

**HARRIS COUNTY  
HOUSING  
AUTHORITY  
HOUSTON, TEXAS**

**2014 BUDGET REVISION #1**

**MEETING OF THE BOARD OF COMMISSIONERS - JUNE 18, 2013**

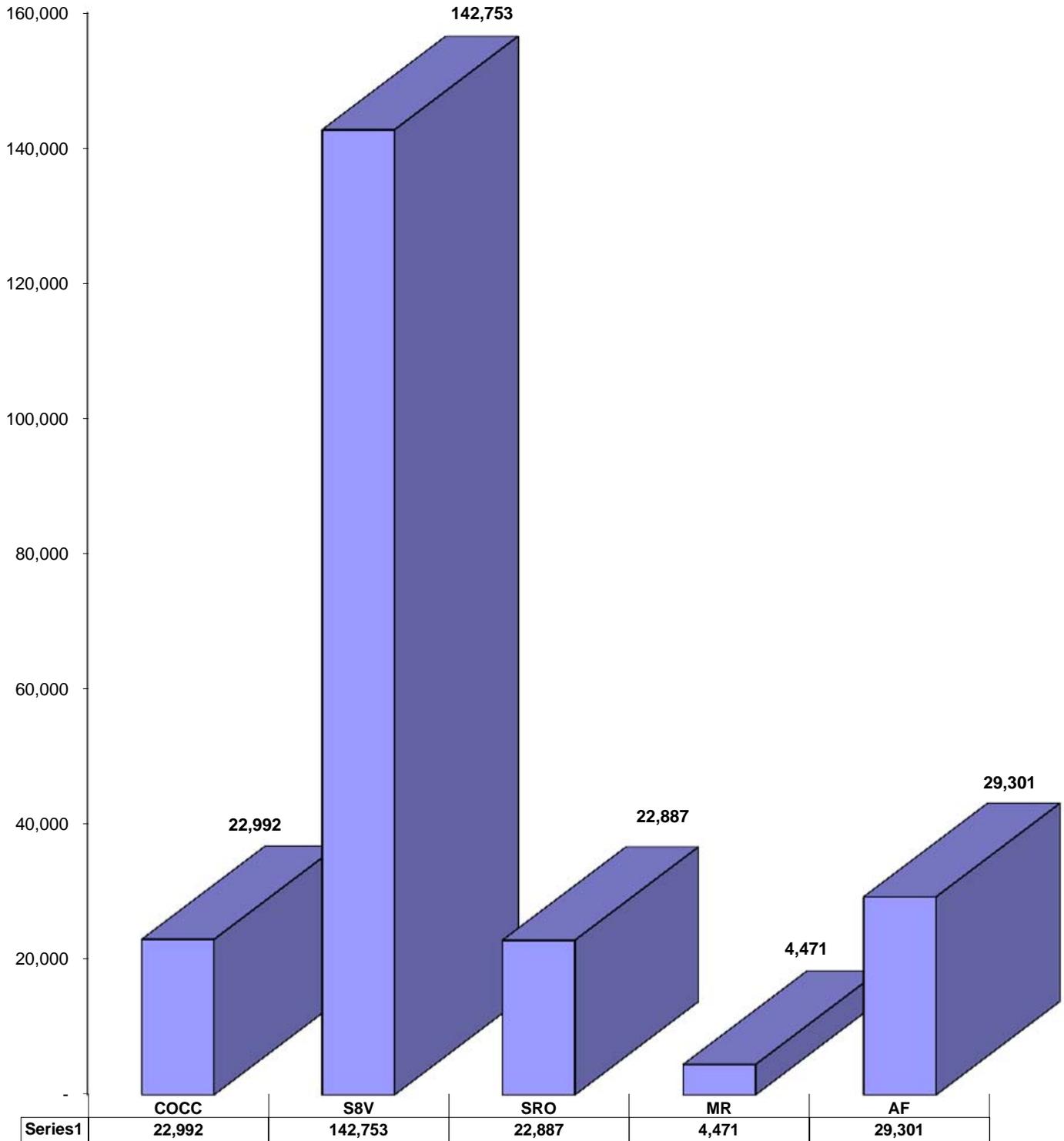
**FOR THE YEAR ENDING MARCH 31, 2014**

# HARRIS COUNTY HOUSING AUTHORITY

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# Harris County Housing Authority



CASH FLOWS

# HARRIS COUNTY HOUSING AUTHORITY

## Notes to Budget

### FOR THE YEAR ENDING MARCH 31, 2014

#### Budget Rev# 1

1. Added Deputy Assistant position to the COCC:
  - a. Annual salary of \$65,000,
  - b. Current year salary cost is \$45,000 - effective 07-01-2013,
  - c. The total cost in the current year will be \$63,647 - includes benefits,
2. Eliminated an S8 Case Manager's position for a current year savings of \$35,483.
3. Eliminated an S8 Inspections Coordinator's position for a current year savings of \$39,484.
4. Added travel to the COCC for \$3,000 (two \$1,500 trips) for the CEO.
5. Added 130 VASH vouchers to the S8V program - expected to be fully leased as of 08-01-2013. The administrative fees earned are expected to increase \$45,472 (at the 2013 69% rate).
6. Added a \$25,000 operating transfer from Affordable Housing to the COCC for the Deputy Assistant's position.
7. The net effect of the above changes will be an increase of \$60,548 in net income for the fiscal year ending 03-31-2014.

#### Original Budget

##### General

1. The HCHA will make a switch to a COCC structure for the FYB 2014. The advantages are:
  - a. Cost allocation are direct to all programs.
  - b. Salary & benefit allocations are minimal with the exception of "like-kind" programs - i.e. S8V, VASH, M/R & SRO.
  - c. COCC net income & equity will be "de-federalized" & available for other housing purposes as defined by State law.
  - d. All LOBs will have their own general funds. All non-S8V check runs will be out of the COCC and immediately funded from each LOB before the checks are disbursed. This will force interfund reconciliations thereby preventing comingling of funds.
2. The original budget does not include anticipated debt service for S8V Net Restricted Assets (NRA), DHAP funds, commingled funds or

## Notes - page 2 of 2

improper prior years administrative costs. The debt service is expected to be material and should be released by the funding agencies in the 2014 FYE.

3. Salary & benefits:
  - a. There is no COLA scheduled for the 2014 fiscal year end.
  - b. There are no merit increases or overtime budgeted in any position.
  - c. Four positions have been eliminated for a direct salary & benefit cost savings of \$351,514.
  - d. Based on financial progress during the FYE, incentive pay/COLAs will be considered via a budget revision based on targeted merit based benchmarks.
4. Revenue projections are estimated based on the latest information from HUD-Wash. Final CY 2013 funding levels are expected to be released at the end of March, 2013. The original budget is anticipating the worst case scenario, however, administrative fee funding, the primary driver of operations, is expected to remain at a historic low - 68.5%.

### Section 8 Housing Choice Vouchers

1. Management fees payable to the COCC are reduced by 30% (\$296,163) due to cuts from HUD in administrative fees earned.
2. Administrative fees earned are expected to be funded at 68.5% of full & normal revenues paid to the HCHA. This reduction has the potential to put the S8V program in severe distress due to the lack of program reserves. Based on current occupancy projections, the S8V administrative fee revenue shortfall will be \$964,454 for the FYE 2014.
3. For every unit leased as of the first of each month, the S8V program will pay the COCC \$12.00 for management fees & \$7.50 for bookkeeping fees. Due to the anticipated cuts in funding from HUD, the TOTAL fees to the COCC have been reduced by 15%.
4. The VASH program is combined with the S8V program in the original budget. Future budget revisions will break out the VASH program since it is reported to the federal government as a separate CFDA#.

### Affordable Housing Programs

1. The Affordable Housing Program is expected to generate \$775,882 in cash flows, management & developers fees. An operating transfer of \$350,000 into the S8V program will be made for funding shortfalls. These transfers will likely be less over the 2014 FYE due to increased occupancy in the S8V program and forth quarter HUD funding increases. The Affordable revenues contain an projected \$250,000 in developers fees that will be received should the developments move forward.

# HARRIS COUNTY HOUSING AUTHORITY

## CASH FLOW - 2013 PROJECTED ACTUAL vs 2014 ORIGINAL BUDGET FOR THE YEAR ENDING MARCH 31, 2014

<u>Line of Business</u>	<u>FYE 2013</u> <u>Projected Actual</u> <u>Cash Flow</u>	<u>FYE 2014</u> <u>Original</u> <u>Budget</u>	<u>Diff</u>
Central Office Cost Center	-	22,992	22,992
Section 8 Housing Choice Vouchers	(253,010)	142,753	395,763
Single Room Occupancy (SRO)	-	22,887	22,887
Moderate Rehab	35,537	4,471	(31,066)
Affordable Housing	(71,103)	29,301	100,403
<b>Residual Receipts/(Deficit)</b>	<b>(288,576)</b>	<b>222,404</b>	<b>510,980</b>

# CONSOLIDATED

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	35,899,753	36,881,064	(981,311)	97%	35,189,835	(709,918)
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	250,000	250,000
711	3430	INVESTMENT INCOME - UNRESTRICTED	135	-	135	-	-	(135)
714	3450	FRAUD RECOVERY	-	-	-	-	216,000	216,000
715	3480	OTHER REVENUE	2,206,265	707,911	1,498,354	312%	1,856,481	(349,784)
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b>38,106,153</b>	<b>37,588,975</b>	<b>517,178</b>	<b>101%</b>	<b>37,512,316</b>	<b>(593,837)</b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	2,086,232	2,138,651	(52,419)	98%	1,790,655	(295,578)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	623,516	647,178	(23,662)	96%	604,219	(19,296)
912	4171	AUDITING FEES	56,160	61,861	(5,701)	91%	57,750	1,590
		MANAGEMENT FEES	-	-	-	-	525,289	525,289
		BOOKKEEPING FEES	-	-	-	-	328,310	328,310
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	247,528	207,556	39,972	119%	208,500	(39,028)
		LEGAL EXPENSE	44,368	56,465	(12,097)	79%	56,000	11,632
		TRAVEL	-	-	-	-	3,000	3,000
916	4190	OTHER	266,474	316,978	(50,504)	84%	417,150	150,676
		<b>TOTAL ADMINISTRATIVE</b>	<b>3,324,279</b>	<b>3,428,689</b>	<b>(104,410)</b>	<b>97%</b>	<b>3,990,873</b>	<b>666,594</b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>UTILITIES</b>								
931	4310	WATER	-	-	-	-	12,000	12,000
932	4320	ELECTRICITY	-	-	-	-	42,000	42,000
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	5,940	5,940
		<b>TOTAL UTILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>59,940</b>	<b>59,940</b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	24,834	30,363	(5,529)	82%	30,000	5,166
		<b>CONTRACT COSTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		GARBAGE & TRASH	-	-	-	-	2,460	2,460
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	972	972
		JANITORIAL	-	-	-	-	19,668	19,668
		ROUTINE MAINTENANCE	-	-	-	-	18,000	18,000
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	83,196	80,181	3,015	104%	-	(83,196)
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b>108,030</b>	<b>110,544</b>	<b>(2,514)</b>	<b>98%</b>	<b>71,100</b>	<b>(36,930)</b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	54,000	54,000
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>54,000</b>	<b>54,000</b>
<b>INSURANCE</b>								
		PROPERTY	-	-	-	-	-	-
		GENERAL LIABILITY	-	-	-	-	-	-
		WORKERS COMPENSATION	-	-	-	-	-	-
961	4510	OTHER INSURANCE	26,336	37,100	(10,764)	71%	42,584	16,248
		<b>TOTAL INSURANCE EXPENSES</b>	<b>26,336</b>	<b>37,100</b>	<b>(10,764)</b>	<b>71%</b>	<b>42,584</b>	<b>16,248</b>

# CONSOLIDATED

LINE	ACCT	DESCRIPTION	2013	2013	DIFF	OVER (UNDER)	2014	2013 PROJECTED
			PROJECTED ACTUAL	APPROVED BUDGET			PROPOSED BUDGET	ACTUAL COSTS VS 2014 PROPOSED
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	120,089	201,144	(81,055)	60%	45,000	(75,089)
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<b>120,089</b>	<b>201,144</b>	<b>(81,055)</b>	<b>60%</b>	<b>45,000</b>	<b>(75,089)</b>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<b>3,578,734</b>	<b>3,777,477</b>	<b>(198,743)</b>	<b>95%</b>	<b>4,263,497</b>	<b>684,763</b>
970	<b>CASH FLOW FROM OPERATIONS</b>		<b>34,527,419</b>	<b>33,811,498</b>	<b>715,921</b>	<b>102%</b>	<b>33,248,819</b>	<b>(1,278,599)</b>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>								
		OPERATING TRANSFERS IN	(39,481)	-	(39,481)	-	(375,000)	(335,519)
		OPERATING TRANSFERS OUT	-	-	-	-	375,000	375,000
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	52,210	52,210
973	4715	HOUSING ASSISTANCE PAYMENTS	34,815,995	34,100,000	715,995	102%	32,974,205	(1,841,789)
		OTHER ITEMS	-	-	-	-	-	-
<b>TOTAL OTHER EXPENSES</b>			<b>34,776,514</b>	<b>34,100,000</b>	<b>676,514</b>	<b>102%</b>	<b>33,026,415</b>	<b>(1,750,099)</b>
900	<b>TOTAL EXPENDITURES</b>		<b>38,355,248</b>	<b>37,877,477</b>	<b>477,771</b>	<b>101%</b>	<b>37,289,912</b>	<b>(1,065,336)</b>
	<b>NET CASH FLOW</b>		<b>(249,095)</b>	<b>(288,502)</b>	<b>39,407</b>	<b>86%</b>	<b>222,404</b>	<b>471,499</b>

## CONSOLIDATED DETAIL

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
<b>INCOME</b>								
<b>HUD PHA SECTION 8 GRANTS</b>								
	3410	SECTION 8 HAP INCOME	33,202,279	34,100,000	(897,721)	97%	32,974,205	(228,074)
	3410.1	ADMINISTRATIVE FEES EARNED	2,697,474	2,781,064	(83,590)	97%	2,215,630	(481,844)
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>			<b>35,899,753</b>	<b>36,881,064</b>	<b>(981,311)</b>	<b>97%</b>	<b>35,189,835</b>	<b>(709,918)</b>
<b>EXPENSES</b>								
<b>ADMINISTRATIVE EXPENSES - OTHER</b>								
	4140	STAFF TRAINING	3,094	9,171	(6,077)	34%	19,200	16,106
	4170	ACCOUNTING	-	-	-	-	75,000	75,000
	4190	SUNDRY	201,921	233,959	(32,038)	86%	230,000	28,079
	4190.2	TELEPHONE/COMMUNICATIONS	26,547	26,231	316	101%	27,500	953
	4190.3	POSTAGE	34,913	47,617	(12,704)	73%	45,000	10,087
	4190.5	OFFICE EQUIPMENT	-	-	-	-	20,450	20,450
<b>TOTAL ADMINISTRATIVE</b>			<b>266,474</b>	<b>316,978</b>	<b>(50,504)</b>	<b>84%</b>	<b>417,150</b>	<b>150,676</b>
<b>OTHER GENERAL EXPENSES</b>								
	4590	OTHER GENERAL EXPENSES	120,089	201,144	(81,055)	60%	-	(120,089)
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	45,000	45,000
<b>TOTAL OTHER GENERAL EXPENSES</b>			<b>120,089</b>	<b>201,144</b>	<b>(81,055)</b>	<b>60%</b>	<b>45,000</b>	<b>(75,089)</b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>								
		OFFICE SUPPLIES					60,000	
		BANK SVC					15,000	
		PRINTING					70,000	
		COMPUTER EQUIP - NON-CAPITALIZED					40,000	
		PORT OUT FEES					45,000	
							<b>230,000</b>	

# COCC

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	-	-	-	-	930,099	930,099
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>930,099</b>	<b>930,099</b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	-	-	-	-	456,253	456,253
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	-	-	-	-	132,046	132,046
912	4171	AUDITING FEES	-	-	-	-	-	-
		MANAGEMENT FEES	-	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	-	-	-	-	102,000	102,000
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	-	-	-	3,000	3,000
916	4190	OTHER	-	-	-	-	75,000	75,000
		<b>TOTAL ADMINISTRATIVE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>768,299</b>	<b>768,299</b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>UTILITIES</b>								
931	4310	WATER	-	-	-	-	12,000	12,000
932	4320	ELECTRICITY	-	-	-	-	42,000	42,000
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	5,940	5,940
		<b>TOTAL UTILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>59,940</b>	<b>59,940</b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	-	-	-	-	-	-
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	2,460	2,460
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	972	972
		JANITORIAL	-	-	-	-	19,668	19,668
		ROUTINE MAINTENANCE	-	-	-	-	18,000	18,000
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	-	-	-	-	-	-
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>41,100</b>	<b>41,100</b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INSURANCE</b>								
961	4510	INSURANCE	-	-	-	-	12,008	12,008
		<b>TOTAL INSURANCE EXPENSES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,008</b>	<b>12,008</b>

# COCC

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	OVER	ACTUAL COSTS
			ACTUAL	BUDGET		(UNDER)	VS 2014 PROPOSED
						BUDGET	
<b>GENERAL EXPENSES</b>							
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	45,000
914	4181	COMPENSATED ABSENCES	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-
		<b>TOTAL GENERAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>45,000</b>
969		<b>TOTAL OPERATING EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>926,347</b>
970		<b>CASH FLOW FROM OPERATIONS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,752</b>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>							
		OPERATING TRANSFERS IN	-	-	-	-	(25,000)
		OPERATING TRANSFERS OUT	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	5,760
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-
		<b>TOTAL OTHER EXPENSES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(19,240)</b>
900		<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>907,107</b>
		<b>NET CASH FLOW</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22,992</b>

# COCC ACCOUNT DETAIL

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
<b>INCOME</b>								
<b>HUD PHA SECTION 8 GRANTS</b>								
	3410	SECTION 8 HAP INCOME	-	-	-	-	-	-
	3410.1	ADMINISTRATIVE FEES EARNED	-	-	-	-	-	-
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>EXPENSES</b>								
<b>ADMINISTRATIVE EXPENSES - OTHER</b>								
	4140	STAFF TRAINING	-	-	-	-	-	-
	4170	ACCOUNTING	-	-	-	-	75,000	75,000
	4190	SUNDRY	-	-	-	-	-	-
	4190.2	TELEPHONE/COMMUNICATIONS	-	-	-	-	-	-
	4190.3	POSTAGE	-	-	-	-	-	-
	4190.5	OFFICE EQUIPMENT	-	-	-	-	-	-
<b>TOTAL ADMINISTRATIVE</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>75,000</u>	<u>75,000</u>
<b>OTHER GENERAL EXPENSES</b>								
	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	45,000	45,000
<b>TOTAL OTHER GENERAL EXPENSES</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>45,000</u>	<u>45,000</u>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>								
		OFFICE SUPPLIES					-	
		BANK SVC					-	
		PRINTING					-	
		COMPUTER EQUIP - NON-CAPITALIZED					-	
		PORT OUT FEES					-	
							<u>-</u>	
							<u>-</u>	

## ***COCC CAPITAL EQUIPMENT***

<b>DESCRIPTION</b>	<b>LOCATION</b>	<b>QUANTITY</b>	<b>PRICE</b>	<b>TOTAL COST</b>
SERVER HARD DRIVES	COCC	4.00	1,000.00	4,000.00
MEMORY - 8 GB	COCC	2.00	880.00	1,760.00
<b>TOTAL</b>			<b>1,880.00</b>	<b>5,760.00</b>

# SECTION 8 HCV

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	35,864,216	36,881,064	(1,016,848)	97%	34,721,608	(1,142,608)
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	250,000	250,000
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	216,000	216,000
715	3480	OTHER REVENUE	1,741,536	707,911	1,033,625	246%	150,500	(1,591,036)
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b><u>37,605,752</u></b>	<b><u>37,588,975</u></b>	<b><u>16,777</u></b>	<b><u>100%</u></b>	<b><u>35,338,108</u></b>	<b><u>(2,267,644)</u></b>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	1,718,344	2,138,651	(420,307)	80%	1,099,276	(619,068)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	536,286	647,178	(110,892)	83%	403,869	(132,416)
912	4171	AUDITING FEES	49,950	61,861	(11,911)	81%	57,750	7,800
		MANAGEMENT FEES	-	-	-	-	513,769	513,769
		BOOKKEEPING FEES	-	-	-	-	321,105	321,105
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	218,788	207,556	11,232	105%	76,500	(142,288)
		LEGAL EXPENSE	26,897	56,465	(29,568)	48%	36,000	9,103
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	240,945	316,978	(76,033)	76%	311,650	70,705
		<b>TOTAL ADMINISTRATIVE</b>	<b><u>2,791,209</u></b>	<b><u>3,428,689</u></b>	<b><u>(637,480)</u></b>	<b><u>81%</u></b>	<b><u>2,819,919</u></b>	<b><u>28,710</u></b>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>UTILITIES</b>								
931	4310	WATER	-	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	22,561	30,363	(7,802)	74%	25,000	2,439
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	82,572	80,181	2,391	103%	-	(82,572)
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b><u>105,133</u></b>	<b><u>110,544</u></b>	<b><u>(5,411)</u></b>	<b><u>95%</u></b>	<b><u>25,000</u></b>	<b><u>(80,133)</u></b>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	54,000	54,000
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>54,000</u></b>	<b><u>54,000</u></b>
<b>INSURANCE</b>								
961	4510	INSURANCE	26,336	37,100	(10,764)	71%	30,576	4,240
		<b>TOTAL INSURANCE EXPENSES</b>	<b><u>26,336</u></b>	<b><u>37,100</u></b>	<b><u>(10,764)</u></b>	<b><u>71%</u></b>	<b><u>30,576</u></b>	<b><u>4,240</u></b>
<b>GENERAL EXPENSES</b>								
962	4590	OTHER GENERAL EXPENSES	120,089	201,144	(81,055)	60%	-	(120,089)
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
		<b>TOTAL GENERAL EXPENSES</b>	<b><u>120,089</u></b>	<b><u>201,144</u></b>	<b><u>(81,055)</u></b>	<b><u>60%</u></b>	<b><u>-</u></b>	<b><u>(120,089)</u></b>
969		<b>TOTAL OPERATING EXPENDITURES</b>	<b><u>3,042,768</u></b>	<b><u>3,777,477</u></b>	<b><u>(734,709)</u></b>	<b><u>81%</u></b>	<b><u>2,929,495</u></b>	<b><u>(113,273)</u></b>

# SECTION 8 HCV

LINE	ACCT	DESCRIPTION	2013		DIFF	OVER (UNDER)	2014	2013 PROJECTED
			PROJECTED ACTUAL	APPROVED BUDGET			PROPOSED BUDGET	ACTUAL COSTS VS 2014 PROPOSED
970		CASH FLOW FROM OPERATIONS	<u>34,562,985</u>	<u>33,811,498</u>	<u>751,487</u>	<u>102%</u>	<u>32,408,613</u>	<u>(2,154,372)</u>
		OTHER FINANCIAL ITEMS-(SOURCES) & USES						
		OPERATING TRANSFERS IN	-	-	-	-	(350,000)	(350,000)
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	46,450	46,450
973	4715	HOUSING ASSISTANCE PAYMENTS	34,815,995	34,100,000	715,995	102%	32,569,410	(2,246,585)
		OTHER ITEMS	-	-	-	-	-	-
		<b>TOTAL OTHER EXPENSES</b>	<u>34,815,995</u>	<u>34,100,000</u>	<u>715,995</u>	<u>102%</u>	<u>32,265,860</u>	<u>(2,200,135)</u>
900		<b>TOTAL EXPENDITURES</b>	<u>37,858,762</u>	<u>37,877,477</u>	<u>(18,715)</u>	<u>100%</u>	<u>35,195,355</u>	<u>(2,313,407)</u>
		<b>NET CASH FLOW</b>	<u>(253,010)</u>	<u>(288,502)</u>	<u>35,492</u>	<u>88%</u>	<u>142,753</u>	<u>45,763</u>

# SECTION 8 ACCOUNT DETAIL

LINE ACCT		2013	2013		2014	2013 PROJECTED
ITEM #	DESCRIPTION	PROJECTED	APPROVED	DIFF	OVER	ACTUAL COSTS
		ACTUAL	BUDGET		(UNDER)	VS 2014 PROPOSED
					BUDGET	
<b>INCOME</b>						
<b>HUD PHA SECTION 8 GRANTS</b>						
3410	SECTION 8 HAP INCOME	33,166,742	34,100,000	(933,258)	97%	(597,332)
3410.1	ADMINISTRATIVE FEES EARNED	2,697,474	2,781,064	(83,590)	97%	(545,276)
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>		<b><u>35,864,216</u></b>	<b><u>36,881,064</u></b>	<b><u>(1,016,848)</u></b>	<b><u>97%</u></b>	<b><u>(1,142,608)</u></b>
<b>EXPENSES</b>						
<b>ADMINISTRATIVE EXPENSES - OTHER</b>						
4140	STAFF TRAINING	3,094	9,171	6,077	34%	16,106
4170	ACCOUNTING	-	-	-	-	-
4190	SUNDRY	181,113	233,959	52,846	77%	23,887
4190.2	TELEPHONE/COMMUNICATIONS	24,421	26,231	1,810	93%	579
4190.3	POSTAGE	32,318	47,617	15,299	68%	9,682
4190.5	OFFICE EQUIPMENT/COMP SUPPORT	-	-	-	-	20,450
<b>TOTAL ADMINISTRATIVE</b>		<b><u>240,945</u></b>	<b><u>316,978</u></b>	<b><u>76,033</u></b>	<b><u>76%</u></b>	<b><u>70,705</u></b>
<b>OTHER GENERAL EXPENSES</b>						
4590	OTHER GENERAL EXPENSES	120,089	201,144	81,055	60%	(120,089)
4590.5	ASSET MGT FEE	-	-	-	-	-
4590.6	OTHER FEES	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>		<b><u>120,089</u></b>	<b><u>201,144</u></b>	<b><u>81,055</u></b>	<b><u>60%</u></b>	<b><u>(120,089)</u></b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>						
	OFFICE SUPPLIES					45,000
	BANK SVC					15,000
	PRINTING					60,000
	COMPUTER EQUIP - NON-CAPITALIZED					40,000
	PORT OUT FEES					45,000
						<b><u>205,000</u></b>

***SECTION 8 CAPITAL EQUIPMENT/EXTRAORDINARY ITEMS***

<b>DESCRIPTION</b>	<b>LOCATION</b>	<b>QUANTITY</b>	<b>PRICE</b>	<b>TOTAL COST</b>
WEB SITE DEVELOPMENT	S8	1.00	30,000.00	30,000.00
CALL CENTER SOFTWARE SOLUTIONS	S8	1.00	2,000.00	2,000.00
HP DESKTOP COMPUTERS	S8	10.00	600.00	6,000.00
IPADS	S8 INSPECTIONS	4.00	400.00	1,600.00
INSPECTION SOFTWARE - HAPPY	S8 INSPECTIONS	1.00	6,850.00	6,850.00
<b>TOTAL</b>			<b>39,850.00</b>	<b>46,450.00</b>

# SRO

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	425,632	425,632
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>425,632</u>	<u>425,632</u>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	-	-	-	-	12,940	12,940
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	-	-	-	-	4,409	4,409
912	4171	AUDITING FEES	-	-	-	-	-	-
		MANAGEMENT FEES	-	-	-	-	10,368	10,368
		BOOKKEEPING FEES	-	-	-	-	6,480	6,480
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	-	-	-	-	-	-
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	-	-	-	-	-	-
		<b>TOTAL ADMINISTRATIVE</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>34,197</u>	<u>34,197</u>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>UTILITIES</b>								
931	4310	WATER	-	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	-	-	-	-	-	-
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	-	-	-	-	-	-
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>INSURANCE</b>								
961	4510	INSURANCE	-	-	-	-	-	-
		<b>TOTAL INSURANCE EXPENSES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

# SRO

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	OVER	ACTUAL COSTS
			ACTUAL	BUDGET		(UNDER)	VS 2014 PROPOSED
						BUDGET	
<b>GENERAL EXPENSES</b>							
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>34,197</u>	<u>34,197</u>
970	<b>CASH FLOW FROM OPERATIONS</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>391,435</u>	<u>391,435</u>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>							
		OPERATING TRANSFERS IN	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	368,548	368,548
		OTHER ITEMS	-	-	-	-	-
<b>TOTAL OTHER EXPENSES</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>368,548</u>	<u>368,548</u>
900	<b>TOTAL EXPENDITURES</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>402,745</u>	<u>402,745</u>
	<b>NET CASH FLOW</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>22,887</u>	<u>22,887</u>

# SRO ACCOUNT DETAIL

LINE ACCT	2013	2013		2014	2013 PROJECTED
ITEM # DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
	ACTUAL	BUDGET	(UNDER)	BUDGET	VS 2014 PROPOSED
<b>INCOME</b>					
<b>HUD PHA SECTION 8 GRANTS</b>					
3410 SECTION 8 HAP INCOME	-	-	-	368,548	368,548
3410.1 ADMINISTRATIVE FEES EARNED	-	-	-	57,084	57,084
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>425,632</b>	<b>425,632</b>
<b>EXPENSES</b>					
<b>ADMINISTRATIVE EXPENSES - OTHER</b>					
4140 STAFF TRAINING	-	-	-	-	-
4170 ACCOUNTING	-	-	-	-	-
4190 SUNDRY	-	-	-	-	-
4190.2 TELEPHONE/COMMUNICATIONS	-	-	-	-	-
4190.3 POSTAGE	-	-	-	-	-
4190.5 OFFICE EQUIPMENT	-	-	-	-	-
<b>TOTAL ADMINISTRATIVE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>OTHER GENERAL EXPENSES</b>					
4590 OTHER GENERAL EXPENSES	-	-	-	-	-
4590.5 ASSET MGT FEE	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>					
OFFICE SUPPLIES				-	
BANK SVC				-	
PRINTING				-	
COMPUTER EQUIP - NON-CAPITALIZED				-	
PORT OUT FEES				-	
				-	

## ***SRO CAPITAL EQUIPMENT***

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR ORIGINAL BUDGET				
TOTAL			0.00	0.00

# MOD REHAB

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
<b>OPERATING INCOME</b>								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	35,537	-	35,537	-	42,596	7,059
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<u>35,537</u>	<u>-</u>	<u>35,537</u>	<u>-</u>	<u>42,596</u>	<u>7,059</u>
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATIVE</b>								
911	4110	ADMINISTRATIVE SALARIES	-	-	-	-	-	-
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	-	-	-	-	-	-
912	4171	AUDITING FEES	-	-	-	-	-	-
		MANAGEMENT FEES	-	-	-	-	1,152	1,152
		BOOKKEEPING FEES	-	-	-	-	725	725
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	-	-	-	-	-	-
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	-	-	-	-	-	-
		<b>TOTAL ADMINISTRATIVE</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,877</u>	<u>1,877</u>
<b>TENANT SERVICES</b>								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>UTILITIES</b>								
931	4310	WATER	-	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ORDINARY MAINT &amp; OPERATIONS</b>								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	-	-	-	-	-	-
<b>CONTRACT COSTS</b>								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	-	-	-	-	-	-
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>PROTECTIVE SERVICES</b>								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>INSURANCE</b>								
961	4510	INSURANCE	-	-	-	-	-	-
		<b>TOTAL INSURANCE EXPENSES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

# MOD REHAB

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET	(UNDER)	BUDGET	VS 2014 PROPOSED
<b>GENERAL EXPENSES</b>							
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>1,877</u>	<u>1,877</u>
970	<b>CASH FLOW FROM OPERATIONS</b>		<u>35,537</u>	<u>-</u>	<u>35,537</u>	<u>40,719</u>	<u>5,182</u>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>							
		OPERATING TRANSFERS IN	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	36,248	36,248
		OTHER ITEMS	-	-	-	-	-
<b>TOTAL OTHER EXPENSES</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>36,248</u>	<u>36,248</u>
900	<b>TOTAL EXPENDITURES</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>38,124</u>	<u>38,124</u>
	<b>NET CASH FLOW</b>		<u>35,537</u>	<u>-</u>	<u>35,537</u>	<u>4,471</u>	<u>(31,066)</u>

# MOD REHAB ACCOUNT DETAIL

LINE ACCT	2013	2013		2014	2013 PROJECTED
ITEM # DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
	ACTUAL	BUDGET	(UNDER)	BUDGET	VS 2014 PROPOSED
<b>INCOME</b>					
<b>HUD PHA SECTION 8 GRANTS</b>					
3410 SECTION 8 HAP INCOME	35,537	-	35,537	-	711
3410.1 ADMINISTRATIVE FEES EARNED	-	-	-	6,348	6,348
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>	<b>35,537</b>	<b>-</b>	<b>35,537</b>	<b>42,596</b>	<b>7,059</b>
<b>EXPENSES</b>					
<b>ADMINISTRATIVE EXPENSES - OTHER</b>					
4140 STAFF TRAINING	-	-	-	-	-
4170 ACCOUNTING	-	-	-	-	-
4190 SUNDRY	-	-	-	-	-
4190.2 TELEPHONE/COMMUNICATIONS	-	-	-	-	-
4190.3 POSTAGE	-	-	-	-	-
4190.5 OFFICE EQUIPMENT	-	-	-	-	-
<b>TOTAL ADMINISTRATIVE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>OTHER GENERAL EXPENSES</b>					
4590 OTHER GENERAL EXPENSES	-	-	-	-	-
4590.5 ASSET MGT FEE	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>					
OFFICE SUPPLIES				-	
BANK SVC				-	
PRINTING				-	
COMPUTER EQUIP - NON-CAPITALIZED				-	
PORT OUT FEES				-	
				-	

# ***MOD REHAB CAPITAL EQUIPMENT***

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR ORIGINAL BUDGET				
<b>TOTAL</b>			<b>0.00</b>	<b>0.00</b>

# AFFORDABLE HOUSING

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET	(UNDER)	BUDGET	VS 2014 PROPOSED
<b>OPERATING INCOME</b>							
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	135	-	135	-	(135)
714	3450	FRAUD RECOVERY	-	-	-	-	-
715	3480	OTHER REVENUE	464,729	-	464,729	775,882	311,153
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-
700		<b>TOTAL REVENUES</b>	<b>464,863</b>	<b>-</b>	<b>464,863</b>	<b>775,882</b>	<b>311,019</b>
<b>OPERATING EXPENDITURES</b>							
<b>ADMINISTRATIVE</b>							
911	4110	ADMINISTRATIVE SALARIES	367,889	-	367,889	222,186	(145,703)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	87,230	-	87,230	63,895	(23,335)
912	4171	AUDITING FEES	6,210	-	6,210	-	(6,210)
		MANAGEMENT FEES	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-
		OFFICE EXPENSE	28,740	-	28,740	30,000	1,260
		LEGAL EXPENSE	17,472	-	17,472	20,000	2,528
		TRAVEL	-	-	-	-	-
916	4190	OTHER	25,529	-	25,529	30,500	4,971
		<b>TOTAL ADMINISTRATIVE</b>	<b>533,069</b>	<b>-</b>	<b>533,069</b>	<b>366,581</b>	<b>(166,488)</b>
<b>TENANT SERVICES</b>							
921	4210	SALARIES	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-
		<b>TOTAL TENANT SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>UTILITIES</b>							
931	4310	WATER	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-
		<b>TOTAL UTILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ORDINARY MAINT &amp; OPERATIONS</b>							
941	4410	LABOR	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-
942	4420	MATERIALS	2,273	-	2,273	5,000	2,727
<b>CONTRACT COSTS</b>							
		GARBAGE & TRASH	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-
		PLUMBING	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-
		JANITORIAL	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	624	-	624	-	(624)
		<b>TOTAL ORDINARY MAINT &amp; OPERATIONS</b>	<b>2,897</b>	<b>-</b>	<b>2,897</b>	<b>5,000</b>	<b>2,103</b>
<b>PROTECTIVE SERVICES</b>							
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-
		<b>TOTAL PROTECTIVE SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INSURANCE</b>							
961	4510	INSURANCE	-	-	-	-	-
		<b>TOTAL INSURANCE EXPENSES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# AFFORDABLE HOUSING

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET	(UNDER)	BUDGET	VS 2014 PROPOSED
<b>GENERAL EXPENSES</b>							
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-
<b>TOTAL GENERAL EXPENSES</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
969	<b>TOTAL OPERATING EXPENDITURES</b>		<u>535,966</u>	<u>-</u>	<u>535,966</u>	<u>371,581</u>	<u>(164,385)</u>
970	<b>CASH FLOW FROM OPERATIONS</b>		<u>(71,103)</u>	<u>-</u>	<u>(71,103)</u>	<u>404,301</u>	<u>475,403</u>
<b>OTHER FINANCIAL ITEMS-(SOURCES) &amp; USES</b>							
		OPERATING TRANSFERS IN	(39,481)	-	(39,481)	-	39,481
		OPERATING TRANSFERS OUT	-	-	-	375,000	375,000
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-
<b>TOTAL OTHER EXPENSES</b>			<u>-</u>	<u>-</u>	<u>-</u>	<u>375,000</u>	<u>-</u>
900	<b>TOTAL EXPENDITURES</b>		<u>535,966</u>	<u>-</u>	<u>535,966</u>	<u>746,581</u>	<u>(164,385)</u>
	<b>NET CASH FLOW</b>		<u>(71,103)</u>	<u>-</u>	<u>(71,103)</u>	<u>29,301</u>	<u>475,403</u>

# AFFORDABLE ACCOUNT DETAIL

LINE ACCT	2013	2013		2014	2013 PROJECTED
ITEM # DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
	ACTUAL	BUDGET	(UNDER)	BUDGET	VS 2014 PROPOSED
<b>INCOME</b>					
<b>HUD PHA SECTION 8 GRANTS</b>					
3410 SECTION 8 HAP INCOME	-	-	-	-	-
3410.1 ADMINISTRATIVE FEES EARNED	-	-	-	-	-
<b>TOTAL HUD PHA SECTION 8 GRANTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>					
<b>ADMINISTRATIVE EXPENSES - OTHER</b>					
4140 STAFF TRAINING	-	-	-	-	-
4170 ACCOUNTING	-	-	-	-	-
4190 SUNDRY	20,808	-	(20,808)	25,000	4,192
4190.2 TELEPHONE/COMMUNICATIONS	2,126	-	(2,126)	2,500	374
4190.3 POSTAGE	2,595	-	(2,595)	3,000	405
4190.5 OFFICE EQUIPMENT	-	-	-	-	-
<b>TOTAL ADMINISTRATIVE</b>	<b>25,529</b>	<b>-</b>	<b>(25,529)</b>	<b>30,500</b>	<b>4,971</b>
<b>OTHER GENERAL EXPENSES</b>					
4590 OTHER GENERAL EXPENSES	-	-	-	-	-
4590.5 ASSET MGT FEE	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-
<b>TOTAL OTHER GENERAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES TO BUDGET - SUNDRY EXPENSES</b>					
OFFICE SUPPLIES				15,000	
BANK SVC				-	
PRINTING				10,000	
COMPUTER EQUIP - NON-CAPITALIZED				-	
PORT OUT FEES				-	
				<b>25,000</b>	

# ***AFFORDABLE CAPITAL EQUIPMENT***

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR ORIGINAL BUDGET				
<b>TOTAL</b>			<b>0.00</b>	<b>0.00</b>

**HARRIS COUNTY HOUSING AUTHORITY**  
**SCHEDULE OF PAYROLL - ADMINISTRATION**  
**FOR THE YEAR ENDING MARCH 31, 2014**

POSITION	NAME	2013		2014			2014								TOTAL	
		RATE	TOTAL	COLA	COLA	MERIT/OT	RATE	MERIT/COLA/OT	COCC	S8V	VASH	SRO	M/REHAB	AFF	ALLOC	
CHIEF DEVELOPMENT OFFICER	ALLISON, HORACE	67.62	140,650	0%	140,650	0%	67.62	140,650	-	-	-	-	-	-	140,650	140,650
DIRECTOR OF DEVELOPMENT	BURNS, PAULA	39.20	81,536	0%	81,536	0%	39.20	81,536	-	-	-	-	-	-	81,536	81,536
IT ADMINISTRATOR	DELETED POSITION	21.64	45,001	0%	-	0%	0.00	-	-	-	-	-	-	-	-	-
SENIOR ACCOUNTANT	CURRY, PAUL	31.07	64,626	0%	64,626	0%	31.07	64,626	64,626	-	-	-	-	-	-	64,626
ACCOUNTANT	DO, CHI KIM	27.10	56,368	0%	56,368	0%	27.10	56,368	56,368	-	-	-	-	-	-	56,368
CHIEF EXECUTIVE OFFICER	McCASLAND, THOMAS	71.88	149,500	0%	149,500	0%	71.88	149,500	149,500	-	-	-	-	-	-	149,500
EXECUTIVE ASSISTANT	NATIONS, JULIA CHRISTINE	20.19	41,995	0%	10,499	0%	20.19	41,995	41,995	-	-	-	-	-	-	41,995
DIRECTOR OF HUMAN RESOURCES	SKLAVOS, ANGELA	45.68	95,014	0%	95,014	0%	45.68	95,014	95,014	-	-	-	-	-	-	95,014
CHIEF FINANCIAL OFFICER	DELETED POSITION	61.05	126,984	0%	-	0%	0.00	-	-	-	-	-	-	-	-	-
<b>DEPUTY ASSISTANT</b>	<b>NEW EFFECTIVE 07-01-2013</b>	-	-	<b>0%</b>	<b>65,000</b>	<b>0%</b>	<b>48,750</b>	<b>48,750</b>	<b>48,750</b>	-	-	-	-	-	-	<b>48,750</b>
<b>TOTAL ADMINISTRATION</b>		<b>385.42</b>	<b>801,674</b>		<b>663,193</b>		<b>49,052.74</b>	<b>678,439</b>	<b>456,253</b>	-	-	-	-	-	<b>222,186</b>	<b>678,439</b>

**HARRIS COUNTY HOUSING AUTHORITY  
SCHEDULE OF BENEFITS BY POSITION - ADMINISTRATION  
FOR THE YEAR ENDING MARCH 31, 2014**

POSITION	NAME	TOTAL EFFECT						TTL BENE	TTL BENE TO TOTAL	COST PER HR W/BENE	TTL ANNUAL COST
		OF INC	RETIRE	FICA	HEALTH	LIFE	UNEMP				
CHIEF DEVELOPMENT OFFICER	ALLISON, HORACE	140,650	14,234	9,089	8,996	225	4,923	37,467	26.64%	85.63	178,117
DIRECTOR OF DEVELOPMENT	BURNS, PAULA	81,536	8,251	6,238	8,956	130	2,854	26,429	32.41%	51.91	107,965
IT ADMINISTRATOR	DELETED POSITION	0	0	0	-	-	-	0	0.00%	0.00	0
SENIOR ACCOUNTANT	CURRY, PAUL	64,626	6,540	4,944	5,951	103	2,262	19,800	30.64%	40.59	84,426
ACCOUNTANT	DO, CHI KIM	56,368	5,704	4,312	5,933	90	1,973	18,012	31.95%	35.76	74,380
CHIEF EXECUTIVE OFFICER	McCASLAND, THOMAS	149,500	15,129	9,217	8,260	239	5,233	38,079	25.47%	90.18	187,579
EXECUTIVE ASSISTANT	NATIONS, JULIA CHRISTINE	41,995	4,250	3,213	5,901	67	1,470	14,901	35.48%	27.35	56,896
DIRECTOR OF HUMAN RESOURCES	SKLAVOS, ANGELA	95,014	9,615	7,269	5,996	152	3,325	26,357	27.74%	58.35	121,371
CHIEF FINANCIAL OFFICER	DELETED POSITION	-	0	0	-	-	-	0	0.00%	0.00	-
<b>DEPUTY ASSISTANT</b>	<b>NEW EFFECTIVE 07-01-2013</b>	<b>48,750</b>	<b>4,934</b>	<b>3,729</b>	<b>4,450</b>	<b>78</b>	<b>1,706</b>	<b>14,897</b>	<b>30.56%</b>	<b>30.60</b>	<b>63,647</b>
<b>TOTAL ADMINISTRATION</b>		<b>678,439</b>	<b>68,658</b>	<b>48,010</b>	<b>54,442</b>	<b>1,086</b>	<b>23,745</b>	<b>195,941</b>	<b>28.88%</b>	<b>420.37</b>	<b>874,380</b>

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF BENEFITS BY POSITION - ADMINISTRATION

FOR THE YEAR ENDING MARCH 31, 2014

ALLOCATION OF BENEFITS	TOTAL BENEFITS PAID	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CHIEF DEVELOPMENT OFFICER	37,467	-	-	-	-	-	37,467	37,467
DIRECTOR OF DEVELOPMENT	26,429	-	-	-	-	-	26,429	26,429
IT ADMINISTRATOR	-	-	-	-	-	-	-	-
SENIOR ACCOUNTANT	19,800	19,800	-	-	-	-	-	19,800
ACCOUNTANT	18,012	18,012	-	-	-	-	-	18,012
CHIEF EXECUTIVE OFFICER	38,079	38,079	-	-	-	-	-	38,079
EXECUTIVE ASSISTANT	14,901	14,901	-	-	-	-	-	14,901
DIRECTOR OF HUMAN RESOURCES	26,357	26,357	-	-	-	-	-	26,357
CHIEF FINANCIAL OFFICER	-	-	-	-	-	-	-	-
<b>DEPUTY ASSISTANT</b>	<b>14,897</b>	<b>14,897</b>	-	-	-	-	-	<b>14,897</b>
<b>TOTAL ADMINISTRATION</b>	<b>195,941</b>	<b>132,046</b>	-	-	-	-	<b>63,895</b>	<b>195,941</b>

**HARRIS COUNTY HOUSING AUTHORITY  
 SCHEDULE OF ALLOCATIONS BY POSITION - ADMIN  
 FOR THE YEAR ENDING MARCH 31, 2014**

POSITION	NAME	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CHIEF DEVELOPMENT OFFICER	ALLISON, HORACE	-	-	-	-	-	1.00	1.00
DIRECTOR OF DEVELOPMENT	BURNS, PAULA	-	-	-	-	-	1.00	1.00
IT ADMINISTRATOR	DELETED POSITION	1.00	-	-	-	-	-	1.00
SENIOR ACCOUNTANT	CURRY, PAUL	1.00	-	-	-	-	-	1.00
ACCOUNTANT	DO, CHI KIM	1.00	-	-	-	-	-	1.00
CHIEF EXECUTIVE OFFICER	McCASLAND, THOMAS	1.00	-	-	-	-	-	1.00
EXECUTIVE ASSISTANT	NATIONS, JULIA CHRISTINE	1.00	-	-	-	-	-	1.00
DIRECTOR OF HUMAN RESOURCES	SKLAVOS, ANGELA	1.00	-	-	-	-	-	1.00
CHIEF FINANCIAL OFFICER	DELETED POSITION	-	-	-	-	-	-	-
<b>DEPUTY ASSISTANT</b>	<b>NEW EFFECTIVE 07-01-2013</b>	<b>1.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.00</b>
<b>TOTAL FTEs</b>		<b>7.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2.00</b>	<b>9.00</b>

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF PAYROLL AND ALLOCATIONS - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2014

POSITION	NAME	2013		2014		2014		2014						TOTAL		
		RATE	TOTAL	COLA	TOTAL	MERIT/OT	RATE	TOTAL	COLA	COCC	S8V	VASH	SRO	M/REHAB	AFF	ALLOC
CASE MANAGER	BENJAMIN, JACQUELINE	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	-	40,206
CASE MANAGER	BENOIT, ADELINE	23.07	47,986	0%	47,986	0%	23.07	47,986	-	47,986	-	-	-	-	-	47,986
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	15.50	32,240	0%	32,240	0%	15.50	32,240	-	32,240	-	-	-	-	-	32,240
CASE MANAGER	BODNER, ZACHARY	21.64	45,011	0%	45,011	0%	21.64	45,011	-	45,011	-	-	-	-	-	45,011
DIRECTOR OF HCV	BURROUGHS, BEVERLY	42.30	87,984	0%	87,984	0%	42.30	87,984	-	70,387	8,798	8,798	-	-	-	87,984
CASE MANAGER	CARLOS, KARINA	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	-	40,206
CASE MANAGER	CARRIZALES, ANA	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	-	40,206
CASE MANAGER	COOK, PAMELA	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	-	40,206
CASE MANAGER	DEBOSE, CHARITY	19.91	41,413	0%	41,413	0%	19.91	41,413	-	41,413	-	-	-	-	-	41,413
INSPECTOR	DUNHAM, FREDERICK	19.91	41,413	0%	41,413	0%	19.91	41,413	-	41,413	-	-	-	-	-	41,413
INSPECTOR	EBOW, DARRELL	19.91	41,413	0%	41,413	0%	19.91	41,413	-	41,413	-	-	-	-	-	41,413
CASE MANAGER	ESCAMILLA, KATHERINE	25.00	52,000	0%	52,000	0%	25.00	52,000	-	52,000	-	-	-	-	-	52,000
CASE MANAGER	DELETED POSITION	19.33	40,206	0%	-	0%	19.33	0	-	-	-	-	-	-	-	-
<b>INSPECTIONS COORDINATOR - THRU 06-30-2013</b>	<b>HOLLOWAY, ELIZABETH</b>	<b>18.51</b>	<b>38,501</b>	<b>0%</b>	<b>9,625</b>	<b>0%</b>	<b>18.51</b>	<b>9,625</b>	<b>-</b>	<b>9,625</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,625</b>
CASE MANAGER	JOHNSON, JANNET	19.91	41,413	0%	41,413	0%	19.91	41,413	-	41,413	-	-	-	-	-	41,413
INSPECTOR	KNOTTS, ELLIOT	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	-	40,206
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	13.00	27,040	0%	27,040	0%	13.00	27,040	-	27,040	-	-	-	-	-	27,040
RENT REASONABLE SPECIALIST	MARTINEZ, MONICA ANN	15.50	32,240	0%	32,240	0%	15.50	32,240	-	32,240	-	-	-	-	-	32,240
CASE MANAGER	MAYWEATHER, SHERIKA	19.91	41,413	0%	41,413	0%	19.91	41,413	-	-	37,272	4,141	-	-	-	41,413
HCV SUPERVISOR	McCRAY, DEBRA	32.21	66,997	0%	66,997	0%	32.21	66,997	-	33,499	33,499	-	-	-	-	66,997
PORTABILITY CASE MANAGER	MILLER, ANGELA	16.83	35,006	0%	35,006	0%	16.83	35,006	-	35,006	-	-	-	-	-	35,006
INSPECTOR	MITCHELL, OCTAVIOUS	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	-	40,206
INSPECTION SUPERVISOR	DELETED POSITION	21.63	44,990	0%	-	0%	0.00	0	-	-	-	-	-	-	-	-
CASE MANAGER	ROGERS, KIMBERLY	23.08	48,006	0%	48,006	0%	23.08	48,006	-	48,006	-	-	-	-	-	48,006
INTAKE SPECIALIST	VANCE, CINDY	16.93	35,214	0%	35,214	0%	16.93	35,214	-	35,214	-	-	-	-	-	35,214
CASE MANAGER	WADE, TIA	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	-	40,206
<b>CASE MANAGER - THRU 06-30-2013</b>	<b>WILLIAMS, ANITA</b>	<b>19.91</b>	<b>41,413</b>	<b>0%</b>	<b>10,353</b>	<b>0%</b>	<b>19.91</b>	<b>10,353</b>	<b>-</b>	<b>10,353</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,353</b>
RECORDS TECHNICIAN	WILLIAMS, MARCUS	10.00	20,800	0%	20,800	0%	10.00	20,800	-	20,800	-	-	-	-	-	20,800
CASE MANAGER	ZUNIGA, DIANA	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	-	40,206
CALL CENTER REPRESENTATIVE	JACKSON, NIA	15.87	33,000	0%	33,000	0%	15.87	33,000	-	33,000	-	-	-	-	-	33,000
<b>TOTAL SECTION 8 DEPT</b>		<b>604.49</b>	<b>1,257,347</b>		<b>1,112,216</b>		<b>582.86</b>	<b>1,112,216</b>	<b>-</b>	<b>1,019,707</b>	<b>79,569</b>	<b>12,940</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,112,216</b>

**HARRIS COUNTY HOUSING AUTHORITY**  
**SCHEDULE OF BENEFITS BY POSITION - SECTION 8**  
**FOR THE YEAR ENDING MARCH 31, 2014**

POSITION	NAME	TOTAL EFFECT						TTL BENE	% BENE TO TOTAL	COST PER HR W/BENE	TTL ANNUAL COST
		OF INC	RETIRE	FICA	HEALTH	LIFE	UNEMP				
CASE MANAGER	BENJAMIN, JACQUELINE	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719
CASE MANAGER	BENOIT, ADELINE	47,986	4,856	3,671	5,914	77	1,680	16,198	33.76%	30.86	64,184
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	32,240	3,263	2,466	5,880	52	1,128	12,789	39.67%	21.65	45,029
CASE MANAGER	BODNER, ZACHARY	45,011	4,555	3,443	5,908	72	1,575	15,553	34.55%	29.12	60,564
DIRECTOR OF HCV	BURROUGHS, BEVERLY	87,984	8,904	6,731	8,234	141	3,079	27,089	30.79%	55.32	115,073
CASE MANAGER	CARLOS, KARINA	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719
CASE MANAGER	CARRIZALES, ANA	40,206	4,069	3,076	11,096	64	1,407	19,713	49.03%	28.81	59,919
CASE MANAGER	COOK, PAMELA	40,206	4,069	3,076	88	64	1,407	8,705	21.65%	23.51	48,911
CASE MANAGER	DEBOSE, CHARITY	41,413	4,191	3,168	5,897	66	1,449	14,772	35.67%	27.01	56,185
INSPECTOR	DUNHAM, FREDERICK	41,413	4,191	3,168	5,897	66	1,449	14,772	35.67%	27.01	56,185
INSPECTOR	EBOW, DARRELL	41,413	4,191	3,168	11,096	66	1,449	19,971	48.22%	29.51	61,384
CASE MANAGER	ESCAMILLA, KATHERINE	52,000	5,262	3,978	8,155	83	1,820	19,298	37.11%	34.28	71,298
CASE MANAGER	DELETED POSITION	0	0	0	-	-	-	0	0.00%	0.00	0
<b>INSPECTIONS COORDINATOR - THRU 06-30-2013</b>	<b>HOLLOWAY, ELIZABETH</b>	<b>9,625</b>	<b>974</b>	<b>736</b>	<b>1,473</b>	<b>15</b>	<b>337</b>	<b>3,536</b>	<b>36.74%</b>	<b>6.33</b>	<b>13,161</b>
CASE MANAGER	JOHNSON, JANNET	41,413	4,191	3,168	5,897	66	1,449	14,772	35.67%	27.01	56,185
INSPECTOR	KNOTTS, ELLIOT	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	27,040	2,736	2,069	5,897	43	946	11,692	43.24%	18.62	38,732
RENT REASONABLE SPECIALIST	MARTINEZ, MONICA ANN	32,240	3,263	2,466	5,880	52	1,128	12,789	39.67%	21.65	45,029
CASE MANAGER	MAYWEATHER, SHERIKA	41,413	4,191	3,168	8,128	66	1,449	17,003	41.06%	28.08	58,416
HCV SUPERVISOR	McCRAY, DEBRA	66,997	6,780	5,125	5,956	107	2,345	20,314	30.32%	41.98	87,311
PORTABILITY CASE MANAGER	MILLER, ANGELA	35,006	3,543	2,678	5,877	56	1,225	13,379	38.22%	23.26	48,385
INSPECTOR	MITCHELL, OCTAVIOUS	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719
INSPECTION SUPERVISOR	DELETED POSITION	0	0	0	-	-	-	0	0.00%	0.00	0
CASE MANAGER	ROGERS, KIMBERLY	48,006	4,858	3,672	5,897	77	1,680	16,185	33.71%	30.86	64,191
INTAKE SPECIALIST	VANCE, CINDY	35,214	3,564	2,694	8,109	56	1,232	15,655	44.46%	24.46	50,869
CASE MANAGER	WADE, TIA	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719
<b>CASE MANAGER - THRU 06-30-2013</b>	<b>WILLIAMS, ANITA</b>	<b>10,353</b>	<b>1,048</b>	<b>792</b>	<b>1,474</b>	<b>17</b>	<b>362</b>	<b>3,693</b>	<b>35.67%</b>	<b>6.75</b>	<b>14,046</b>
RECORDS TECHNICIAN	WILLIAMS, MARCUS	20,800	2,105	1,591	5,897	33	728	10,355	49.78%	14.98	31,155
CASE MANAGER	ZUNIGA, DIANA	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719
CALL CENTER REPRESENTATIVE	JACKSON, NIA	33,000	3,340	2,525	5,897	53	1,155	12,969	39.30%	22.10	45,969
<b>TOTAL SECTION 8 DEPT</b>		<b>1,112,216</b>	<b>112,556</b>	<b>85,084</b>	<b>169,931</b>	<b>1,780</b>	<b>38,928</b>	<b>408,278</b>	<b>36.71%</b>	<b>731.01</b>	<b>1,520,494</b>

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF BENEFITS BY POSITION - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2014

ALLOCATION OF BENEFITS	TOTAL BENEFITS PAID	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CASE MANAGER	14,513	-	14,513	-	-	-	-	14,513
CASE MANAGER	16,198	-	16,198	-	-	-	-	16,198
RECORDS TECHNICIAN	12,789	-	12,789	-	-	-	-	12,789
CASE MANAGER	15,553	-	15,553	-	-	-	-	15,553
DIRECTOR OF HCV	27,089	-	21,671	2,709	2,709	-	-	27,089
CASE MANAGER	14,513	-	14,513	-	-	-	-	14,513
CASE MANAGER	19,713	-	19,713	-	-	-	-	19,713
CASE MANAGER	8,705	-	8,705	-	-	-	-	8,705
CASE MANAGER	14,772	-	14,772	-	-	-	-	14,772
INSPECTOR	14,772	-	14,772	-	-	-	-	14,772
INSPECTOR	19,971	-	19,971	-	-	-	-	19,971
CASE MANAGER	19,298	-	19,298	-	-	-	-	19,298
CASE MANAGER	-	-	-	-	-	-	-	-
<b>INSPECTIONS COORDINATOR - THRU 06-30-2013</b>	<b>3,536</b>	<b>-</b>	<b>3,536</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,536</b>
CASE MANAGER	14,772	-	14,772	-	-	-	-	14,772
INSPECTOR	14,513	-	14,513	-	-	-	-	14,513
CALL CENTER REPRESENTATIVE	11,692	-	11,692	-	-	-	-	11,692
RENT REASONABLE SPECIALIST	12,789	-	12,789	-	-	-	-	12,789
CASE MANAGER	17,003	-	-	15,303	1,700	-	-	17,003
HCV SUPERVISOR	20,314	-	10,157	10,157	-	-	-	20,314
PORTABILITY CASE MANAGER	13,379	-	13,379	-	-	-	-	13,379
INSPECTOR	14,513	-	14,513	-	-	-	-	14,513
INSPECTION SUPERVISOR	-	-	-	-	-	-	-	-
CASE MANAGER	16,185	-	16,185	-	-	-	-	16,185
INTAKE SPECIALIST	15,655	-	15,655	-	-	-	-	15,655
CASE MANAGER	14,513	-	14,513	-	-	-	-	14,513
<b>CASE MANAGER - THRU 06-30-2013</b>	<b>3,693</b>	<b>-</b>	<b>3,693</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,693</b>
RECORDS TECHNICIAN	10,355	-	10,355	-	-	-	-	10,355
CASE MANAGER	14,513	-	14,513	-	-	-	-	14,513
CALL CENTER REPRESENTATIVE	12,969	-	12,969	-	-	-	-	12,969
<b>TOTAL S8 BENEFITS</b>	<b>408,278</b>	<b>-</b>	<b>375,701</b>	<b>28,168</b>	<b>4,409</b>	<b>-</b>	<b>-</b>	<b>408,278</b>

# HARRIS COUNTY HOUSING AUTHORITY

## SCHEDULE OF ALLOCATIONS BY POSITION - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2014

POSITION	NAME	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CASE MANAGER	BENJAMIN, JACQUELINE	-	1.00	-	-	-	-	1.00
CASE MANAGER	BENOIT, ADELINE	-	1.00	-	-	-	-	1.00
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	-	1.00	-	-	-	-	1.00
CASE MANAGER	BODNER, ZACHARY	-	1.00	-	-	-	-	1.00
DIRECTOR OF HCV	BURROUGHS, BEVERLY	-	0.80	0.10	0.10	-	-	1.00
CASE MANAGER	CARLOS, KARINA	-	1.00	-	-	-	-	1.00
CASE MANAGER	CARRIZALES, ANA	-	1.00	-	-	-	-	1.00
CASE MANAGER	COOK, PAMELA	-	1.00	-	-	-	-	1.00
CASE MANAGER	DEBOSE, CHARITY	-	1.00	-	-	-	-	1.00
INSPECTOR	DUNHAM, FREDERICK	-	1.00	-	-	-	-	1.00
INSPECTOR	EBOW, DARRELL	-	1.00	-	-	-	-	1.00
CASE MANAGER	ESCAMILLA, KATHERINE	-	1.00	-	-	-	-	1.00
CASE MANAGER	DELETED POSITION	-	1.00	-	-	-	-	1.00
<b>INSPECTIONS COORDINATOR - THRU 06-30-201: HOLLOWAY, ELIZABETH</b>		-	<b>1.00</b>	-	-	-	-	<b>1.00</b>
CASE MANAGER	JOHNSON, JANNET	-	1.00	-	-	-	-	1.00
INSPECTOR	KNOTTS, ELLIOT	-	1.00	-	-	-	-	1.00
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	-	1.00	-	-	-	-	1.00
RENT REASONABLE SPECIALIST	MARTINEZ, MONICA ANN	-	1.00	-	-	-	-	1.00
CASE MANAGER	MAYWEATHER, SHERIKA	-	-	0.90	0.10	-	-	1.00
HCV SUPERVISOR	McCRAY, DEBRA	-	0.50	0.50	-	-	-	1.00
PORTABILITY CASE MANAGER	MILLER, ANGELA	-	1.00	-	-	-	-	1.00
INSPECTOR	MITCHELL, OCTAVIOUS	-	1.00	-	-	-	-	1.00
INSPECTION SUPERVISOR	DELETED POSITION	-	1.00	-	-	-	-	1.00
CASE MANAGER	ROGERS, KIMBERLY	-	1.00	-	-	-	-	1.00
INTAKE SPECIALIST	VANCE, CINDY	-	1.00	-	-	-	-	1.00
CASE MANAGER	WADE, TIA	-	1.00	-	-	-	-	1.00
<b>CASE MANAGER - THRU 06-30-2013</b>		-	<b>1.00</b>	-	-	-	-	<b>1.00</b>
RECORDS TECHNICIAN	WILLIAMS, MARCUS	-	1.00	-	-	-	-	1.00
CASE MANAGER	ZUNIGA, DIANA	-	1.00	-	-	-	-	1.00
CALL CENTER REPRESENTATIVE	JACKSON, NIA	-	1.00	-	-	-	-	1.00
<b>TOTAL FTEs</b>		-	<b>28.30</b>	<b>1.50</b>	<b>0.20</b>	-	-	<b>30.00</b>