

**HARRIS COUNTY
HOUSING
AUTHORITY
HOUSTON, TEXAS**

2014 ORIGINAL BUDGET

MEETING OF THE BOARD OF COMMISSIONERS - MARCH 26, 2013

FOR THE YEAR ENDING MARCH 31, 2014

HARRIS COUNTY HOUSING AUTHORITY

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HARRIS COUNTY HOUSING AUTHORITY

Notes to Budget

FOR THE YEAR ENDING MARCH 31, 2014

General

1. The HCHA will make a switch to a COCC structure for the FYB 2014. The advantages are:
 - a. Cost allocation are direct to all programs.
 - b. Salary & benefit allocations are minimal with the exception of "like-kind" programs - i.e. S8V, VASH, M/R & SRO.
 - c. COCC net income & equity will be "de-federalized" & available for other housing purposes as defined by State law.
 - d. All LOBs will have their own general funds. All non-S8V check runs will be out of the COCC and immediately funded from each LOB before the checks are disbursed. This will force interfund reconciliations thereby preventing comingling of funds.
2. The original budget does not include anticipated debt service for S8V Net Restricted Assets (NRA), DHAP funds, commingled funds or improper prior years administrative costs. The debt service is expected to be material and should be released by the funding agencies in the 2014 FYE.
3. Salary & benefits:
 - a. There is no COLA scheduled for the 2014 fiscal year end.
 - b. There are no merit increases or overtime budgeted in any position.
 - c. Four positions have been eliminated for a direct salary & benefit cost savings of \$351,514.
 - d. Based on financial progress during the FYE, incentive pay/COLAs will be considered via a budget revision based on targeted merit based benchmarks.
4. Revenue projections are estimated based on the latest information from HUD-Wash. Final CY 2013 funding levels are expected to be released at the end of March, 2013. The original budget is anticipating the worst case scenario, however, administrative fee funding, the primary driver of operations, is expected to remain at a historic low - 68.5%.

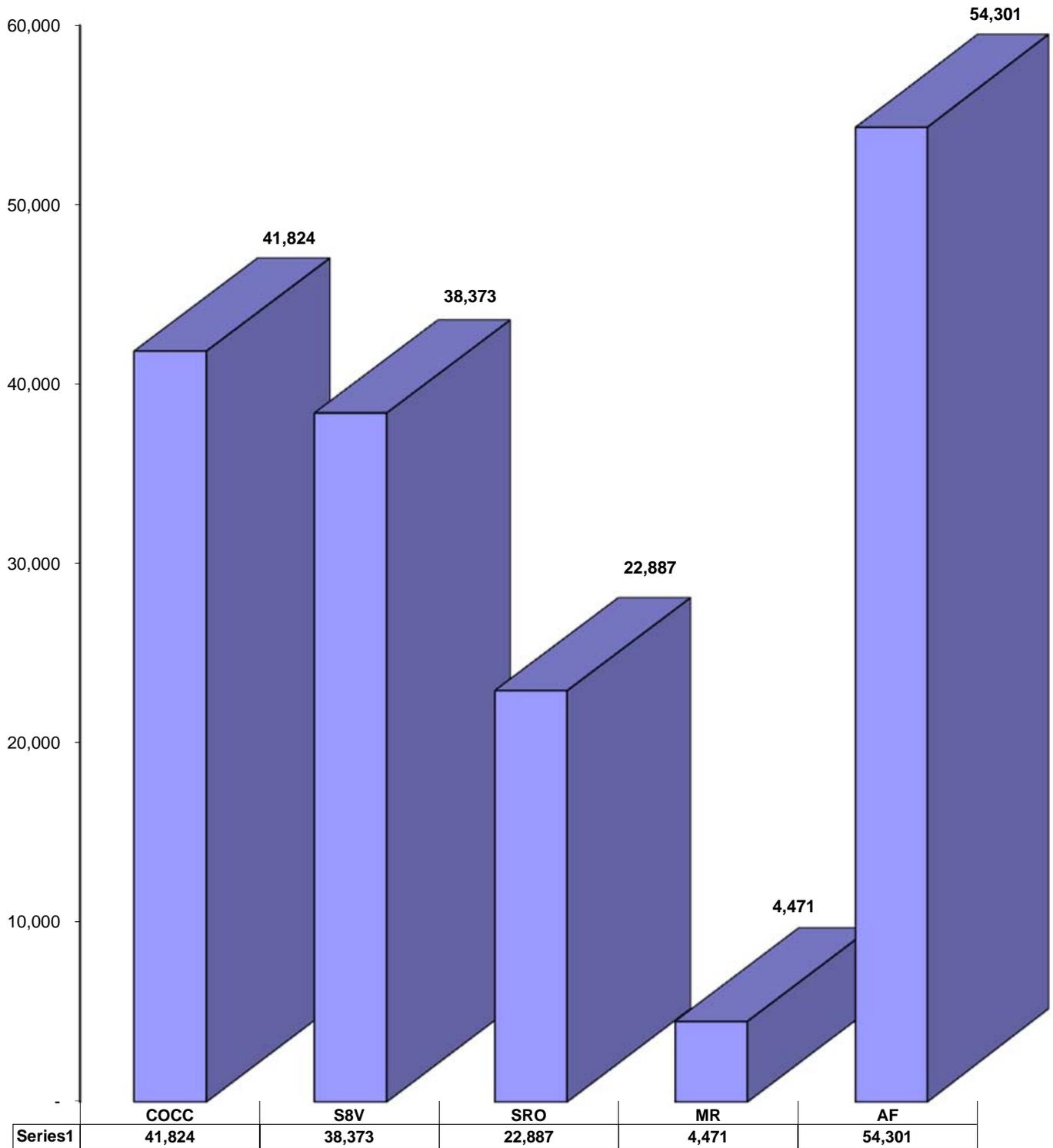
Section 8 Housing Choice Vouchers

1. Management fees payable to the COCC are reduced by 30% (\$296,163) due to cuts from HUD in administrative fees earned.
2. Administrative fees earned are expected to be funded at 68.5% of full & normal revenues paid to the HCHA. This reduction has the potential to put the S8V program in severe distress due to the lack of program reserves. Based on current occupancy projections, the S8V administrative fee revenue shortfall will be \$964,454 for the FYE 2014.
3. For every unit leased as of the first of each month, the S8V program will pay the COCC \$12.00 for management fees & \$7.50 for bookkeeping fees. Due to the anticipated cuts in funding from HUD, the TOTAL fees to the COCC have been reduced by 15%.
4. The VASH program is combined with the S8V program in the original budget. Future budget revisions will break out the VASH program since it is reported to the federal government as a separate CFDA#.

Affordable Housing Programs

1. The Affordable Housing Program is expected to generate \$775,882 in cash flows, management & developers fees. An operating transfer of \$350,000 into the S8V program will be made for funding shortfalls. These transfers will likely be less over the 2014 FYE due to increased occupancy in the S8V program and fourth quarter HUD funding increases. The Affordable revenues contain an projected \$250,000 in developers fees that will be received should the developments move forward.

Harris County Housing Authority



CASH FLOWS

HARRIS COUNTY HOUSING AUTHORITY

CASH FLOW - 2013 PROJECTED ACTUAL vs 2014 ORIGINAL BUDGET FOR THE YEAR ENDING MARCH 31, 2014

<u>Line of Business</u>	<u>FYE 2013</u> <u>Projected Actual</u> <u>Cash Flow</u>	<u>FYE 2014</u> <u>Original</u> <u>Budget</u>	<u>Diff</u>
Central Office Cost Center	-	41,824	41,824
Section 8 Housing Choice Vouchers	(253,010)	38,373	291,383
Single Room Occupancy (SRO)	-	22,887	22,887
Moderate Rehab	35,537	4,471	(31,066)
Affordable Housing	(71,103)	54,301	125,403
Residual Receipts/(Deficit)	<u>(288,576)</u>	<u>161,856</u>	<u>450,432</u>

CONSOLIDATED

LINE	ACCT		2013	2013			2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	OVER	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET		(UNDER)	BUDGET	VS 2014 PROPOSED
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	35,899,753	36,881,064	(981,311)	97%	34,559,263	(1,340,490)
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	250,000	250,000
711	3430	INVESTMENT INCOME - UNRESTRICTED	135	-	135	-	-	(135)
714	3450	FRAUD RECOVERY	-	-	-	-	216,000	216,000
715	3480	OTHER REVENUE	2,206,265	707,911	1,498,354	312%	1,833,666	(372,599)
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	<u>38,106,153</u>	<u>37,588,975</u>	<u>517,178</u>	<u>101%</u>	<u>36,858,929</u>	<u>(1,247,224)</u>
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	2,086,232	2,138,651	(52,419)	98%	1,801,840	(284,392)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	623,516	647,178	(23,662)	96%	611,010	(12,506)
912	4171	AUDITING FEES	56,160	61,861	(5,701)	91%	57,750	1,590
		MANAGEMENT FEES	-	-	-	-	511,249	511,249
		BOOKKEEPING FEES	-	-	-	-	319,535	319,535
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	247,528	207,556	39,972	119%	208,500	(39,028)
		LEGAL EXPENSE	44,368	56,465	(12,097)	79%	56,000	11,632
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	266,474	316,978	(50,504)	84%	417,150	150,676
		TOTAL ADMINISTRATIVE	<u>3,324,279</u>	<u>3,428,689</u>	<u>(104,410)</u>	<u>97%</u>	<u>3,983,034</u>	<u>658,755</u>
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
UTILITIES								
931	4310	WATER	-	-	-	-	12,000	12,000
932	4320	ELECTRICITY	-	-	-	-	42,000	42,000
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	5,940	5,940
		TOTAL UTILITIES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>59,940</u>	<u>59,940</u>
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	24,834	30,363	(5,529)	82%	30,000	5,166
		CONTRACT COSTS	-	-	-	-	-	-
		GARBAGE & TRASH	-	-	-	-	2,460	2,460
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	972	972
		JANITORIAL	-	-	-	-	19,668	19,668
		ROUTINE MAINTENANCE	-	-	-	-	18,000	18,000
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	83,196	80,181	3,015	104%	-	(83,196)
		TOTAL ORDINARY MAINT & OPERATIONS	<u>108,030</u>	<u>110,544</u>	<u>(2,514)</u>	<u>98%</u>	<u>71,100</u>	<u>(36,930)</u>
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	54,000	54,000
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>54,000</u>	<u>54,000</u>
INSURANCE								
		PROPERTY	-	-	-	-	-	-
		GENERAL LIABILITY	-	-	-	-	-	-
		WORKERS COMPENSATION	-	-	-	-	-	-
961	4510	OTHER INSURANCE	26,336	37,100	(10,764)	71%	42,584	16,248
		TOTAL INSURANCE EXPENSES	<u>26,336</u>	<u>37,100</u>	<u>(10,764)</u>	<u>71%</u>	<u>42,584</u>	<u>16,248</u>

CONSOLIDATED

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	120,089	201,144	(81,055)	60%	45,000	(75,089)
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			120,089	201,144	(81,055)	60%	45,000	(75,089)
969	TOTAL OPERATING EXPENDITURES		3,578,734	3,777,477	(198,743)	95%	4,255,658	676,924
970	CASH FLOW FROM OPERATIONS		34,527,419	33,811,498	715,921	102%	32,603,271	(1,924,147)
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	(39,481)	-	(39,481)	-	(350,000)	(310,519)
		OPERATING TRANSFERS OUT	-	-	-	-	350,000	350,000
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	52,210	52,210
973	4715	HOUSING ASSISTANCE PAYMENTS	34,815,995	34,100,000	715,995	102%	32,389,205	(2,426,789)
		OTHER ITEMS	-	-	-	-	-	-
TOTAL OTHER EXPENSES			34,776,514	34,100,000	676,514	102%	32,441,415	(2,335,099)
900	TOTAL EXPENDITURES		38,355,248	37,877,477	477,771	101%	36,697,073	(1,658,175)
	NET CASH FLOW		(249,095)	(288,502)	39,407	86%	161,856	410,951

CONSOLIDATED DETAIL

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
INCOME								
HUD PHA SECTION 8 GRANTS								
	3410	SECTION 8 HAP INCOME	33,202,279	34,100,000	(897,721)	97%	32,389,205	(813,074)
	3410.1	ADMINISTRATIVE FEES EARNED	2,697,474	2,781,064	(83,590)	97%	2,170,058	(527,416)
TOTAL HUD PHA SECTION 8 GRANTS			35,899,753	36,881,064	(981,311)	97%	34,559,263	(1,340,490)
EXPENSES								
ADMINISTRATIVE EXPENSES - OTHER								
	4140	STAFF TRAINING	3,094	9,171	(6,077)	34%	19,200	16,106
	4170	ACCOUNTING	-	-	-	-	75,000	75,000
	4190	SUNDRY	201,921	233,959	(32,038)	86%	230,000	28,079
	4190.2	TELEPHONE/COMMUNICATIONS	26,547	26,231	316	101%	27,500	953
	4190.3	POSTAGE	34,913	47,617	(12,704)	73%	45,000	10,087
	4190.5	OFFICE EQUIPMENT	-	-	-	-	20,450	20,450
TOTAL ADMINISTRATIVE			266,474	316,978	(50,504)	84%	417,150	150,676
OTHER GENERAL EXPENSES								
	4590	OTHER GENERAL EXPENSES	120,089	201,144	(81,055)	60%	-	(120,089)
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	45,000	45,000
TOTAL OTHER GENERAL EXPENSES			120,089	201,144	(81,055)	60%	45,000	(75,089)
NOTES TO BUDGET - SUNDRY EXPENSES								
		OFFICE SUPPLIES					60,000	
		BANK SVC					15,000	
		PRINTING					70,000	
		COMPUTER EQUIP - NON-CAPITALIZED					40,000	
		PORT OUT FEES					45,000	
							230,000	

COCC

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET		BUDGET	VS 2014 PROPOSED
OPERATING INCOME							
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-
715	3480	OTHER REVENUE	-	-	-	907,284	907,284
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-
700		TOTAL REVENUES	-	-	-	907,284	907,284
OPERATING EXPENDITURES							
ADMINISTRATIVE							
911	4110	ADMINISTRATIVE SALARIES	-	-	-	407,503	407,503
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	-	-	-	117,149	117,149
912	4171	AUDITING FEES	-	-	-	-	-
		MANAGEMENT FEES	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-
		OFFICE EXPENSE	-	-	-	102,000	102,000
		LEGAL EXPENSE	-	-	-	-	-
		TRAVEL	-	-	-	-	-
916	4190	OTHER	-	-	-	75,000	75,000
		TOTAL ADMINISTRATIVE	-	-	-	701,652	701,652
TENANT SERVICES							
921	4210	SALARIES	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-
UTILITIES							
931	4310	WATER	-	-	-	12,000	12,000
932	4320	ELECTRICITY	-	-	-	42,000	42,000
933	4330	NATURAL GAS	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	5,940	5,940
		TOTAL UTILITIES	-	-	-	59,940	59,940
ORDINARY MAINT & OPERATIONS							
941	4410	LABOR	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-
942	4420	MATERIALS	-	-	-	-	-
CONTRACT COSTS							
		GARBAGE & TRASH	-	-	-	2,460	2,460
		COOLING/AIR CONDITIONING	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-
		PLUMBING	-	-	-	-	-
		EXTERMINATION	-	-	-	972	972
		JANITORIAL	-	-	-	19,668	19,668
		ROUTINE MAINTENANCE	-	-	-	18,000	18,000
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	-	-	-	-	-
		TOTAL ORDINARY MAINT & OPERATIONS	-	-	-	41,100	41,100
PROTECTIVE SERVICES							
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	-	-	-	-	-
INSURANCE							
961	4510	INSURANCE	-	-	-	12,008	12,008
		TOTAL INSURANCE EXPENSES	-	-	-	12,008	12,008

COCC

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET	(UNDER)	BUDGET	VS 2014 PROPOSED
		GENERAL EXPENSES					
962	4590	OTHER GENERAL EXPENSES	-	-	-	45,000	45,000
914	4181	COMPENSATED ABSENCES	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-
		TOTAL GENERAL EXPENSES	<u>-</u>	<u>-</u>	<u>-</u>	<u>45,000</u>	<u>45,000</u>
969		TOTAL OPERATING EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>	<u>859,700</u>	<u>859,700</u>
970		CASH FLOW FROM OPERATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>47,584</u>	<u>47,584</u>
		OTHER FINANCIAL ITEMS-(SOURCES) & USES					
		OPERATING TRANSFERS IN	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	5,760	5,760
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-
		TOTAL OTHER EXPENSES	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,760</u>	<u>5,760</u>
900		TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>	<u>865,460</u>	<u>865,460</u>
		NET CASH FLOW	<u>-</u>	<u>-</u>	<u>-</u>	<u>41,824</u>	<u>41,824</u>

COCC ACCOUNT DETAIL

LINE ACCT	2013	2013		OVER	2014	2013 PROJECTED
<u>ITEM # DESCRIPTION</u>	<u>PROJECTED</u>	<u>APPROVED</u>	<u>DIFF</u>	<u>(UNDER)</u>	<u>PROPOSED</u>	<u>ACTUAL COSTS</u>
	<u>ACTUAL</u>	<u>BUDGET</u>			<u>BUDGET</u>	<u>VS 2014 PROPOSED</u>
INCOME						
HUD PHA SECTION 8 GRANTS						
3410 SECTION 8 HAP INCOME	-	-	-	-	-	-
3410.1 ADMINISTRATIVE FEES EARNED	-	-	-	-	-	-
TOTAL HUD PHA SECTION 8 GRANTS	-	-	-	-	-	-
EXPENSES						
ADMINISTRATIVE EXPENSES - OTHER						
4140 STAFF TRAINING	-	-	-	-	-	-
4170 ACCOUNTING	-	-	-	-	75,000	75,000
4190 SUNDRY	-	-	-	-	-	-
4190.2 TELEPHONE/COMMUNICATIONS	-	-	-	-	-	-
4190.3 POSTAGE	-	-	-	-	-	-
4190.5 OFFICE EQUIPMENT	-	-	-	-	-	-
TOTAL ADMINISTRATIVE	-	-	-	-	75,000	75,000
OTHER GENERAL EXPENSES						
4590 OTHER GENERAL EXPENSES	-	-	-	-	-	-
4590.5 ASSET MGT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	45,000	45,000
TOTAL OTHER GENERAL EXPENSES	-	-	-	-	45,000	45,000
NOTES TO BUDGET - SUNDRY EXPENSES						
OFFICE SUPPLIES					-	
BANK SVC					-	
PRINTING					-	
COMPUTER EQUIP - NON-CAPITALIZED					-	
PORT OUT FEES					-	
					-	

COCC CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
SERVER HARD DRIVES	COCC	4.00	1,000.00	4,000.00
MEMORY - 8 GB	COCC	2.00	880.00	1,760.00
TOTAL			1,880.00	5,760.00

SECTION 8 HCV

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	35,864,216	36,881,064	(1,016,848)	97%	34,091,036	(1,773,180)
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	250,000	250,000
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	216,000	216,000
715	3480	OTHER REVENUE	1,741,536	707,911	1,033,625	246%	150,500	(1,591,036)
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	<u>37,605,752</u>	<u>37,588,975</u>	<u>16,777</u>	100%	<u>34,707,536</u>	<u>(2,898,216)</u>
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	1,718,344	2,138,651	(420,307)	80%	1,159,211	(559,133)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	536,286	647,178	(110,892)	83%	425,556	(110,729)
912	4171	AUDITING FEES	49,950	61,861	(11,911)	81%	57,750	7,800
		MANAGEMENT FEES	-	-	-	-	499,729	499,729
		BOOKKEEPING FEES	-	-	-	-	312,330	312,330
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	218,788	207,556	11,232	105%	76,500	(142,288)
		LEGAL EXPENSE	26,897	56,465	(29,568)	48%	36,000	9,103
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	240,945	316,978	(76,033)	76%	311,650	70,705
		TOTAL ADMINISTRATIVE	<u>2,791,209</u>	<u>3,428,689</u>	<u>(637,480)</u>	81%	<u>2,878,727</u>	<u>87,517</u>
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	=	<u>-</u>	<u>-</u>
UTILITIES								
931	4310	WATER	-	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	<u>-</u>	<u>-</u>	<u>-</u>	=	<u>-</u>	<u>-</u>
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	22,561	30,363	(7,802)	74%	25,000	2,439
		CONTRACT COSTS	-	-	-	-	-	-
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	82,572	80,181	2,391	103%	-	(82,572)
		TOTAL ORDINARY MAINT & OPERATIONS	<u>105,133</u>	<u>110,544</u>	<u>(5,411)</u>	95%	<u>25,000</u>	<u>(80,133)</u>
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	54,000	54,000
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	=	<u>54,000</u>	<u>54,000</u>
INSURANCE								
961	4510	INSURANCE	26,336	37,100	(10,764)	71%	30,576	4,240
		TOTAL INSURANCE EXPENSES	<u>26,336</u>	<u>37,100</u>	<u>(10,764)</u>	71%	<u>30,576</u>	<u>4,240</u>
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	120,089	201,144	(81,055)	60%	-	(120,089)
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
		TOTAL GENERAL EXPENSES	<u>120,089</u>	<u>201,144</u>	<u>(81,055)</u>	60%	<u>-</u>	<u>(120,089)</u>

SECTION 8 HCV

LINE	ACCT	DESCRIPTION	2013	2013	DIFF	OVER	2014	2013 PROJECTED
			PROJECTED	APPROVED		(UNDER)	PROPOSED	ACTUAL COSTS
ITEM	#		ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
969		TOTAL OPERATING EXPENDITURES	<u>3,042,768</u>	<u>3,777,477</u>	<u>(734,709)</u>	81%	<u>2,988,303</u>	<u>(54,465)</u>
970		CASH FLOW FROM OPERATIONS	<u>34,562,985</u>	<u>33,811,498</u>	<u>751,487</u>	102%	<u>31,719,233</u>	<u>(2,843,751)</u>
		OTHER FINANCIAL ITEMS-(SOURCES) & USES						
		OPERATING TRANSFERS IN	-	-	-	-	(350,000)	(350,000)
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	46,450	46,450
973	4715	HOUSING ASSISTANCE PAYMENTS	34,815,995	34,100,000	715,995	102%	31,984,410	(2,831,585)
		OTHER ITEMS	-	-	-	-	-	-
		TOTAL OTHER EXPENSES	<u>34,815,995</u>	<u>34,100,000</u>	<u>715,995</u>	102%	<u>31,680,860</u>	<u>(2,785,135)</u>
900		TOTAL EXPENDITURES	<u>37,858,762</u>	<u>37,877,477</u>	<u>(18,715)</u>	100%	<u>34,669,163</u>	<u>(2,839,600)</u>
		NET CASH FLOW	<u>(253,010)</u>	<u>(288,502)</u>	<u>35,492</u>	88%	<u>38,373</u>	<u>(58,617)</u>

SECTION 8 ACCOUNT DETAIL

LINE ACCT	2013	2013		2014	2013 PROJECTED
ITEM # DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
	ACTUAL	BUDGET	(UNDER)	BUDGET	VS 2014 PROPOSED
INCOME					
HUD PHA SECTION 8 GRANTS					
3410 SECTION 8 HAP INCOME	33,166,742	34,100,000	(933,258)	31,984,410	(1,182,332)
3410.1 ADMINISTRATIVE FEES EARNED	2,697,474	2,781,064	(83,590)	2,106,626	(590,848)
TOTAL HUD PHA SECTION 8 GRANTS	<u>35,864,216</u>	<u>36,881,064</u>	<u>(1,016,848)</u>	<u>34,091,036</u>	<u>(1,773,180)</u>
EXPENSES					
ADMINISTRATIVE EXPENSES - OTHER					
4140 STAFF TRAINING	3,094	9,171	6,077	19,200	16,106
4170 ACCOUNTING	-	-	-	-	-
4190 SUNDRY	181,113	233,959	52,846	205,000	23,887
4190.2 TELEPHONE/COMMUNICATIONS	24,421	26,231	1,810	25,000	579
4190.3 POSTAGE	32,318	47,617	15,299	42,000	9,682
4190.5 OFFICE EQUIPMENT/COMP SUPPORT	-	-	-	20,450	20,450
TOTAL ADMINISTRATIVE	<u>240,945</u>	<u>316,978</u>	<u>76,033</u>	<u>311,650</u>	<u>70,705</u>
OTHER GENERAL EXPENSES					
4590 OTHER GENERAL EXPENSES	120,089	201,144	81,055	-	(120,089)
4590.5 ASSET MGT FEE	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES	<u>120,089</u>	<u>201,144</u>	<u>81,055</u>	<u>-</u>	<u>(120,089)</u>
NOTES TO BUDGET - SUNDRY EXPENSES					
OFFICE SUPPLIES				45,000	
BANK SVC				15,000	
PRINTING				60,000	
COMPUTER EQUIP - NON-CAPITALIZED				40,000	
PORT OUT FEES				45,000	
				<u>205,000</u>	

SECTION 8 CAPITAL EQUIPMENT/EXTRAORDINARY ITEMS

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
WEB SITE DEVELOPMENT	S8	1.00	30,000.00	30,000.00
CALL CENTER SOFTWARE SOLUTIONS	S8	1.00	2,000.00	2,000.00
HP DESKTOP COMPUTERS	S8	10.00	600.00	6,000.00
IPADS	S8 INSPECTIONS	4.00	400.00	1,600.00
INSPECTION SOFTWARE - HAPPY	S8 INSPECTIONS	1.00	6,850.00	6,850.00
TOTAL			39,850.00	46,450.00

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LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	OVER	ACTUAL COSTS
			ACTUAL	BUDGET		(UNDER)	VS 2014 PROPOSED
						BUDGET	
OPERATING INCOME							
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	425,632	425,632
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-
715	3480	OTHER REVENUE	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-
700		TOTAL REVENUES	<u>-</u>	<u>-</u>	<u>-</u>	<u>425,632</u>	<u>425,632</u>
OPERATING EXPENDITURES							
ADMINISTRATIVE							
911	4110	ADMINISTRATIVE SALARIES	-	-	-	12,940	12,940
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	-	-	-	4,409	4,409
912	4171	AUDITING FEES	-	-	-	-	-
		MANAGEMENT FEES	-	-	-	10,368	10,368
		BOOKKEEPING FEES	-	-	-	6,480	6,480
		ADVERTISING & MARKETING	-	-	-	-	-
		OFFICE EXPENSE	-	-	-	-	-
		LEGAL EXPENSE	-	-	-	-	-
		TRAVEL	-	-	-	-	-
916	4190	OTHER	-	-	-	-	-
		TOTAL ADMINISTRATIVE	<u>-</u>	<u>-</u>	<u>-</u>	<u>34,197</u>	<u>34,197</u>
TENANT SERVICES							
921	4210	SALARIES	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-
		TOTAL TENANT SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
UTILITIES							
931	4310	WATER	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-
		TOTAL UTILITIES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ORDINARY MAINT & OPERATIONS							
941	4410	LABOR	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-
942	4420	MATERIALS	-	-	-	-	-
CONTRACT COSTS							
		GARBAGE & TRASH	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-
		PLUMBING	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-
		JANITORIAL	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	-	-	-	-	-
		TOTAL ORDINARY MAINT & OPERATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
PROTECTIVE SERVICES							
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
INSURANCE							
961	4510	INSURANCE	-	-	-	-	-
		TOTAL INSURANCE EXPENSES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

SRO

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	OVER	ACTUAL COSTS
			ACTUAL	BUDGET		(UNDER)	VS 2014 PROPOSED
						BUDGET	
GENERAL EXPENSES							
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-
		TOTAL GENERAL EXPENSES	-	-	-	-	-
969		TOTAL OPERATING EXPENDITURES	-	-	-	34,197	34,197
970		CASH FLOW FROM OPERATIONS	-	-	-	391,435	391,435
OTHER FINANCIAL ITEMS-(SOURCES) & USES							
		OPERATING TRANSFERS IN	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	368,548	368,548
		OTHER ITEMS	-	-	-	-	-
		TOTAL OTHER EXPENSES	-	-	-	368,548	368,548
900		TOTAL EXPENDITURES	-	-	-	402,745	402,745
		NET CASH FLOW	-	-	-	22,887	22,887

SRO ACCOUNT DETAIL

LINE ACCT	2013	2013		2014	2013 PROJECTED
ITEM # DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
	ACTUAL	BUDGET	DIFF	BUDGET	VS 2014 PROPOSED
INCOME					
HUD PHA SECTION 8 GRANTS					
3410 SECTION 8 HAP INCOME	-	-	-	368,548	368,548
3410.1 ADMINISTRATIVE FEES EARNED	-	-	-	57,084	57,084
TOTAL HUD PHA SECTION 8 GRANTS	-	-	-	425,632	425,632
EXPENSES					
ADMINISTRATIVE EXPENSES - OTHER					
4140 STAFF TRAINING	-	-	-	-	-
4170 ACCOUNTING	-	-	-	-	-
4190 SUNDRY	-	-	-	-	-
4190.2 TELEPHONE/COMMUNICATIONS	-	-	-	-	-
4190.3 POSTAGE	-	-	-	-	-
4190.5 OFFICE EQUIPMENT	-	-	-	-	-
TOTAL ADMINISTRATIVE	-	-	-	-	-
OTHER GENERAL EXPENSES					
4590 OTHER GENERAL EXPENSES	-	-	-	-	-
4590.5 ASSET MGT FEE	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES	-	-	-	-	-
NOTES TO BUDGET - SUNDRY EXPENSES					
OFFICE SUPPLIES				-	
BANK SVC				-	
PRINTING				-	
COMPUTER EQUIP - NON-CAPITALIZED				-	
PORT OUT FEES				-	
				-	

SRO CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR ORIGINAL BUDGET				
TOTAL			0.00	0.00

MOD REHAB

LINE	ACCT		2013	2013		OVER	2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	(UNDER)	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET			BUDGET	VS 2014 PROPOSED
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	35,537	-	35,537	-	42,596	7,059
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	35,537	-	35,537	-	42,596	7,059
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	-	-	-	-	-	-
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	-	-	-	-	-	-
912	4171	AUDITING FEES	-	-	-	-	-	-
		MANAGEMENT FEES	-	-	-	-	1,152	1,152
		BOOKKEEPING FEES	-	-	-	-	725	725
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	-	-	-	-	-	-
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	-	-	-	-	-	-
		TOTAL ADMINISTRATIVE	-	-	-	-	1,877	1,877
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	-	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	-	-	-	-	-	-
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	-	-	-	-	-	-
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	-	-	-	-	-	-
		TOTAL ORDINARY MAINT & OPERATIONS	-	-	-	-	-	-
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	-	-	-	-	-	-
INSURANCE								
961	4510	INSURANCE	-	-	-	-	-	-
		TOTAL INSURANCE EXPENSES	-	-	-	-	-	-

MOD REHAB

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	OVER	ACTUAL COSTS
			ACTUAL	BUDGET		(UNDER)	VS 2014 PROPOSED
						BUDGET	
GENERAL EXPENSES							
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-
		TOTAL GENERAL EXPENSES	-	-	-	-	-
969		TOTAL OPERATING EXPENDITURES	-	-	-	1,877	1,877
970		CASH FLOW FROM OPERATIONS	35,537	-	35,537	40,719	5,182
OTHER FINANCIAL ITEMS-(SOURCES) & USES							
		OPERATING TRANSFERS IN	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	36,248	36,248
		OTHER ITEMS	-	-	-	-	-
		TOTAL OTHER EXPENSES	-	-	-	36,248	36,248
900		TOTAL EXPENDITURES	-	-	-	38,124	38,124
		NET CASH FLOW	35,537	-	35,537	4,471	(31,066)

MOD REHAB ACCOUNT DETAIL

LINE ACCT	2013 PROJECTED	2013 APPROVED	OVER	2014 PROPOSED	2013 PROJECTED
ITEM # DESCRIPTION	ACTUAL	BUDGET	(UNDER)	BUDGET	ACTUAL COSTS
INCOME					VS 2014 PROPOSED
HUD PHA SECTION 8 GRANTS					
3410 SECTION 8 HAP INCOME	35,537	-	35,537	36,248	711
3410.1 ADMINISTRATIVE FEES EARNED	-	-	-	6,348	6,348
TOTAL HUD PHA SECTION 8 GRANTS	35,537	-	35,537	42,596	7,059
EXPENSES					
ADMINISTRATIVE EXPENSES - OTHER					
4140 STAFF TRAINING	-	-	-	-	-
4170 ACCOUNTING	-	-	-	-	-
4190 SUNDRY	-	-	-	-	-
4190.2 TELEPHONE/COMMUNICATIONS	-	-	-	-	-
4190.3 POSTAGE	-	-	-	-	-
4190.5 OFFICE EQUIPMENT	-	-	-	-	-
TOTAL ADMINISTRATIVE	-	-	-	-	-
OTHER GENERAL EXPENSES					
4590 OTHER GENERAL EXPENSES	-	-	-	-	-
4590.5 ASSET MGT FEE	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES	-	-	-	-	-
NOTES TO BUDGET - SUNDRY EXPENSES					
OFFICE SUPPLIES				-	
BANK SVC				-	
PRINTING				-	
COMPUTER EQUIP - NON-CAPITALIZED				-	
PORT OUT FEES				-	
				-	

MOD REHAB CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR ORIGINAL BUDGET				
TOTAL			0.00	0.00

AFFORDABLE HOUSING

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	DIFF	OVER	ACTUAL COSTS
			ACTUAL	BUDGET		(UNDER)	VS 2014 PROPOSED
						BUDGET	
OPERATING INCOME							
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-
		TENANT REVENUE - EXCESS UTILITY	-	-	-	-	-
		TENANT REVENUE - MAINTENANCE	-	-	-	-	-
		TENANT REVENUE - LATE CHARGES	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-
706	3401	NET OPERATING SUBSIDY	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	135	-	135	-	(135)
714	3450	FRAUD RECOVERY	-	-	-	-	-
715	3480	OTHER REVENUE	464,729	-	464,729	-	311,153
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-
700		TOTAL REVENUES	464,863	-	464,863	-	311,019
OPERATING EXPENDITURES							
ADMINISTRATIVE							
911	4110	ADMINISTRATIVE SALARIES	367,889	-	367,889	-	(145,703)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	87,230	-	87,230	-	(23,335)
912	4171	AUDITING FEES	6,210	-	6,210	-	(6,210)
		MANAGEMENT FEES	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-
		OFFICE EXPENSE	28,740	-	28,740	-	1,260
		LEGAL EXPENSE	17,472	-	17,472	-	2,528
		TRAVEL	-	-	-	-	-
916	4190	OTHER	25,529	-	25,529	-	4,971
		TOTAL ADMINISTRATIVE	533,069	-	533,069	-	(166,488)
TENANT SERVICES							
921	4210	SALARIES	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-
UTILITIES							
931	4310	WATER	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-
		TOTAL UTILITIES	-	-	-	-	-
ORDINARY MAINT & OPERATIONS							
941	4410	LABOR	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-
942	4420	MATERIALS	2,273	-	2,273	-	2,727
CONTRACT COSTS							
		GARBAGE & TRASH	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-
		PLUMBING	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-
		JANITORIAL	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	624	-	624	-	(624)
		TOTAL ORDINARY MAINT & OPERATIONS	2,897	-	2,897	-	2,103
PROTECTIVE SERVICES							
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	-	-	-	-	-
INSURANCE							
961	4510	INSURANCE	-	-	-	-	-
		TOTAL INSURANCE EXPENSES	-	-	-	-	-

AFFORDABLE HOUSING

LINE	ACCT		2013	2013		2014	2013 PROJECTED
ITEM	#	DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
			ACTUAL	BUDGET	(UNDER)	BUDGET	VS 2014 PROPOSED
GENERAL EXPENSES							
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-
TOTAL GENERAL EXPENSES			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
969	TOTAL OPERATING EXPENDITURES		<u>535,966</u>	<u>-</u>	<u>535,966</u>	<u>371,581</u>	<u>(164,385)</u>
970	CASH FLOW FROM OPERATIONS		<u>(71,103)</u>	<u>-</u>	<u>(71,103)</u>	<u>404,301</u>	<u>475,403</u>
OTHER FINANCIAL ITEMS-(SOURCES) & USES							
		OPERATING TRANSFERS IN	(39,481)	-	(39,481)	-	39,481
		OPERATING TRANSFERS OUT	-	-	-	350,000	350,000
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-
971	4610	EXTRAORDINARY MAINTENANCE	-	-	-	-	-
		CAPITAL EXPENDITURES	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-
TOTAL OTHER EXPENSES			<u>-</u>	<u>-</u>	<u>-</u>	<u>350,000</u>	<u>-</u>
900	TOTAL EXPENDITURES		<u>535,966</u>	<u>-</u>	<u>535,966</u>	<u>721,581</u>	<u>(164,385)</u>
	NET CASH FLOW		<u>(71,103)</u>	<u>-</u>	<u>(71,103)</u>	<u>54,301</u>	<u>475,403</u>

AFFORDABLE ACCOUNT DETAIL

LINE ACCT	2013	2013		2014	2013 PROJECTED
ITEM # DESCRIPTION	PROJECTED	APPROVED	OVER	PROPOSED	ACTUAL COSTS
	ACTUAL	BUDGET	DIFF	BUDGET	VS 2014 PROPOSED
INCOME					
HUD PHA SECTION 8 GRANTS					
3410 SECTION 8 HAP INCOME	-	-	-	-	-
3410.1 ADMINISTRATIVE FEES EARNED	-	-	-	-	-
TOTAL HUD PHA SECTION 8 GRANTS	-	-	-	-	-
EXPENSES					
ADMINISTRATIVE EXPENSES - OTHER					
4140 STAFF TRAINING	-	-	-	-	-
4170 ACCOUNTING	-	-	-	-	-
4190 SUNDRY	20,808	-	(20,808)	25,000	4,192
4190.2 TELEPHONE/COMMUNICATIONS	2,126	-	(2,126)	2,500	374
4190.3 POSTAGE	2,595	-	(2,595)	3,000	405
4190.5 OFFICE EQUIPMENT	-	-	-	-	-
TOTAL ADMINISTRATIVE	25,529	-	(25,529)	30,500	4,971
OTHER GENERAL EXPENSES					
4590 OTHER GENERAL EXPENSES	-	-	-	-	-
4590.5 ASSET MGT FEE	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES	-	-	-	-	-
NOTES TO BUDGET - SUNDRY EXPENSES					
OFFICE SUPPLIES				15,000	
BANK SVC				-	
PRINTING				10,000	
COMPUTER EQUIP - NON-CAPITALIZED				-	
PORT OUT FEES				-	
				25,000	

AFFORDABLE CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR ORIGINAL BUDGET				
TOTAL			0.00	0.00

HARRIS COUNTY HOUSING AUTHORITY
SCHEDULE OF PAYROLL - ADMINISTRATION
FOR THE YEAR ENDING MARCH 31, 2014

POSITION	NAME	2013		2014			2014		2014							TOTAL	
		RATE	TOTAL	COLA	TOTAL	MERIT/OT	RATE	TOTAL	COCC	S8V	VASH	SRO	M/REHAB	AFF	ALLOC		
CHIEF DEVELOPMENT OFFICER	ALLISON, HORACE	67.62	140,650	0%	140,650	0%	67.62	140,650	-	-	-	-	-	-	140,650	140,650	
DIRECTOR OF DEVELOPMENT	BURNS, PAULA	39.20	81,536	0%	81,536	0%	39.20	81,536	-	-	-	-	-	-	81,536	81,536	
IT ADMINISTRATOR	DELETED POSITION	21.64	45,001	0%	-	0%	0.00	-	-	-	-	-	-	-	-	-	
SENIOR ACCOUNTANT	CURRY, PAUL	31.07	64,626	0%	64,626	0%	31.07	64,626	64,626	-	-	-	-	-	-	64,626	
ACCOUNTANT	DO, CHI KIM	27.10	56,368	0%	56,368	0%	27.10	56,368	56,368	-	-	-	-	-	-	56,368	
CHIEF EXECUTIVE OFFICER	McCASLAND, THOMAS	71.88	149,500	0%	149,500	0%	71.88	149,500	149,500	-	-	-	-	-	-	149,500	
EXECUTIVE ASSISTANT	NATIONS, JULIA CHRISTINE	20.19	41,995	0%	41,995	0%	20.19	41,995	41,995	-	-	-	-	-	-	41,995	
DIRECTOR OF HUMAN RESOURCES	SKLAVOS, ANGELA	45.68	95,014	0%	95,014	0%	45.68	95,014	95,014	-	-	-	-	-	-	95,014	
CHIEF FINANCIAL OFFICER	DELETED POSITION	61.05	126,984	0%	-	0%	0.00	-	-	-	-	-	-	-	-	-	
TOTAL ADMINISTRATION		385.42	801,674		629,689		302.74	629,689	407,503	-	-	-	-	-	222,186	629,689	

**HARRIS COUNTY HOUSING AUTHORITY
SCHEDULE OF BENEFITS BY POSITION - ADMINISTRATION
FOR THE YEAR ENDING MARCH 31, 2014**

POSITION	NAME	TOTAL						TTL	%	COST PER	TTL
		EFFECT	OF INC	RETIRE	FICA	HEALTH	LIFE				
										W/BENE	COST
CHIEF DEVELOPMENT OFFICER	ALLISON, HORACE	140,650	14,234	9,089	8,996	225	4,923	37,467	26.64%	85.63	178,117
DIRECTOR OF DEVELOPMENT	BURNS, PAULA	81,536	8,251	6,238	8,956	130	2,854	26,429	32.41%	51.91	107,965
IT ADMINISTRATOR	DELETED POSITION	0	0	0	-	-	-	0	0.00%	0.00	0
SENIOR ACCOUNTANT	CURRY, PAUL	64,626	6,540	4,944	5,951	103	2,262	19,800	30.64%	40.59	84,426
ACCOUNTANT	DO, CHI KIM	56,368	5,704	4,312	5,933	90	1,973	18,012	31.95%	35.76	74,380
CHIEF EXECUTIVE OFFICER	McCASLAND, THOMAS	149,500	15,129	9,217	8,260	239	5,233	38,079	25.47%	90.18	187,579
EXECUTIVE ASSISTANT	NATIONS, JULIA CHRISTINE	41,995	4,250	3,213	5,901	67	1,470	14,901	35.48%	27.35	56,896
DIRECTOR OF HUMAN RESOURCES	SKLAVOS, ANGELA	95,014	9,615	7,269	5,996	152	3,325	26,357	27.74%	58.35	121,371
CHIEF FINANCIAL OFFICER	DELETED POSITION	-	0	0	-	-	-	0	0.00%	0.00	-
TOTAL ADMINISTRATION		629,689	63,725	44,281	49,992	1,008	22,039	181,044	28.75%	389.78	810,733

HARRIS COUNTY HOUSING AUTHORITY

SCHEDULE OF BENEFITS BY POSITION - ADMINISTRATION

FOR THE YEAR ENDING MARCH 31, 2014

ALLOCATION OF BENEFITS	TOTAL BENEFITS PAID	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CHIEF DEVELOPMENT OFFICER	37,467	-	-	-	-	-	37,467	37,467
DIRECTOR OF DEVELOPMENT	26,429	-	-	-	-	-	26,429	26,429
IT ADMINISTRATOR	-	-	-	-	-	-	-	-
SENIOR ACCOUNTANT	19,800	19,800	-	-	-	-	-	19,800
ACCOUNTANT	18,012	18,012	-	-	-	-	-	18,012
CHIEF EXECUTIVE OFFICER	38,079	38,079	-	-	-	-	-	38,079
EXECUTIVE ASSISTANT	14,901	14,901	-	-	-	-	-	14,901
DIRECTOR OF HUMAN RESOURCES	26,357	26,357	-	-	-	-	-	26,357
CHIEF FINANCIAL OFFICER	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATION	181,044	117,149	-	-	-	-	63,895	181,044

**HARRIS COUNTY HOUSING AUTHORITY
 SCHEDULE OF ALLOCATIONS BY POSITION - ADMIN
 FOR THE YEAR ENDING MARCH 31, 2014**

POSITION	NAME	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CHIEF DEVELOPMENT OFFICER	ALLISON, HORACE	-	-	-	-	-	1.00	1.00
DIRECTOR OF DEVELOPMENT	BURNS, PAULA	-	-	-	-	-	1.00	1.00
IT ADMINISTRATOR	DELETED POSITION	1.00	-	-	-	-	-	1.00
SENIOR ACCOUNTANT	CURRY, PAUL	1.00	-	-	-	-	-	1.00
ACCOUNTANT	DO, CHI KIM	1.00	-	-	-	-	-	1.00
CHIEF EXECUTIVE OFFICER	McCASLAND, THOMAS	1.00	-	-	-	-	-	1.00
EXECUTIVE ASSISTANT	NATIONS, JULIA CHRISTINE	1.00	-	-	-	-	-	1.00
DIRECTOR OF HUMAN RESOURCES	SKLAVOS, ANGELA	1.00	-	-	-	-	-	1.00
CHIEF FINANCIAL OFFICER	DELETED POSITION	-	-	-	-	-	-	-
TOTAL FTEs		6.00	-	-	-	-	2.00	8.00

HARRIS COUNTY HOUSING AUTHORITY

SCHEDULE OF PAYROLL AND ALLOCATIONS - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2014

POSITION	NAME	2013					2014					TOTAL			
		RATE	TOTAL	COLA	COLA	MERIT/OT	RATE	TOTAL	COLA	MERIT/OT					
CASE MANAGER	BENJAMIN, JACQUELINE	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	40,206
CASE MANAGER	BENOIT, ADELINE	23.07	47,986	0%	47,986	0%	23.07	47,986	-	47,986	-	-	-	-	47,986
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	15.50	32,240	0%	32,240	0%	15.50	32,240	-	32,240	-	-	-	-	32,240
CASE MANAGER	BODNER, ZACHARY	21.64	45,011	0%	45,011	0%	21.64	45,011	-	45,011	-	-	-	-	45,011
DIRECTOR OF HCV	BURROUGHS, BEVERLY	42.30	87,984	0%	87,984	0%	42.30	87,984	-	87,984	70,387	8,798	8,798	-	87,984
CASE MANAGER	CARLOS, KARINA	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	40,206
CASE MANAGER	CARRIZALES, ANA	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	40,206
CASE MANAGER	COOK, PAMELA	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	40,206
CASE MANAGER	DEBOSE, CHARITY	19.91	41,413	0%	41,413	0%	19.91	41,413	-	41,413	-	-	-	-	41,413
INSPECTOR	DUNHAM, FREDERICK	19.91	41,413	0%	41,413	0%	19.91	41,413	-	41,413	-	-	-	-	41,413
INSPECTOR	EBOW, DARRELL	19.91	41,413	0%	41,413	0%	19.91	41,413	-	41,413	-	-	-	-	41,413
CASE MANAGER	ESCAMILLA, KATHERINE	25.00	52,000	0%	52,000	0%	25.00	52,000	-	52,000	-	-	-	-	52,000
CASE MANAGER	DELETED POSITION	19.33	40,206	0%	-	0%	19.33	0	-	0	-	-	-	-	-
INSPECTIONS COORDINATOR	HOLLOWAY, ELIZABETH	18.51	38,501	0%	38,501	0%	18.51	38,501	-	38,501	-	-	-	-	38,501
CASE MANAGER	JOHNSON, JANNET	19.91	41,413	0%	41,413	0%	19.91	41,413	-	41,413	-	-	-	-	41,413
INSPECTOR	KNOTTS, ELLIOT	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	40,206
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	13.00	27,040	0%	27,040	0%	13.00	27,040	-	27,040	-	-	-	-	27,040
RENT REASONABLE SPECIALIST	MARTINEZ, MONICA ANN	15.50	32,240	0%	32,240	0%	15.50	32,240	-	32,240	-	-	-	-	32,240
CASE MANAGER	MAYWEATHER, SHERIKA	19.91	41,413	0%	41,413	0%	19.91	41,413	-	41,413	-	37,272	4,141	-	41,413
HCV SUPERVISOR	McCRAY, DEBRA	32.21	66,997	0%	66,997	0%	32.21	66,997	-	66,997	33,499	33,499	-	-	66,997
PORTABILITY CASE MANAGER	MILLER, ANGELA	16.83	35,006	0%	35,006	0%	16.83	35,006	-	35,006	-	-	-	-	35,006
INSPECTOR	MITCHELL, OCTAVIOUS	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	40,206
INSPECTION SUPERVISOR	DELETED POSITION	21.63	44,990	0%	-	0%	0.00	0	-	0	-	-	-	-	-
CASE MANAGER	ROGERS, KIMBERLY	23.08	48,006	0%	48,006	0%	23.08	48,006	-	48,006	-	-	-	-	48,006
INTAKE SPECIALIST	VANCE, CINDY	16.93	35,214	0%	35,214	0%	16.93	35,214	-	35,214	-	-	-	-	35,214
CASE MANAGER	WADE, TIA	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	40,206
CASE MANAGER	WILLIAMS, ANITA	19.91	41,413	0%	41,413	0%	19.91	41,413	-	41,413	-	-	-	-	41,413
RECORDS TECHNICIAN	WILLIAMS, MARCUS	10.00	20,800	0%	20,800	0%	10.00	20,800	-	20,800	-	-	-	-	20,800
CASE MANAGER	ZUNIGA, DIANA	19.33	40,206	0%	40,206	0%	19.33	40,206	-	40,206	-	-	-	-	40,206
CALL CENTER REPRESENTATIVE	JACKSON, NIA	15.87	33,000	0%	33,000	0%	15.87	33,000	-	33,000	-	-	-	-	33,000
TOTAL SECTION 8 DEPT		604.49	1,257,347		1,172,151		582.86	1,172,151	-	1,079,643	79,569	12,940	-	-	1,172,151

HARRIS COUNTY HOUSING AUTHORITY

SCHEDULE OF BENEFITS BY POSITION - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2014

POSITION	NAME	TOTAL EFFECT						TTL BENE	TTL TO TOTAL	% BENE	COST PER HR W/BENE	TTL ANNUAL COST
		OF INC	RETIRE	FICA	HEALTH	LIFE	UNEMP					
CASE MANAGER	BENJAMIN, JACQUELIN	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719	
CASE MANAGER	BENOIT, ADELINE	47,986	4,856	3,671	5,914	77	1,680	16,198	33.76%	30.86	64,184	
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	32,240	3,263	2,466	5,880	52	1,128	12,789	39.67%	21.65	45,029	
CASE MANAGER	BODNER, ZACHARY	45,011	4,555	3,443	5,908	72	1,575	15,553	34.55%	29.12	60,564	
DIRECTOR OF HCV	BURROUGHS, BEVERLY	87,984	8,904	6,731	8,234	141	3,079	27,089	30.79%	55.32	115,073	
CASE MANAGER	CARLOS, KARINA	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719	
CASE MANAGER	CARRIZALES, ANA	40,206	4,069	3,076	11,096	64	1,407	19,713	49.03%	28.81	59,919	
CASE MANAGER	COOK, PAMELA	40,206	4,069	3,076	88	64	1,407	8,705	21.65%	23.51	48,911	
CASE MANAGER	DEBOSE, CHARITY	41,413	4,191	3,168	5,897	66	1,449	14,772	35.67%	27.01	56,185	
INSPECTOR	DUNHAM, FREDERICK	41,413	4,191	3,168	5,897	66	1,449	14,772	35.67%	27.01	56,185	
INSPECTOR	EBOW, DARRELL	41,413	4,191	3,168	11,096	66	1,449	19,971	48.22%	29.51	61,384	
CASE MANAGER	ESCAMILLA, KATHERIN	52,000	5,262	3,978	8,155	83	1,820	19,298	37.11%	34.28	71,298	
CASE MANAGER	DELETED POSITION	0	0	0	-	-	-	0	0.00%	0.00	0	
INSPECTIONS COORDINATOR	HOLLOWAY, ELIZABETH	38,501	3,896	2,945	5,893	62	1,348	14,144	36.74%	25.31	52,645	
CASE MANAGER	JOHNSON, JANNET	41,413	4,191	3,168	5,897	66	1,449	14,772	35.67%	27.01	56,185	
INSPECTOR	KNOTTS, ELLIOT	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719	
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	27,040	2,736	2,069	5,897	43	946	11,692	43.24%	18.62	38,732	
RENT REASONABLE SPECIALIST	MARTINEZ, MONICA AN	32,240	3,263	2,466	5,880	52	1,128	12,789	39.67%	21.65	45,029	
CASE MANAGER	MAYWEATHER, SHERIK	41,413	4,191	3,168	8,128	66	1,449	17,003	41.06%	28.08	58,416	
HCV SUPERVISOR	McCRAV, DEBRA	66,997	6,780	5,125	5,956	107	2,345	20,314	30.32%	41.98	87,311	
PORTABILITY CASE MANAGER	MILLER, ANGELA	35,006	3,543	2,678	5,877	56	1,225	13,379	38.22%	23.26	48,385	
INSPECTOR	MITCHELL, OCTAVIOUS	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719	
INSPECTION SUPERVISOR	DELETED POSITION	0	0	0	-	-	-	0	0.00%	0.00	0	
CASE MANAGER	ROGERS, KIMBERLY	48,006	4,858	3,672	5,897	77	1,680	16,185	33.71%	30.86	64,191	
INTAKE SPECIALIST	VANCE, CINDY	35,214	3,564	2,694	8,109	56	1,232	15,655	44.46%	24.46	50,869	
CASE MANAGER	WADE, TIA	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719	
CASE MANAGER	WILLIAMS, ANITA	41,413	4,191	3,168	5,897	66	1,449	14,772	35.67%	27.01	56,185	
RECORDS TECHNICIAN	WILLIAMS, MARCUS	20,800	2,105	1,591	5,897	33	728	10,355	49.78%	14.98	31,155	
CASE MANAGER	ZUNIGA, DIANA	40,206	4,069	3,076	5,897	64	1,407	14,513	36.10%	26.31	54,719	
CALL CENTER REPRESENTATIVE	JACKSON, NIA	33,000	3,340	2,525	5,897	53	1,155	12,969	39.30%	22.10	45,969	
TOTAL SECTION 8 DEPT		1,172,151	118,622	89,670	178,774	1,875	41,025	429,966	36.68%	770.25	1,602,117	

HARRIS COUNTY HOUSING AUTHORITY

SCHEDULE OF BENEFITS BY POSITION - SECTION 8

FOR THE YEAR ENDING MARCH 31, 2014

ALLOCATION OF BENEFITS	TOTAL BENEFITS PAID	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CASE MANAGER	14,513	-	14,513	-	-	-	-	14,513
CASE MANAGER	16,198	-	16,198	-	-	-	-	16,198
RECORDS TECHNICIAN	12,789	-	12,789	-	-	-	-	12,789
CASE MANAGER	15,553	-	15,553	-	-	-	-	15,553
DIRECTOR OF HCV	27,089	-	21,671	2,709	2,709	-	-	27,089
CASE MANAGER	14,513	-	14,513	-	-	-	-	14,513
CASE MANAGER	19,713	-	19,713	-	-	-	-	19,713
CASE MANAGER	8,705	-	8,705	-	-	-	-	8,705
CASE MANAGER	14,772	-	14,772	-	-	-	-	14,772
INSPECTOR	14,772	-	14,772	-	-	-	-	14,772
INSPECTOR	19,971	-	19,971	-	-	-	-	19,971
CASE MANAGER	19,298	-	19,298	-	-	-	-	19,298
CASE MANAGER	-	-	-	-	-	-	-	-
INSPECTIONS COORDINATOR	14,144	-	14,144	-	-	-	-	14,144
CASE MANAGER	14,772	-	14,772	-	-	-	-	14,772
INSPECTOR	14,513	-	14,513	-	-	-	-	14,513
CALL CENTER REPRESENTATIVE	11,692	-	11,692	-	-	-	-	11,692
RENT REASONABLE SPECIALIST	12,789	-	12,789	-	-	-	-	12,789
CASE MANAGER	17,003	-	-	15,303	1,700	-	-	17,003
HCV SUPERVISOR	20,314	-	10,157	10,157	-	-	-	20,314
PORTABILITY CASE MANAGER	13,379	-	13,379	-	-	-	-	13,379
INSPECTOR	14,513	-	14,513	-	-	-	-	14,513
INSPECTION SUPERVISOR	-	-	-	-	-	-	-	-
CASE MANAGER	16,185	-	16,185	-	-	-	-	16,185
INTAKE SPECIALIST	15,655	-	15,655	-	-	-	-	15,655
CASE MANAGER	14,513	-	14,513	-	-	-	-	14,513
CASE MANAGER	14,772	-	14,772	-	-	-	-	14,772
RECORDS TECHNICIAN	10,355	-	10,355	-	-	-	-	10,355
CASE MANAGER	14,513	-	14,513	-	-	-	-	14,513
CALL CENTER REPRESENTATIVE	12,969	-	12,969	-	-	-	-	12,969
TOTAL S8 BENEFITS	429,966	-	397,388	28,168	4,409	-	-	429,966

HARRIS COUNTY HOUSING AUTHORITY
SCHEDULE OF ALLOCATIONS BY POSITION - SECTION 8
FOR THE YEAR ENDING MARCH 31, 2014

POSITION	NAME	COCC	S8V	VASH	SRO	M/REHAB	AFF	TOTAL ALLOC
CASE MANAGER	BENJAMIN, JACQUELINE	-	1.00	-	-	-	-	1.00
CASE MANAGER	BENOIT, ADELINE	-	1.00	-	-	-	-	1.00
RECORDS TECHNICIAN	BOBB-ITT, JOYCE	-	1.00	-	-	-	-	1.00
CASE MANAGER	BODNER, ZACHARY	-	1.00	-	-	-	-	1.00
DIRECTOR OF HCV	BURROUGHS, BEVERLY	-	0.80	0.10	0.10	-	-	1.00
CASE MANAGER	CARLOS, KARINA	-	1.00	-	-	-	-	1.00
CASE MANAGER	CARRIZALES, ANA	-	1.00	-	-	-	-	1.00
CASE MANAGER	COOK, PAMELA	-	1.00	-	-	-	-	1.00
CASE MANAGER	DEBOSE, CHARITY	-	1.00	-	-	-	-	1.00
INSPECTOR	DUNHAM, FREDERICK	-	1.00	-	-	-	-	1.00
INSPECTOR	EBOW, DARRELL	-	1.00	-	-	-	-	1.00
CASE MANAGER	ESCAMILLA, KATHERINE	-	1.00	-	-	-	-	1.00
CASE MANAGER	DELETED POSITION	-	1.00	-	-	-	-	1.00
INSPECTIONS COORDINATOR	HOLLOWAY, ELIZABETH	-	1.00	-	-	-	-	1.00
CASE MANAGER	JOHNSON, JANNET	-	1.00	-	-	-	-	1.00
INSPECTOR	KNOTTS, ELLIOT	-	1.00	-	-	-	-	1.00
CALL CENTER REPRESENTATIVE	MANZANO, LESLIE	-	1.00	-	-	-	-	1.00
RENT REASONABLE SPECIALIST	MARTINEZ, MONICA ANN	-	1.00	-	-	-	-	1.00
CASE MANAGER	MAYWEATHER, SHERIKA	-	-	0.90	0.10	-	-	1.00
HCV SUPERVISOR	McCRAY, DEBRA	-	0.50	0.50	-	-	-	1.00
PORTABILITY CASE MANAGER	MILLER, ANGELA	-	1.00	-	-	-	-	1.00
INSPECTOR	MITCHELL, OCTAVIOUS	-	1.00	-	-	-	-	1.00
INSPECTION SUPERVISOR	DELETED POSITION	-	1.00	-	-	-	-	1.00
CASE MANAGER	ROGERS, KIMBERLY	-	1.00	-	-	-	-	1.00
INTAKE SPECIALIST	VANCE, CINDY	-	1.00	-	-	-	-	1.00
CASE MANAGER	WADE, TIA	-	1.00	-	-	-	-	1.00
CASE MANAGER	WILLIAMS, ANITA	-	1.00	-	-	-	-	1.00
RECORDS TECHNICIAN	WILLIAMS, MARCUS	-	1.00	-	-	-	-	1.00
CASE MANAGER	ZUNIGA, DIANA	-	1.00	-	-	-	-	1.00
CALL CENTER REPRESENTATIVE	JACKSON, NIA	-	1.00	-	-	-	-	1.00
TOTAL FTEs		-	28.30	1.50	0.20	-	-	30.00