					<b>6,000</b>	

## ***AFFORDABLE CAPITAL EQUIPMENT***

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
TRUCK	AFFORDABLE	1.00	35,000.00	35,000.00
TOTAL			35,000.00	35,000.00

**HARRIS COUNTY HOUSING AUTHORITY**  
**SCHEDULE OF PAYROLL - ADMINISTRATION**  
**FOR THE YEAR ENDING MARCH 31, 2016**

POSITION	NAME	2015					2016					2016					TOTAL ALLOC
		RATE	TOTAL	COLA	COLA TOTAL	INCENTIVE/ MERIT/OT	RATE	VAC BUYBACK	MERIT/COLA/OT BUYBACK TOTAL	COCC	S&V	VASH	SRO	M/REHAB	AFF		
CHIEF DEVELOPMENT OFFICER	ALLISON, HORACE	67.68	140,774	0%	140,774	3%	69.71	5,577	150,574	-	-	-	-	-	150,574	150,574	
DIRECTOR OF DEVELOPMENT	BURNS, PAULA	39.81	82,805	0%	82,805	3%	41.00	3,280	88,569	-	-	-	-	-	88,569	88,569	
DEVELOPMENT ASSISTANT	OPEN	-	-	-	-	-	19.23	0	40,000	-	-	-	-	-	40,000	40,000	
FINANCE DIRECTOR	CURRY, PAUL	37.50	78,000	0%	78,000	3%	37.50	3,000	81,000	81,000	-	-	-	-	-	81,000	
ACCOUNTANT	DO, CHI KIM	28.02	58,282	0%	58,282	3%	28.86	2,309	62,339	62,339	-	-	-	-	-	62,339	
CHIEF EXECUTIVE OFFICER	McCASLAND, THOMAS	71.88	149,510	0%	149,510	0%	71.88	5,750	155,261	155,261	-	-	-	-	-	155,261	
ASSISTANT DIRECTOR OF OPERATIONS	DOMERACKI, KRISTEN	28.85	60,008	0%	60,008	3%	29.72	2,377	64,185	64,185	-	-	-	-	-	64,185	
ATTORNEY	OPEN	-	-	-	-	-	55.29	0	115,000	115,000	-	-	-	-	-	115,000	
EXECUTIVE ASSISTANT	THOMSON, KATIE	19.23	39,998	0%	39,998	3%	19.81	1,585	42,783	42,783	-	-	-	-	-	42,783	
<b>TOTAL ADMINISTRATION</b>		<b>292.97</b>	<b>609,378</b>		<b>609,378</b>		<b>373.00</b>	<b>23,878</b>	<b>799,712</b>	<b>520,568</b>	-	-	-	-	<b>279,144</b>	<b>799,712</b>	

**HARRIS COUNTY HOUSING AUTHORITY**  
**SCHEDULE OF BENEFITS BY POSITION - ADMINISTRATION**  
**FOR THE YEAR ENDING MARCH 31, 2016**

POSITION	NAME	TOTAL EFFECT							ST/LT DISABILITY	TTL BENE	% BENE TO TOTAL	COST PER HR W/BENE	TTL ANNUAL COST
		OF INC	RETIRE	FICA	HEALTH	LIFE	UNEMP						
CHIEF DEVELOPMENT OFFICER	ALLISON, HORACE	150,574	10,540	9,530	12,608	289	5,270	446	38,683	25.69%	90.99	189,258	
DIRECTOR OF DEVELOPMENT	BURNS, PAULA	88,569	6,200	6,776	6,240	182	3,100	391	22,889	25.84%	53.59	111,458	
DEVELOPMENT ASSISTANT	OPEN	40,000	2,800	3,060	6,240	131	1,400	312	13,944	34.86%	25.93	53,944	
FINANCE DIRECTOR	CURRY, PAUL	81,000	5,670	6,197	8,833	173	2,835	376	24,083	29.73%	50.52	105,083	
ACCOUNTANT	DO, CHI KIM	62,339	4,364	4,769	6,062	131	2,182	312	17,820	28.59%	38.54	80,159	
CHIEF EXECUTIVE OFFICER	McCASLAND, THOMAS	155,261	10,868	9,598	11,676	322	5,434	446	38,345	24.70%	93.08	193,606	
ASSISTANT DIRECTOR OF OPERATIONS	DOMERACKI, KRISTEN	64,185	4,493	4,910	7,872	93	2,246	318	19,933	31.06%	40.44	84,119	
ATTORNEY	OPEN	115,000	8,050	8,798	8,833	264	4,025	391	30,360	26.40%	69.88	145,360	
EXECUTIVE ASSISTANT	THOMSON, KATIE	42,783	2,995	3,273	6,240	89	1,497	254	14,348	33.54%	27.47	57,131	
<b>TOTAL ADMINISTRATION</b>		<b>799,712</b>	<b>55,980</b>	<b>56,910</b>	<b>74,605</b>	<b>1,674</b>	<b>27,990</b>	<b>3,247</b>	<b>220,405</b>	<b>27.56%</b>	<b>490.44</b>	<b>1,020,117</b>	

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF BENEFITS BY POSITION - ADMINISTRATION

FOR THE YEAR ENDING MARCH 31, 2016

ALLOCATION OF BENEFITS	TOTAL BENEFITS PAID	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CHIEF DEVELOPMENT OFFICER	38,683	-	-	-	-	-	38,683	38,683
DIRECTOR OF DEVELOPMENT	22,889	-	-	-	-	-	22,889	22,889
DEVELOPMENT ASSISTANT	13,944	-	-	-	-	-	13,944	13,944
FINANCE DIRECTOR	24,083	24,083	-	-	-	-	-	24,083
ACCOUNTANT	17,820	17,820	-	-	-	-	-	17,820
CHIEF EXECUTIVE OFFICER	38,345	38,345	-	-	-	-	-	38,345
ASSISTANT DIRECTOR OF OPERATIONS	19,933	19,933	-	-	-	-	-	19,933
ATTORNEY	30,360	30,360	-	-	-	-	-	30,360
EXECUTIVE ASSISTANT	14,348	14,348	-	-	-	-	-	14,348
<b>TOTAL ADMINISTRATION</b>	<b>220,405</b>	<b>144,890</b>	-	-	-	-	<b>75,516</b>	<b>220,405</b>

**HARRIS COUNTY HOUSING AUTHORITY  
SCHEDULE OF ALLOCATIONS BY POSITION - ADMIN  
FOR THE YEAR ENDING MARCH 31, 2016**

POSITION	NAME	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CHIEF DEVELOPMENT OFFICER	ALLISON, HORACE	-	-	-	-	-	1.00	1.00
DIRECTOR OF DEVELOPMENT	BURNS, PAULA	-	-	-	-	-	1.00	1.00
DEVELOPMENT ASSISTANT	OPEN	-	-	-	-	-	1.00	1.00
FINANCE DIRECTOR	CURRY, PAUL	1.00	-	-	-	-	-	1.00
ACCOUNTANT	DO, CHI KIM	1.00	-	-	-	-	-	1.00
CHIEF EXECUTIVE OFFICER	McCASLAND, THOMAS	1.00	-	-	-	-	-	1.00
ASSISTANT DIRECTOR OF OPERATIONS	DOMERACKI, KRISTEN	1.00	-	-	-	-	-	1.00
ATTORNEY	OPEN	1.00	-	-	-	-	-	1.00
EXECUTIVE ASSISTANT	THOMSON, KATIE	1.00	-	-	-	-	-	1.00
<b>TOTAL FTEs</b>		<b>6.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3.00</b>	<b>9.00</b>

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF PAYROLL AND ALLOCATIONS - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2016

POSITION	NAME	2015		2016		2016		2016							TOTAL			
		RATE	TOTAL	COLA	TOTAL	INCENTIVE/ MERIT/OT	RATE	VAC	BUYBACK	BUYBACK	COLA/OT	COCC	S8V	VASH	SRO	M/REHAB	AFF	ALLOC
CASE MANAGER	BENJAMIN, JACQUELINE	20.10	41,808	0%	41,808	3%	20.70	1,656		44,718	-	44,718	-	-	-	-	-	44,718
SENIOR CASE MANAGER	BENOIT, ADELINE	23.84	49,587	0%	49,587	3%	24.56	1,964		53,039	-	33,945	-	16,442	2,652	-	-	53,039
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	16.28	33,862	0%	33,862	3%	16.77	1,341		36,220	-	36,220	-	-	-	-	-	36,220
CASE MANAGER	EDDINS, ERICKA	19.23	39,998	0%	39,998	3%	19.81	1,585		42,783	-	42,783	-	-	-	-	-	42,783
DIRECTOR OF PGM QUALITY	BURROUGHS, BEVERLY	34.81	72,405	0%	72,405	3%	35.85	2,868		77,445	-	77,445	-	-	-	-	-	77,445
CASE MANAGER	KINNEY, SHANDRA	20.10	41,808	0%	41,808	3%	20.70	1,656		44,718	-	44,718	-	-	-	-	-	44,718
CASE MANAGER	CARRAZALES, ANA	20.10	41,808	0%	41,808	3%	20.70	1,656		44,718	-	44,718	-	-	-	-	-	44,718
PORTABILITY CASE MANAGER	COOK, PAMELA	20.30	42,224	0%	42,224	3%	20.91	1,673		45,163	-	45,163	-	-	-	-	-	45,163
VASH CASE MANAGER	DEBOSE, CHARITY	20.80	43,264	0%	43,264	3%	21.42	1,714		46,276	-	46,276	-	-	-	-	-	46,276
INSPECTOR	DUNHAM, FREDERICK	21.00	43,680	0%	43,680	3%	21.63	1,730		46,721	-	46,721	-	-	-	-	-	46,721
INSPECTOR	EBOW, DARRELL	20.81	43,285	0%	43,285	3%	21.43	1,715		46,298	-	46,298	-	-	-	-	-	46,298
VASH PGM COORDINATOR	ESCAMILLA, KATHERINE	25.64	53,331	0%	53,331	3%	26.41	2,113		57,044	-	57,044	-	-	-	-	-	57,044
CASE MANAGER	HADRICK, SHERILL	19.81	41,205	0%	41,205	3%	20.40	1,632		44,073	-	44,073	-	-	-	-	-	44,073
ASSIST HCV SUPERVISOR	ZUNIGA, DIANA	22.23	46,238	0%	46,238	3%	22.90	1,832		49,457	-	49,457	-	-	-	-	-	49,457
CASE MANAGER	JOHNSON, JANNET	20.60	42,848	0%	42,848	3%	21.22	1,697		45,831	-	45,831	-	-	-	-	-	45,831
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	13.68	28,454	0%	28,454	3%	14.09	1,127		30,435	-	30,435	-	-	-	-	-	30,435
INSPECTION SPECIALIST	GONZALEZ, VANESSA	17.78	36,982	0%	36,982	3%	18.31	1,465		39,557	-	39,557	-	-	-	-	-	39,557
CASE MANAGER	MAYWEATHER, SHERIKA	20.57	42,786	0%	42,786	3%	21.19	1,695		45,764	-	45,764	-	-	-	-	-	45,764
HCV SUPERVISOR	McCRAY, DEBRA	33.59	69,867	0%	69,867	3%	34.60	2,768		74,731	-	74,731	-	-	-	-	-	74,731
PORTABILITY CASE MANAGER	MILLER, ANGELA	19.23	39,998	0%	39,998	3%	19.81	1,585		42,783	-	42,783	-	-	-	-	-	42,783
INSPECTOR	MITCHELL, OCTAVIOUS	20.30	42,224	0%	42,224	3%	20.91	1,673		45,163	-	45,163	-	-	-	-	-	45,163
CASE MANAGER	BANIS, HANNAH	20.19	41,995	0%	41,995	3%	20.80	1,664		44,918	-	44,918	-	-	-	-	-	44,918
PROJECT MGR	ROGERS, KIMBERLY	24.23	50,398	0%	50,398	3%	24.96	1,997		53,906	-	53,906	-	-	-	-	-	53,906
INTAKE SPECIALIST	VANCE, CINDY	17.53	36,462	0%	36,462	3%	18.06	1,444		39,001	-	39,001	-	-	-	-	-	39,001
RECORDS TECHNICIAN	SMITH, BRITTNEY	13.00	27,040	0%	27,040	3%	13.39	1,071		28,922	-	28,922	-	-	-	-	-	28,922
RECORDS TECHNICIAN - PT	JOHNSON, PASHALA	13.00	13,520	0%	13,520	3%	13.39	1,071		28,922	-	28,922	-	-	-	-	-	28,922
CASE MANAGER	PLUMMER, VALORIE	19.23	39,998	0%	39,998	3%	19.81	1,585		42,783	-	42,783	-	-	-	-	-	42,783
CALL CENTER REPRESENTATIVE	RAMOS, CINDY	13.00	27,040	0%	27,040	3%	13.39	1,071		28,922	-	28,922	-	-	-	-	-	28,922
HOUSING NAVIGATOR	OPEN	0.00	0	0%	-	0%	19.23	0		40,000	-	40,000	-	-	-	-	-	40,000
<b>TOTAL SECTION 8 DEPT</b>		<b>570.98</b>	<b>1,174,118</b>		<b>1,174,118</b>		<b>607.34</b>	<b>47,049</b>		<b>1,310,315</b>	-	<b>1,291,221</b>	-	<b>16,442</b>	<b>2,652</b>	-	-	<b>1,310,315</b>

**HARRIS COUNTY HOUSING AUTHORITY**  
**SCHEDULE OF BENEFITS BY POSITION - SECTION 8**  
**FOR THE YEAR ENDING MARCH 31, 2016**

POSITION	NAME	TOTAL EFFECT OF INC	RETIRE	FICA	HEALTH	LIFE	UNEMP	ST/LT DISABILITY	TTL BENE	TTL BENE TO TOTAL	% BENE TO TOTAL	COST PER HR W/BENE	TTL ANNUAL COST
CASE MANAGER	BENJAMIN, JACQUELINE	44,718	3,130	3,421	6,240	93	1,565	260	14,710	32.89%	28.57	59,428	
SENIOR CASE MANAGER	BENOIT, ADELINE	53,039	3,713	4,057	8,050	111	1,856	285	18,072	34.07%	34.19	71,111	
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	36,220	2,535	2,771	8,050	2	1,268	234	14,861	41.03%	24.56	51,080	
CASE MANAGER	EDDINS, ERICKA	42,783	2,995	3,273	6,240	89	1,497	254	14,348	33.54%	27.47	57,131	
DIRECTOR OF PGM QUALITY	BURROUGHS, BEVERLY	77,445	5,421	5,925	9,102	115	2,711	409	23,683	30.58%	48.62	101,128	
CASE MANAGER	KINNEY, SHANDRA	44,718	3,130	3,421	8,050	93	1,565	260	16,520	36.94%	29.44	61,238	
CASE MANAGER	CARRIZALES, ANA	44,718	3,130	3,421	14,520	93	1,565	260	22,989	51.41%	32.55	67,707	
PORTABILITY CASE MANAGER	COOK, PAMELA	45,163	3,161	3,455	7,872	96	1,581	261	16,426	36.37%	29.61	61,589	
VASH CASE MANAGER	DEBOSE, CHARITY	46,276	3,239	3,540	6,240	98	1,620	264	15,001	32.42%	29.46	61,277	
INSPECTOR	DUNHAM, FREDERICK	46,721	3,270	3,574	6,062	98	1,635	266	14,906	31.90%	29.63	61,626	
INSPECTOR	EBOW, DARRELL	46,298	3,241	3,542	14,520	88	1,620	264	23,276	50.27%	33.45	69,574	
VASH PGM COORDINATOR	ESCAMILLA, KATHERINE	57,044	3,993	4,364	14,520	120	1,997	297	25,290	44.33%	39.58	82,333	
CASE MANAGER	HADRICK, SHERILL	44,073	3,085	3,372	6,240	89	1,543	254	14,582	0.00%	28.20	58,656	
ASSIST HCV SUPERVISOR	ZUNIGA, DIANA	49,457	3,462	3,783	9,156	104	1,731	274	18,511	0.00%	32.68	67,968	
CASE MANAGER	JOHNSON, JANNET	45,831	3,208	3,506	7,872	96	1,604	263	16,549	36.11%	29.99	62,380	
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	30,435	2,130	2,328	7,872	64	1,065	217	13,678	44.94%	21.21	44,113	
INSPECTION SPECIALIST	GONZALEZ, VANESSA	39,557	2,769	3,026	11,676	64	1,384	266	19,186	48.50%	28.24	58,743	
CASE MANAGER	MAYWEATHER, SHERIKA	45,764	3,203	3,501	8,050	96	1,602	263	16,715	36.52%	30.04	62,479	
HCV SUPERVISOR	McCRAY, DEBRA	74,731	5,231	5,717	6,062	155	2,616	350	20,131	26.94%	45.61	94,862	
PORTABILITY CASE MANAGER	MILLER, ANGELA	42,783	2,995	3,273	7,872	89	1,497	254	15,980	37.35%	28.25	58,763	
INSPECTOR	MITCHELL, OCTAVIOUS	45,163	3,161	3,455	6,240	96	1,581	261	14,794	32.76%	28.83	59,957	
CASE MANAGER	BANIS, HANNAH	44,918	3,144	3,436	8,833	93	1,572	260	17,339	0.00%	29.93	62,258	
PROJECT MGR	ROGERS, KIMBERLY	53,906	3,773	4,124	6,062	113	1,887	287	16,247	30.14%	33.73	70,153	
INTAKE SPECIALIST	VANCE, CINDY	39,001	2,730	2,984	7,872	82	1,365	243	15,276	39.17%	26.09	54,276	
RECORDS TECHNICIAN	SMITH, BRITTNEY	28,922	2,025	2,213	6,062	62	1,012	196	11,570	40.00%	19.47	40,493	
RECORDS TECHNICIAN - PT	JOHNSON, PASHALA	28,922	2,025	2,213	6,240	62	1,012	174	11,726	40.54%	19.54	40,648	
CASE MANAGER	PLUMMER, VALORIE	42,783	2,995	3,273	6,240	96	1,497	217	14,318	33.47%	27.45	57,101	
CALL CENTER REPRESENTATIVE	RAMOS, CINDY	28,922	2,025	2,213	6,240	62	1,012	201	11,752	40.63%	19.56	40,675	
HOUSING NAVIGATOR	OPEN	40,000	2,800	3,060	6,240	62	1,400	174	13,736	34.34%	25.83	53,736	
<b>TOTAL SECTION 8 DEPT</b>		<b>1,310,315</b>	<b>91,722</b>	<b>100,239</b>	<b>234,299</b>	<b>2,582</b>	<b>45,861</b>	<b>7,468</b>	<b>482,172</b>	<b>36.80%</b>	<b>861.77</b>	<b>1,792,487</b>	

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF BENEFITS BY POSITION - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2016

ALLOCATION OF BENEFITS	TOTAL BENEFITS PAID	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CASE MANAGER	14,710	-	14,710	-	-	-	-	14,710
SENIOR CASE MANAGER	18,072	-	11,566	-	5,602	904	-	18,072
RECORDS TECHNICIAN	14,861	-	14,861	-	-	-	-	14,861
CASE MANAGER	14,348	-	14,348	-	-	-	-	14,348
DIRECTOR OF PGM QUALITY	23,683	-	23,683	-	-	-	-	23,683
CASE MANAGER	16,520	-	16,520	-	-	-	-	16,520
CASE MANAGER	22,989	-	22,989	-	-	-	-	22,989
PORTABILITY CASE MANAGER	16,426	-	16,426	-	-	-	-	16,426
VASH CASE MANAGER	15,001	-	15,001	-	-	-	-	15,001
INSPECTOR	14,906	-	14,906	-	-	-	-	14,906
INSPECTOR	23,276	-	23,276	-	-	-	-	23,276
VASH PGM COORDINATOR	25,290	-	25,290	-	-	-	-	25,290
CASE MANAGER	14,582	-	14,582	-	-	-	-	14,582
ASSIST HCV SUPERVISOR	18,511	-	18,511	-	-	-	-	18,511
CASE MANAGER	16,549	-	16,549	-	-	-	-	16,549
CALL CENTER REPRESENTATIVE	13,678	-	13,678	-	-	-	-	13,678
INSPECTION SPECIALIST	19,186	-	19,186	-	-	-	-	19,186
CASE MANAGER	16,715	-	16,715	-	-	-	-	16,715
HCV SUPERVISOR	20,131	-	20,131	-	-	-	-	20,131
PORTABILITY CASE MANAGER	15,980	-	15,980	-	-	-	-	15,980
INSPECTOR	14,794	-	14,794	-	-	-	-	14,794
CASE MANAGER	17,339	-	17,339	-	-	-	-	17,339
PROJECT MGR	16,247	-	16,247	-	-	-	-	16,247
INTAKE SPECIALIST	15,276	-	15,276	-	-	-	-	15,276
RECORDS TECHNICIAN	11,570	-	11,570	-	-	-	-	11,570
RECORDS TECHNICIAN - PT	11,726	-	11,726	-	-	-	-	11,726
CASE MANAGER	14,318	-	14,318	-	-	-	-	14,318
CALL CENTER REPRESENTATIVE	11,752	-	11,752	-	-	-	-	11,752
HOUSING NAVIGATOR	13,736	-	13,736	-	-	-	-	13,736
<b>TOTAL S8 BENEFITS</b>	<b>482,172</b>	<b>-</b>	<b>475,666</b>	<b>-</b>	<b>5,602</b>	<b>904</b>	<b>-</b>	<b>482,172</b>

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF ALLOCATIONS BY POSITION - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2016

POSITION	NAME	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CASE MANAGER	BENJAMIN, JACQUELINE	-	1.00	-	-	-	-	1.00
SENIOR CASE MANAGER	BENOIT, ADELINE	-	0.64	-	0.31	0.05	-	1.00
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	-	1.00	-	-	-	-	1.00
CASE MANAGER	EDDINS, ERICKA	-	1.00	-	-	-	-	1.00
DIRECTOR OF PGM QUALITY	BURROUGHS, BEVERLY	-	1.00	-	-	-	-	1.00
CASE MANAGER	KINNEY, SHANDRA	-	1.00	-	-	-	-	1.00
CASE MANAGER	CARRIZALES, ANA	-	1.00	-	-	-	-	1.00
PORTABILITY CASE MANAGER	COOK, PAMELA	-	1.00	-	-	-	-	1.00
VASH CASE MANAGER	DEBOSE, CHARITY	-	1.00	-	-	-	-	1.00
INSPECTOR	DUNHAM, FREDERICK	-	1.00	-	-	-	-	1.00
INSPECTOR	EBOW, DARRELL	-	1.00	-	-	-	-	1.00
VASH PGM COORDINATOR	ESCAMILLA, KATHERINE	-	1.00	-	-	-	-	1.00
CASE MANAGER	HADRICK, SHERILL	-	1.00	-	-	-	-	1.00
ASSIST HCV SUPERVISOR	ZUNIGA, DIANA	-	1.00	-	-	-	-	1.00
CASE MANAGER	JOHNSON, JANNET	-	1.00	-	-	-	-	1.00
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	-	1.00	-	-	-	-	1.00
INSPECTION SPECIALIST	GONZALEZ, VANESSA	-	1.00	-	-	-	-	1.00
CASE MANAGER	MAYWEATHER, SHERIKA	-	1.00	-	-	-	-	1.00
HCV SUPERVISOR	McCRAY, DEBRA	-	1.00	-	-	-	-	1.00
PORTABILITY CASE MANAGER	MILLER, ANGELA	-	1.00	-	-	-	-	1.00
INSPECTOR	MITCHELL, OCTAVIOUS	-	1.00	-	-	-	-	1.00
CASE MANAGER	BANIS, HANNAH	-	1.00	-	-	-	-	1.00
PROJECT MGR	ROGERS, KIMBERLY	-	1.00	-	-	-	-	1.00
INTAKE SPECIALIST	VANCE, CINDY	-	1.00	-	-	-	-	1.00
RECORDS TECHNICIAN	SMITH, BRITTNEY	-	1.00	-	-	-	-	1.00
RECORDS TECHNICIAN - PT	JOHNSON, PASHALA	-	1.00	-	-	-	-	1.00
CASE MANAGER	PLUMMER, VALORIE	-	1.00	-	-	-	-	1.00
CALL CENTER REPRESENTATIVE	RAMOS, CINDY	-	1.00	-	-	-	-	1.00
HOUSING NAVIGATOR	OPEN	-	1.00	-	-	-	-	1.00
<b>TOTAL FTEs</b>		-	<b>28.64</b>	-	<b>0.31</b>	<b>0.05</b>	-	<b>29.00</b>