

**HARRIS COUNTY
HOUSING
AUTHORITY
HOUSTON, TEXAS**

FISCAL YEAR ENDING MARCH 31, 2023 - DRAFT BUDGET

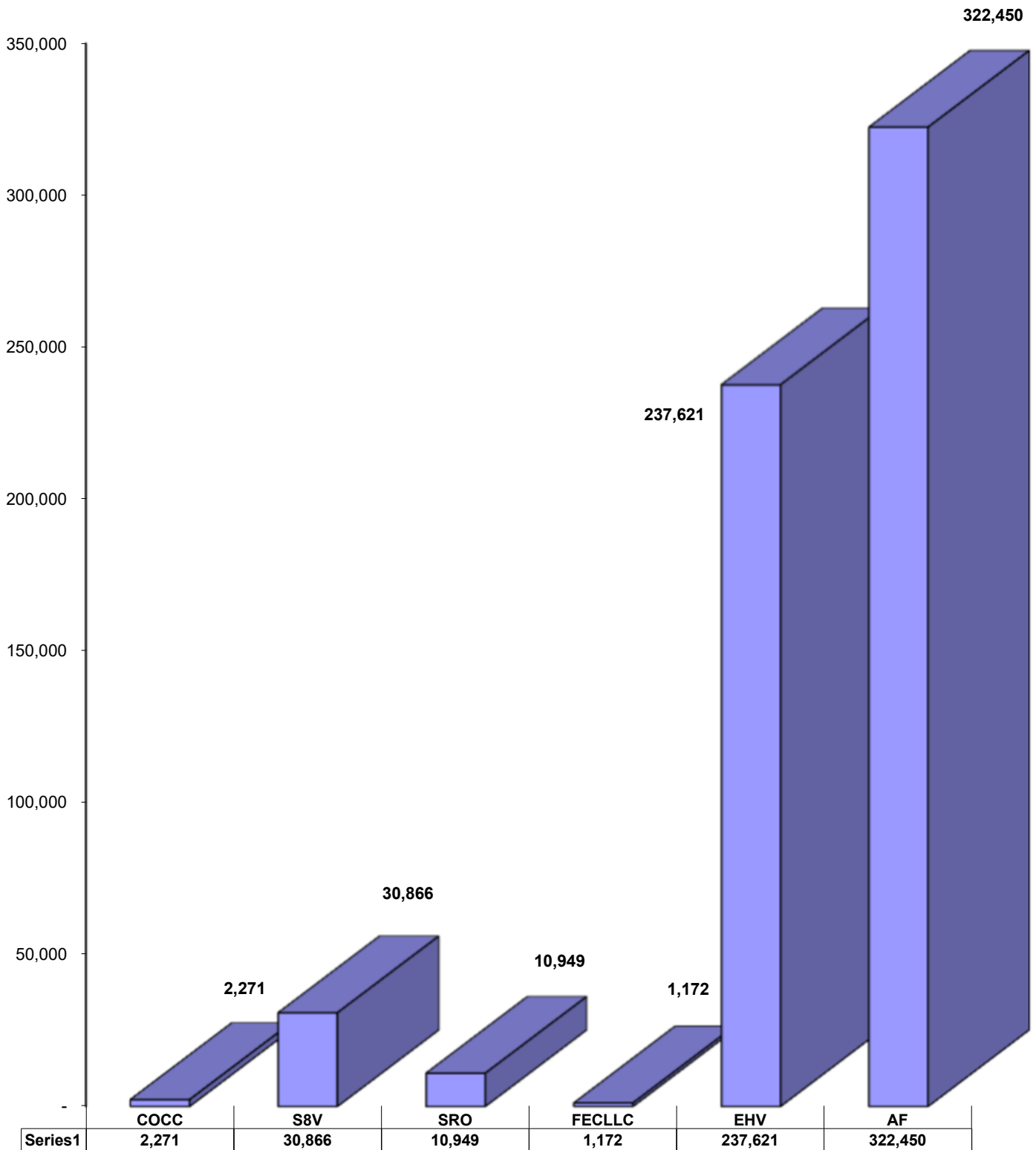
APRIL 20, 2022 BOC MEETING

FISCAL YEAR ENDING MARCH 31, 2023

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Harris County Housing Authority Schedule of Cash Flow Chart by Program



CASH FLOW CHART

HARRIS COUNTY HOUSING AUTHORITY

NOTES TO ORIGINAL FY2023 BUDGET FISCAL YEAR ENDING MARCH 31, 2023

Original Budget

1. Each line of business (LOB) is budgeted to have a positive cash flow.
2. Add one Operating Transfer from the Affordable Housing Program to the Central Office Cost Center (COCC) program in the amount of \$230,000.00 to assist with COCC operating expenses.
3. The Housing Choice Voucher Program is expected to maintain a 99% occupancy rate during Fiscal Year 2023. The occupancy rate is expected to produce revenue in excess of expenses.
4. The Affordable Housing Program operating transfers are below:

	Original Budget
Arbor at Wayforest	-
Arbor Oaks	-
Baybrook Park	75,000
Bluestem	-
Cornerstone	170,000
Cypresswood	101,000
Fenix Estates	25,000
First Met	-
Heritage Park	-
Katy Project	260,168
Louetta	95,000
Magnolia	220,000
Northwood	-
Sierra Meadows	51,000
The Hollows	-
Waterside	101,000
Westlock	-
	<hr/> 1,098,168 <hr/>

5. Added Salaries adjustment in the amount of \$100,800. Once awarded Salaries adjustments will be allocated to the applicable staff.
6. A new line of business was added, called the "Emergency Housing Voucher program." This program currently has 243 vouchers.
7. Eliminated two Temporary Clerk positions.

HARRIS COUNTY HOUSING AUTHORITY
CASH FLOW - FY2022 ORIGINAL BUDGET vs FY2023 ORIGINAL BUDGET
FISCAL YEAR ENDING MARCH 31, 2023

<u>Line of Business</u>	<u>FY 2022 ORIGINAL BUDGET</u>	<u>FY 2023 ORIGINAL BUDGET</u>	<u>Diff</u>
Central Office Cost Center	3,896	2,271	(1,625)
Section 8 Housing Choice Vouchers	96,714	30,866	(65,848)
Single Room Occupancy (SRO)	8,719	10,949	2,230
Fenix Commercial, LLC	1,733	1,172	(561)
Emergency Housing Vouchers	-	237,621	237,621
Affordable Housing	977,962	322,450	(655,512)
Residual Receipts/(Deficit)	<u>1,089,024</u>	<u>605,330</u>	<u>(483,694)</u>

FY2023 CONSOLIDATED BUDGET

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		CHARGEBACK ITEMS - LEGAL	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	10,080,157	6,385,198	3,694,959	158%	6,452,411	67,213
		HUD PHA OPERATING GRANT (CFP/S8)	54,537,592	49,548,428	4,989,164	110%	53,353,465	3,805,037
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	232	232	(0)	100%	232	(0)
714	3450	FRAUD RECOVERY	208,630	80,000	128,630	261%	80,000	-
715	3480	OTHER REVENUE	2,376,510	1,799,901	576,609	132%	2,211,818	411,917
720	3431	INVESTMENT INCOME - RESTRICTED	-	83	(83)	0%	83	-
700		TOTAL REVENUES	67,203,121	57,813,842	9,389,279	116%	62,098,008	4,284,166
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	2,480,926	2,616,229	(135,303)	95%	2,719,588	103,359
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	631,262	607,475	23,787	104%	971,673	364,198
912	4171	AUDITING FEES	66,362	53,400	12,962	124%	53,352	(48)
		MANAGEMENT FEES	715,334	695,385	-	103%	716,852	21,467
		BOOKKEEPING FEES	447,080	434,615	12,465	103%	448,030	13,415
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	342,246	397,112	(54,866)	86%	397,227	115
		LEGAL EXPENSE	68,653	160,000	(91,347)	43%	160,000	-
		TRAVEL	-	26,892	(26,892)	0%	28,892	2,000
916	4190	OTHER	353,355	513,880	(160,525)	69%	666,722	152,842
		TOTAL ADMINISTRATIVE	5,105,219	5,504,988	(419,718)	93%	6,162,336	657,348
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	7,461	7,850	(389)	95%	8,400	550
932	4320	ELECTRICITY	15,025	25,000	(9,975)	60%	18,000	(7,000)
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	22,486	32,850	(10,364)	68%	26,400	(6,450)
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	4,353	8,563	(4,210)	51%	8,520	(43)
		CONTRACT COSTS	-	-	-	-	-	-
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	96,633	111,242	(14,609)	87%	105,981	(5,261)
		TOTAL ORDINARY MAINT & OPERATIONS	100,985	119,805	(18,820)	84%	114,501	(5,304)
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	36,038	38,610	(2,572)	93%	39,900	1,290
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	36,038	38,610	(2,572)	93%	39,900	1,290
INSURANCE								
961	4510	OTHER INSURANCE	14,438	13,700	738	105%	14,732	1,032
		TOTAL INSURANCE EXPENSES	14,438	13,700	738	105%	14,732	1,032

FY2023 CONSOLIDATED BUDGET

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	199,488	230,520	(31,032)	87%	230,520	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	5,086	10,000	(4,914)	51%	10,000	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			204,574	240,520	(35,946)	85%	240,520	-
969	TOTAL OPERATING EXPENDITURES		5,483,741	5,950,473	(486,682)	92%	6,598,389	647,916
970	CASH FLOW FROM OPERATIONS		61,719,380	51,863,369	9,875,960	119%	55,499,619	3,636,250
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	(1,129,368)	(1,815,223)	685,855	62%	(1,328,168)	487,055
		OPERATING TRANSFERS OUT	150,000	100,000	50,000	150%	150,000	50,000
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	136,672	176,454	(39,782)	77%	176,454	0
		DEBT SERVICE PAYMENT - NRP BALANCE	-	37,860	(37,860)	0%	37,860	0
971	4610	COVID-19	305,363	260,000	45,363	117%	-	(260,000)
972	4611	CAPITAL EXPENDITURES	-	60,000	(60,000)	0%	35,000	(25,000)
973	4715	HOUSING ASSISTANCE PAYMENTS	50,768,130	45,918,955	4,849,175	111%	49,723,303	3,804,348
		OTHER ITEMS	9,682,606	6,036,300	3,646,306	160%	6,099,840	63,540
TOTAL OTHER EXPENSES			59,913,401	50,774,346	9,139,055	118%	54,894,289	4,119,943
900	TOTAL EXPENDITURES		65,397,142	56,724,819	8,652,374	115%	61,492,678	4,767,859
NET CASH FLOW			1,805,978	1,089,023	736,905	166%	605,330	(483,693)

OFFICE EXPENSE:	
Office supplies	19,404
Office rent	354,000
Printing/reproduction	23,823
	397,227

FY2023 CONSOLIDATED BUDGET DETAIL

LINE ACCT	2022	2022		% 2022	2023	2022 ORIGINAL
ITEM # DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
INCOME	ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
HUD PHA SECTION 8 GRANTS						
3401.1 COVID-19 INCOME					-	-
3410 SECTION 8 HAP INCOME	50,768,130	45,918,955	4,849,175	111%	49,723,303	3,804,348
3410.1 ADMINISTRATIVE FEES EARNED	3,769,462	3,379,473	389,989	112%	3,630,162	250,689
TOTAL HUD PHA SECTION 8 GRANTS	<u>54,537,592</u>	<u>49,298,428</u>	<u>5,239,164</u>	<u>111%</u>	<u>53,353,465</u>	<u>4,055,037</u>
EXPENSES						
ADMINISTRATIVE EXPENSES - OTHER						
4140 STAFF TRAINING	19,122	52,500	(33,378)	36%	52,500	-
4170 ACCOUNTING	17,640	40,000	(22,360)	44%	40,000	-
4190 SUNDRY	89,154	193,725	(104,571)	46%	334,611	140,886
4190.2 TELEPHONE/COMMUNICATIONS	14,551	31,755	(17,204)	46%	32,655	900
4190.3 POSTAGE	41,850	47,310	(5,460)	88%	47,310	-
4190.5 OFFICE EQUIPMENT/SOFTWARE	106,038	148,591	(42,553)	71%	159,646	11,055
TOTAL ADMINISTRATIVE	<u>288,355</u>	<u>513,881</u>	<u>(225,526)</u>	<u>56%</u>	<u>666,722</u>	<u>152,841</u>
OTHER GENERAL EXPENSES						
4590 OTHER GENERAL EXPENSES	191,304	220,000	(28,696)	87%	220,000	-
4590.5 ASSET MANAGEMENT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES	<u>191,304</u>	<u>220,000</u>	<u>(28,696)</u>	<u>87%</u>	<u>220,000</u>	<u>-</u>
NOTES TO BUDGET - SUNDRY EXPENSES						
OFFICE SUPPLIES		28,431			29,270	
BANK SERVICES		14,500			10,500	
CONSULTANTS & PROFESSIONAL		144,794			288,841	
MARKETING		6,000			6,000	
		<u>193,725</u>			<u>334,611</u>	

CENTRAL OFFICE COST CENTER

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	1,176,856	1,140,001	36,855	103%	1,174,882	34,881
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700	TOTAL REVENUES		1,176,856	1,140,001	36,855	103%	1,174,882	34,881
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	493,461	669,285	(175,824)	74%	730,147	60,862
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	135,920	143,021	(7,101)	95%	219,194	76,173
912	4171	AUDITING FEES	1,585	1,900	(315)	83%	27,378	25,478
		MANAGEMENT FEES	-	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	169,506	189,325	(19,819)	90%	189,325	0
		LEGAL EXPENSE	12,464	89,500	(77,036)	14%	54,500	(35,000)
		TRAVEL	-	5,948	(5,948)	0%	5,948	(0)
916	4190	OTHER	133,416	125,634	7,782	106%	116,546	(9,088)
TOTAL ADMINISTRATIVE			946,353	1,224,613	(278,260)	77%	1,343,038	118,425
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
TOTAL TENANT SERVICES			-	-	-	-	-	-
UTILITIES								
931	4310	WATER	-	-	-	-	-	-
932	4320	ELECTRICITY	(247)	-	(247)	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
TOTAL UTILITIES			(247)	-	(247)	-	-	-
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	844	2,462	(1,618)	34%	2,462	(0)
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	47,390	42,668	4,722	111%	42,668	(0)
TOTAL ORDINARY MAINT & OPERATIONS			48,234	45,130	3,104	107%	45,129	(1)
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
TOTAL PROTECTIVE SERVICES			-	-	-	-	-	-
INSURANCE								
961	4510	INSURANCE	6,370	3,363	3,007	189%	6,444	3,081
TOTAL INSURANCE EXPENSES			6,370	3,363	3,007	189%	6,444	3,081

CENTRAL OFFICE COST CENTER

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	6,744	8,000	(1,256)	84%	8,000	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			6,744	8,000	(1,256)	84%	8,000	-
969	TOTAL OPERATING EXPENDITURES		1,007,453	1,281,105	(273,653)	79%	1,402,611	121,505
970	CASH FLOW FROM OPERATIONS		169,402	(141,104)	310,507	-120%	(227,729)	(86,624)
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	-	(150,000)	150,000	0%	(230,000)	(80,000)
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	COVID-19	2,508	5,000	(2,492)	50%	-	(5,000)
972	4611	CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-	-
TOTAL OTHER EXPENSES			2,508	(145,000)	(152,492)	0%	(230,000)	(85,000)
900	TOTAL EXPENDITURES		1,009,961	1,136,105	(426,145)	89%	1,172,611	36,505
NET CASH FLOW			166,894	3,896	462,999	4284%	2,271	(1,624)

OFFICE EXPENSE:		
Office supplies		4,665
Office rent		177,847
Printing/reproduction		6,813
		189,325

CENTRAL OFFICE COST CENTER ACCOUNT DETAIL

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
INCOME								
HUD PHA SECTION 8 GRANTS								
3410		SECTION 8 HAP INCOME	-	-	-	-	-	-
3410.1		ADMINISTRATIVE FEES EARNED	-	-	-	-	-	-
TOTAL HUD PHA SECTION 8 GRANTS			-	-	-	-	-	-
EXPENSES								
ADMINISTRATIVE EXPENSES - OTHER								
4140		STAFF TRAINING	1,906	10,000	8,094	19%	10,000	-
4170		ACCOUNTING	17,640	40,000	22,360	44%	40,000	-
4190		SUNDRY	20,861	26,562	5,701	79%	25,701	(861)
4190.2		TELEPHONE/COMMUNICATIONS	7,298	10,482	3,184	70%	12,522	2,040
4190.3		POSTAGE	634	1,520	886	42%	1,495	(25)
4190.5		OFFICE EQUIPMENT/SOFTWARE	20,077	37,070	16,993	54%	26,828	(10,242)
TOTAL ADMINISTRATIVE			68,416	125,634	57,218	54%	116,546	(9,088)
OTHER GENERAL EXPENSES								
4590		OTHER GENERAL EXPENSES	-	-	-	-	-	-
4590.5		ASSET MGT FEE	-	-	-	-	-	-
4590.6		OTHER FEES	-	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES			-	-	-	-	-	-
NOTES TO BUDGET - SUNDRY EXPENSES								
		SUNDRY/MEMBERSHIP & DUES		17,066			17,905	
		BANK SVC		5,700			4,000	
		CONSULTANTS & PROFESSIONAL		2,546			2,546	
		MARKETING		1,250			1,250	
				26,562			25,701	

CENTRAL OFFICE COST CENTER CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE 2023 ORIGINAL BUDGET				
TOTAL			-	-

SECTION 8 HOUSING CHOICE VOUCHERS

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	10,080,157	6,385,198	3,694,959	158%	6,452,411	67,213
		HUD PHA OPERATING GRANT (CFP/S8)	52,899,018	49,176,097	3,722,921	108%	51,134,427	1,958,330
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	1	-	1	-	-	-
714	3450	FRAUD RECOVERY	208,630	80,000	128,630	261%	80,000	-
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	83	(83)	0%	83	-
700		TOTAL REVENUES	63,187,806	55,641,378	7,546,428	114%	57,666,921	2,025,543
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	1,402,499	1,374,045	28,454	102%	1,402,499	28,454
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	419,150	354,716	64,434	118%	561,056	206,340
912	4171	AUDITING FEES	62,572	48,500	14,072	129%	22,519	(25,981)
		MANAGEMENT FEES	706,406	684,145	22,261	103%	681,722	(2,423)
		BOOKKEEPING FEES	441,503	427,591	13,912	103%	426,076	(1,515)
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	154,862	185,673	(30,811)	83%	169,850	(15,823)
		LEGAL EXPENSE	19,934	20,000	(66)	100%	20,000	-
		TRAVEL	-	15,208	(15,208)	0%	15,208	(0)
916	4190	OTHER	124,732	245,023	(120,291)	51%	249,056	4,033
		TOTAL ADMINISTRATIVE	3,331,659	3,354,900	(23,242)	99%	3,547,986	193,085
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	-	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	-	-	-	-	-	-
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	1,085	2,496	(1,411)	43%	2,408	(88)
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	13,490	28,890	(15,400)	47%	28,642	(248)
		TOTAL ORDINARY MAINT & OPERATIONS	14,575	31,386	(16,811)	46%	31,051	(335)
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	-	-	-	-	-	-
INSURANCE								
961	4510	INSURANCE	5,794	7,381	(1,587)	78%	6,644	(737)
		TOTAL INSURANCE EXPENSES	5,794	7,381	(1,587)	78%	6,644	(737)

SECTION 8 HOUSING CHOICE VOUCHERS

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	191,304	220,000	(28,696)	87%	220,000	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	5,086	10,000	(4,914)	51%	10,000	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
		TOTAL GENERAL EXPENSES	196,390	230,000	(33,610)	85%	230,000	-
969		TOTAL OPERATING EXPENDITURES	3,548,417	3,623,667	(75,251)	98%	3,815,681	192,013
970		CASH FLOW FROM OPERATIONS	59,639,389	52,017,711	7,621,679	115%	53,851,240	1,833,530
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	(31,200)	-	(31,200)	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - NRP BALANCE	-	-	-	-	-	-
971	4610	COVID-19	290,148	250,000	40,148	116%	-	(250,000)
972	4611	CAPITAL EXPENDITURES	-	25,000	(25,000)	0%	-	(25,000)
973	4715	HOUSING ASSISTANCE PAYMENTS	49,289,299	45,609,696	3,679,603	108%	47,720,534	2,110,838
		OTHER ITEMS - PORT IN HAP EXPENSE	9,682,606	6,036,300	3,646,306	160%	6,099,840	63,540
		TOTAL OTHER EXPENSES	59,230,853	51,920,996	7,341,057	114%	53,820,374	1,899,378
900		TOTAL EXPENDITURES	62,779,270	55,544,664	7,265,806	113%	57,636,055	2,091,391
		NET CASH FLOW	408,536	96,714	280,622	422%	30,866	(65,848)
OFFICE EXPENSE:								
							Office supplies	14,175
							Office rent	146,287
							Printing/reproduction	9,388
							169,850	

SECTION 8 HCV ACCOUNT DETAIL

LINE ACCT	2022	2022		% 2022	2023	2022 ORIGINAL
ITEM # DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
INCOME	ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
HUD PHA SECTION 8 GRANTS						
3401.1 COVID-19 INCOME	-	250,000	(250,000)	0%	-	(250,000)
3410 SECTION 8 HAP INCOME	49,289,299	45,609,696	3,679,603	108%	47,720,534	2,110,838
3410.1 ADMINISTRATIVE FEES EARNED	3,609,719	3,316,401	293,318	109%	3,413,893	97,492
TOTAL HUD PHA SECTION 8 GRANTS	52,899,018	48,926,097	3,722,921	108%	51,134,427	2,208,330
EXPENSES						
ADMINISTRATIVE EXPENSES - OTHER						
4140 STAFF TRAINING	17,016	35,000	17,984	49%	35,000	-
4170 ACCOUNTING	-	-	-	-	-	-
4190 SUNDRY	656	51,006	50,350	1%	51,006	(0)
4190.2 TELEPHONE/COMMUNICATIONS	4,999	19,128	14,129	26%	15,048	(4,080)
4190.3 POSTAGE	41,134	45,120	3,986	91%	45,620	500
4190.5 OFFICE EQUIPMENT/SOFTWARE	60,926	94,770	33,844	64%	102,382	7,612
TOTAL ADMINISTRATIVE	124,732	245,024	120,292	51%	249,056	4,032
OTHER GENERAL EXPENSES						
4590 OTHER GENERAL EXPENSES	191,304	220,000	28,696	87%	220,000	-
4590.5 ASSET MGT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES	191,304	220,000	28,696	87%	220,000	-
NOTES TO BUDGET - SUNDRY EXPENSES						
SUNDRY		2,935			2,935	
BANK SVC		5,000			5,000	
CONSULTANTS & PROFESSIONAL		41,871			41,871 (a)	
MARKETING		1,200			1,200	
		51,006			51,006	

(a) Paperless Consultant

SECTION 8 HCV CAPITAL EQUIPMENT/EXTRAORDINARY ITEMS

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE 2023 ORIGINAL BUDGET				
TOTAL			-	-

SINGLE ROOM OCCUPANCY

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	318,618	372,331	(53,713)	86%	316,240	(56,091)
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	-	-	-	-	-	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	318,618	372,331	(53,713)	86%	316,240	(56,091)
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	26,633	22,021	4,612	121%	22,021	(0)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	4,027	5,050	(1,023)	80%	7,922	2,872
912	4171	AUDITING FEES	454	900	(446)	50%	339	(561)
		MANAGEMENT FEES	8,842	11,240		79%	8,886	(2,354)
		BOOKKEEPING FEES	5,524	7,024	(1,500)	79%	5,551	(1,473)
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	2,176	2,591	(415)	84%	2,364	(227)
		LEGAL EXPENSE	-	500	(500)	0%	500	-
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	703	2,328	(1,625)	30%	1,863	(465)
		TOTAL ADMINISTRATIVE	48,358	51,655	(898)	94%	49,445	(2,209)
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	-	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	-	-	-	-	-	-
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	11	14	(3)	77%	12	(2)
		CONTRACT COSTS	-	-	-	-	-	-
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	14	39	(25)	37%	35	(4)
		TOTAL ORDINARY MAINT & OPERATIONS	25	53	(28)	48%	48	(5)
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	-	-	-	-	-	-
INSURANCE								
961	4510	INSURANCE	82	126	(44)	65%	110	(16)
		TOTAL INSURANCE EXPENSES	82	126	(44)	65%	110	(16)

SINGLE ROOM OCCUPANCY

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	1,440	2,520	(1,080)	57%	2,520	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			1,440	2,520	(1,080)	57%	2,520	-
969	TOTAL OPERATING EXPENDITURES		49,904	54,354	(2,050)	92%	52,123	(2,230)
970	CASH FLOW FROM OPERATIONS		268,714	317,977	(51,663)	85%	264,118	(53,860)
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	-	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	COVID-19	-	-	-	-	-	-
972	4611	CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	251,909	309,259	(57,350)	81%	253,168	(56,091)
		OTHER ITEMS	-	-	-	-	-	-
TOTAL OTHER EXPENSES			251,909	309,259	(57,350)	81%	253,168	(56,091)
900	TOTAL EXPENDITURES		301,813	363,612	(59,400)	83%	305,291	(58,321)
	NET CASH FLOW		16,805	8,719	5,687	193%	10,949	2,230

OFFICE EXPENSE:	
Office supplies	84
Office rent	2,200
Printing/reproduction	80
	2,364

SRO ACCOUNT DETAIL

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
INCOME								
HUD PHA SECTION 8 GRANTS								
	3410	SECTION 8 HAP INCOME	251,909	309,259	(57,350)	81%	253,168	(56,091)
	3410.1	ADMINISTRATIVE FEES EARNED	66,709	63,072	3,637	106%	63,072	-
TOTAL HUD PHA SECTION 8 GRANTS			318,618	372,331	(53,713)	86%	316,240	(56,091)
EXPENSES								
ADMINISTRATIVE EXPENSES - OTHER								
	4140	STAFF TRAINING	-	-	-	-	-	-
	4170	ACCOUNTING	-	-	-	-	-	-
	4190	SUNDRY	5	1,080	1,075	0%	580	(500)
	4190.2	TELEPHONE/COMMUNICATIONS	-	-	-	-	-	-
	4190.3	POSTAGE	-	45	45	0%	45	-
	4190.5	OFFICE EQUIPMENT/SOFTWARE	698	1,203	505	58%	1,238	35
TOTAL ADMINISTRATIVE			703	2,328	1,625	30%	1,863	(465)
OTHER GENERAL EXPENSES								
	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
	4590.5	ASSET MGT FEE	-	-	-	-	-	-
	4590.6	OTHER FEES	-	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES			-	-	-	-	-	-
NOTES TO BUDGET - SUNDRY EXPENSES								
		SUNDRY		30			30	
		BANK SVC		1,000			500	
		CONSULTANTS & PROFESSIONAL		-			-	
		MARKETING		50			50	
				1,080			580	

SRO CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE 2023 ORIGINAL BUDGET				
TOTAL			-	-

FENIX ESTATES COMMERCIAL, LLC

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	291,600	324,000	(32,400)	90%	324,000	-
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	291,600	324,000	(32,400)	90%	324,000	-
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	-	-	-	-	-	-
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	-	-	-	-	-	-
912	4171	AUDITING FEES	-	-	-	-	-	-
		MANAGEMENT FEES	-	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	-	-	-	-	-	-
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	-	-	-	-	-
916	4190	OTHER	10,500	540	9,960	1944%	11,520	10,980
		TOTAL ADMINISTRATIVE	10,500	540	9,960	1944%	11,520	10,980
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	7,206	7,850	(644)	92%	8,400	550
932	4320	ELECTRICITY	14,839	25,000	(10,161)	59%	18,000	(7,000)
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	22,045	32,850	(10,805)	67%	26,400	(6,450)
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	-	-	-	-	-	-
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	32,486	35,953	(3,467)	90%	30,693	(5,260)
		TOTAL ORDINARY MAINT & OPERATIONS	32,486	35,953	(3,467)	90%	30,693	(5,260)
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	34,878	38,610	(3,732)	90%	39,900	1,290
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	34,878	38,610	(3,732)	90%	39,900	1,290
INSURANCE								
961	4510	INSURANCE	-	-	-	-	-	-
		TOTAL INSURANCE EXPENSES	-	-	-	-	-	-

FENIX ESTATES COMMERCIAL, LLC

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			-	-	-	-	-	-
969	TOTAL OPERATING EXPENDITURES		99,910	107,953	(8,043)	93%	108,513	560
970	CASH FLOW FROM OPERATIONS		191,690	216,047	(24,357)	89%	215,487	(560)
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	-	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	136,672	176,454	(39,782)	77%	176,454	0
		DEBT SERVICE PAYMENT - PRINCIPAL	-	37,860	(37,860)	0%	37,860	0
971	4610	COVID-19	-	-	-	-	-	-
972	4611	CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-	-
TOTAL OTHER EXPENSES			136,672	214,314	(77,642)	64%	214,315	1
900	TOTAL EXPENDITURES		236,581	322,267	(85,686)	73%	322,828	561
NET CASH FLOW			55,019	1,733	53,286	3175%	1,172	(561)
OFFICE EXPENSE:								
		Office supplies	-	-	-	-	-	-
		Office rent	-	-	-	-	-	-
		Printing/reproduction	-	-	-	-	-	-
			-	-	-	-	-	-

FENIX COMMERCIAL, LLC DETAIL

LINE ACCT	2022	2022		% 2022	2023	2022 ORIGINAL
ITEM # DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
INCOME	ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
HUD PHA SECTION 8 GRANTS						
3410 SECTION 8 HAP INCOME	-	-	-	-	-	-
3410.1 ADMINISTRATIVE FEES EARNED	-	-	-	-	-	-
TOTAL HUD PHA SECTION 8 GRANTS	-	-	-	-	-	-
EXPENSES						
ADMINISTRATIVE EXPENSES - OTHER						
4140 STAFF TRAINING	-	-	-	-	-	-
4170 ACCOUNTING	-	-	-	-	-	-
4190 SUNDRY	60	-	(60)	-	-	-
4190.2 TELEPHONE/COMMUNICATIONS	826	540	(286)	153%	720	180
4190.3 POSTAGE	-	-	-	-	-	-
4190.5 OFFICE EQUIPMENT/SOFTWARE	9,614	-	(9,614)	-	10,800	10,800
TOTAL ADMINISTRATIVE	10,500	540	(9,960)	1944%	11,520	10,980
OTHER GENERAL EXPENSES						
4590 OTHER GENERAL EXPENSES	-	-	-	-	-	-
4590.5 ASSET MGT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES	-	-	-	-	-	-
NOTES TO BUDGET - SUNDRY EXPENSES						
SUNDRY		-			-	
BANK SVC		-			-	
CONSULTANTS & PROFESSIONAL		-			-	
MARKETING		-			-	
		-			-	

FENIX COMMERCIAL, LLC CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE 2023 ORIGINAL BUDGET				
TOTAL			0.00	0.00

AFFORDABLE HOUSING

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	-	-	-	-	-	-
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	231	232	(1)	99%	232	(0)
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	281,115	335,900	(54,785)	84%	372,736	36,836
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	281,345	336,132	(54,787)	84%	372,968	36,836
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	525,920	550,878	(24,958)	95%	525,920	(24,958)
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	60,191	104,688	(44,497)	57%	167,150	62,462
912	4171	AUDITING FEES	1,752	2,100	(348)	83%	3,116	1,016
		MANAGEMENT FEES	-	-	-	-	-	-
		BOOKKEEPING FEES	-	-	-	-	-	-
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	12,913	19,523	(6,610)	66%	28,149	8,626
		LEGAL EXPENSE	36,255	50,000	(13,745)	73%	85,000	35,000
		TRAVEL	-	5,736	(5,736)	0%	5,736	0
916	4190	OTHER	70,709	140,355	(69,646)	50%	139,895	(460)
		TOTAL ADMINISTRATIVE	707,740	873,280	(165,540)	81%	954,968	81,688
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	255	-	255	-	-	-
932	4320	ELECTRICITY	433	-	433	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	688	-	688	-	-	-
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	2,413	3,591	(1,178)	67%	3,638	47
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	3,041	3,692	(651)	82%	3,824	132
		TOTAL ORDINARY MAINT & OPERATIONS	5,455	7,283	(1,828)	75%	7,462	179
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	1,160	-	1,160	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	1,160	-	1,160	-	-	-
INSURANCE								
961	4510	INSURANCE	2,193	2,830	(637)	78%	1,257	(1,573)
		TOTAL INSURANCE EXPENSES	2,193	2,830	(637)	78%	1,257	(1,573)

AFFORDABLE HOUSING

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			-	-	-	-	-	-
969	TOTAL OPERATING EXPENDITURES		717,236	883,393	(166,157)	81%	963,686	80,293
970	CASH FLOW FROM OPERATIONS		(435,891)	(547,261)	111,370	80%	(590,719)	(43,458)
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	(1,098,168)	(1,665,223)	567,055	66%	(1,098,168)	567,055
		OPERATING TRANSFERS OUT	150,000	100,000	50,000	150%	150,000	50,000
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	COVID-19	12,707	5,000	7,707	254%	-	(5,000)
972	4611	CAPITAL EXPENDITURES	-	35,000	(35,000)	0%	35,000	-
973	4715	HOUSING ASSISTANCE PAYMENTS	-	-	-	-	-	-
		OTHER ITEMS	-	-	-	-	-	-
TOTAL OTHER EXPENSES			(935,462)	(1,525,223)	589,761	61%	(913,168)	612,055
900	TOTAL EXPENDITURES		(218,225)	(641,830)	423,605	34%	50,518	692,348
NET CASH FLOW			499,571	977,962	(478,391)	51%	322,450	(655,512)

OFFICE EXPENSE:	
Office supplies	400
Office rent	20,242
Printing/reproduction	7,507
	28,149

AFFORDABLE ACCOUNT DETAIL

LINE ACCT	2022 PROJECTED	2022 ORIGINAL		% 2022 ACTUAL TO	2023 ORIGINAL	2022 ORIGINAL
ITEM # DESCRIPTION	ACTUAL	BUDGET	DIFF	ORIGINAL BUDGET	BUDGET	BUDGET VS 2023 ORIGINAL BUDGET
INCOME						
HUD PHA SECTION 8 GRANTS						
3410 SECTION 8 HAP INCOME	-	-	-	-	-	-
3410.1 ADMINISTRATIVE FEES EARNED	-	-	-	-	-	-
TOTAL HUD PHA SECTION 8 GRANTS	-	-	-	-	-	-
EXPENSES						
ADMINISTRATIVE EXPENSES - OTHER						
4140 STAFF TRAINING	200	7,500	7,300	3%	7,500	-
4170 ACCOUNTING	-	-	-	-	-	-
4190 SUNDRY	54,927	115,077	60,150	48%	112,777	(2,300)
4190.2 TELEPHONE/COMMUNICATIONS	1,428	1,605	177	89%	3,645	2,040
4190.3 POSTAGE	83	625	542	13%	125	(500)
4190.5 OFFICE EQUIPMENT/SOFTWARE	14,072	15,548	1,476	91%	15,848	300
TOTAL ADMINISTRATIVE	70,709	140,356	69,646	50%	139,895	(460)
OTHER GENERAL EXPENSES						
4590 OTHER GENERAL EXPENSES	-	-	-	-	-	-
4590.5 ASSET MGT FEE	-	-	-	-	-	-
4590.6 OTHER FEES	-	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES	-	-	-	-	-	-
NOTES TO BUDGET - SUNDRY EXPENSES						
SUNDRY		8,400			8,400	
BANK SVC		2,800			500	
CONSULTANTS & PROFESSIONAL		100,377			100,377 (a)	
MARKETING		3,500			3,500	
		115,077			112,777	

(a) Project Planning Cost

AFFORDABLE CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
7 PASSANGER VAN	AHD	1.00	35,000.00	35,000.00
TOTAL			35,000.00	35,000.00

EMERGENCY HOUSING VOUCHERS

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
OPERATING INCOME								
703	3110	NET TENANT RENTAL REVENUE	-	-	-	-	-	-
704	3422	TENANT REVENUE - OTHER	-	-	-	-	-	-
		MANAGEMENT FEES EARNED	-	-	-	-	-	-
		BOOKKEEPING FEES EARNED	-	-	-	-	-	-
		FRONT LINE SERVICE FEE	-	-	-	-	-	-
		GROSS POTENTIAL SUBSIDY	-	-	-	-	-	-
		Less: VACANCY LOSS	-	-	-	-	-	-
		Less: PRORATION AMOUNT	-	-	-	-	-	-
		PORT IN HAP REVENUE	-	-	-	-	-	-
		HUD PHA OPERATING GRANT (CFP/S8)	1,319,956	-	1,319,956	-	1,902,797	1,902,797
708	3404	OTHER GOVERNMENT GRANTS	-	-	-	-	-	-
711	3430	INVESTMENT INCOME - UNRESTRICTED	-	-	-	-	-	-
714	3450	FRAUD RECOVERY	-	-	-	-	-	-
715	3480	OTHER REVENUE	626,940	-	626,940	-	340,200	340,200
720	3431	INVESTMENT INCOME - RESTRICTED	-	-	-	-	-	-
700		TOTAL REVENUES	1,946,896	-	1,946,896	-	2,242,997	2,242,997
OPERATING EXPENDITURES								
ADMINISTRATIVE								
911	4110	ADMINISTRATIVE SALARIES	32,412	-	32,412	-	39,000	39,000
915	4182	EMPLOYEE BENEFITS - ADMINISTRATIVE	11,974	-	11,974	-	16,352	16,352
912	4171	AUDITING FEES	-	-	-	-	-	-
		MANAGEMENT FEES	86	-	-	-	26,244	26,244
		BOOKKEEPING FEES	54	-	54	-	16,403	16,403
		ADVERTISING & MARKETING	-	-	-	-	-	-
		OFFICE EXPENSE	2,789	-	2,789	-	7,539	7,539
		LEGAL EXPENSE	-	-	-	-	-	-
		TRAVEL	-	-	-	-	2,000	2,000
916	4190	OTHER	13,295	-	13,295	-	147,841	147,841
		TOTAL ADMINISTRATIVE	60,610	-	60,523	0%	255,379	255,379
TENANT SERVICES								
921	4210	SALARIES	-	-	-	-	-	-
923	4222	EMPLOYEE BENEFITS - TENANT SERVICES	-	-	-	-	-	-
924	4230	OTHER	-	-	-	-	-	-
		TOTAL TENANT SERVICES	-	-	-	-	-	-
UTILITIES								
931	4310	WATER	-	-	-	-	-	-
932	4320	ELECTRICITY	-	-	-	-	-	-
933	4330	NATURAL GAS	-	-	-	-	-	-
938	4390	SEWER AND OTHER	-	-	-	-	-	-
		TOTAL UTILITIES	-	-	-	-	-	-
ORDINARY MAINT & OPERATIONS								
941	4410	LABOR	-	-	-	-	-	-
945	4433	EMPLOYEE BENEFITS - MAINTENANCE	-	-	-	-	-	-
942	4420	MATERIALS	-	-	-	-	-	-
CONTRACT COSTS								
		GARBAGE & TRASH	-	-	-	-	-	-
		COOLING/AIR CONDITIONING	-	-	-	-	-	-
		ELEVATOR MAINTENANCE	-	-	-	-	-	-
		LANDSCAPE & GROUNDS	-	-	-	-	-	-
		UNIT TURNAROUNDS	-	-	-	-	-	-
		ELECTRICAL	-	-	-	-	-	-
		PLUMBING	-	-	-	-	-	-
		EXTERMINATION	-	-	-	-	-	-
		JANITORIAL	-	-	-	-	-	-
		ROUTINE MAINTENANCE	-	-	-	-	-	-
943	4430	OTHER MISCELLANEOUS CONTRACT COSTS	210	-	210	-	119	119
		TOTAL ORDINARY MAINT & OPERATIONS	210	-	210	-	119	119
PROTECTIVE SERVICES								
952	4480	PROTECTIVE SERVICES CONTRACT COSTS	-	-	-	-	-	-
		PROTECTIVE SERVICES OTHER	-	-	-	-	-	-
		TOTAL PROTECTIVE SERVICES	-	-	-	-	-	-
INSURANCE								
961	4510	INSURANCE	-	-	-	-	278	278
		TOTAL INSURANCE EXPENSES	-	-	-	-	278	278

EMERGENCY HOUSING VOUCHERS

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
GENERAL EXPENSES								
962	4590	OTHER GENERAL EXPENSES	-	-	-	-	-	-
914	4181	COMPENSATED ABSENCES	-	-	-	-	-	-
963	4570	PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-
964	4571	BAD DEBTS	-	-	-	-	-	-
		SEVERANCE EXPENSE	-	-	-	-	-	-
TOTAL GENERAL EXPENSES			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
969	TOTAL OPERATING EXPENDITURES		<u>60,820</u>	<u>-</u>	<u>60,733</u>	<u>0%</u>	<u>255,776</u>	<u>255,776</u>
970	CASH FLOW FROM OPERATIONS		<u>1,886,076</u>	<u>-</u>	<u>1,886,162</u>	<u>-</u>	<u>1,987,221</u>	<u>1,987,221</u>
OTHER FINANCIAL ITEMS-(SOURCES) & USES								
		OPERATING TRANSFERS IN	-	-	-	-	-	-
		OPERATING TRANSFERS OUT	-	-	-	-	-	-
		INTER-AMP EXCESS TRANSFER IN	-	-	-	-	-	-
		INTER AMP EXCESS TRANSFER OUT	-	-	-	-	-	-
		TRANSFERS FROM PROGRAM TO AMP	-	-	-	-	-	-
		TRANSFERS FROM AMP TO PROGRAM	-	-	-	-	-	-
		HUD GRANTS - CAPITAL CONTRIBUTIONS	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - INTEREST	-	-	-	-	-	-
		DEBT SERVICE PAYMENT - PRINCIPAL	-	-	-	-	-	-
971	4610	COVID-19	-	-	-	-	-	-
972	4611	CAPITAL EXPENDITURES	-	-	-	-	-	-
973	4715	HOUSING ASSISTANCE PAYMENTS	1,226,922	-	1,226,922	-	1,749,600	1,749,600
		OTHER ITEMS	-	-	-	-	-	-
TOTAL OTHER EXPENSES			<u>1,226,922</u>	<u>-</u>	<u>1,226,922</u>	<u>0%</u>	<u>1,749,600</u>	<u>1,749,600</u>
900	TOTAL EXPENDITURES		<u>1,287,742</u>	<u>-</u>	<u>1,287,655</u>	<u>0%</u>	<u>2,005,376</u>	<u>2,005,376</u>
NET CASH FLOW			<u>659,154</u>	<u>-</u>	<u>659,240</u>	<u>-</u>	<u>237,621</u>	<u>237,621</u>

OFFICE EXPENSE:	
Office supplies	80
Office rent	7,424
Printing/reproduction	35
	<u>7,539</u>

EMERGENCY HOUSING VOUCHERS DETAIL

LINE	ACCT		2022	2022		% 2022	2023	2022 ORIGINAL
ITEM	#	DESCRIPTION	PROJECTED	ORIGINAL	DIFF	ACTUAL TO	ORIGINAL	BUDGET VS 2023
			ACTUAL	BUDGET		ORIGINAL BUDGET	BUDGET	ORIGINAL BUDGET
INCOME								
HUD PHA SECTION 8 GRANTS								
3401.1		COVID-19 INCOME	-	-	-	-	-	-
3410		SECTION 8 HAP INCOME	1,226,922	-	1,226,922	-	1,749,600	1,749,600
3410.1		ADMINISTRATIVE FEES EARNED	93,034	-	93,034	-	153,197	153,197
TOTAL HUD PHA SECTION 8 GRANTS			1,319,956	-	1,319,956	-	1,902,797	1,902,797
EXPENSES								
ADMINISTRATIVE EXPENSES - OTHER								
4140		STAFF TRAINING	-	-	-	-	-	-
4170		ACCOUNTING	-	-	-	-	-	-
4190		SUNDRY	12,646	-	(12,646)	-	144,546	144,546
4190.2		TELEPHONE/COMMUNICATIONS	-	-	-	-	720	720
4190.3		POSTAGE	-	-	-	-	25	25
4190.5		OFFICE EQUIPMENT/SOFTWARE	649	-	(649)	-	2,550	2,550
TOTAL ADMINISTRATIVE			13,295	-	(13,295)	-	147,841	147,841
OTHER GENERAL EXPENSES								
4590		OTHER GENERAL EXPENSES	-	-	-	-	-	-
4590.5		ASSET MGT FEE	-	-	-	-	-	-
4590.6		OTHER FEES	-	-	-	-	-	-
TOTAL OTHER GENERAL EXPENSES			-	-	-	-	-	-
NOTES TO BUDGET - SUNDRY EXPENSES								
		SUNDRY	-	-	-	-	-	-
		BANK SVC	-	-	-	-	500	-
		CONSULTANTS & PROFESSIONAL	-	-	-	-	144,046	-
		MARKETING	-	-	-	-	-	-
			-	-	-	-	144,546	-

EMERGENCY HOUSING VOUCHERS CAPITAL EQUIPMENT

DESCRIPTION	LOCATION	QUANTITY	PRICE	TOTAL COST
NONE FOR THE 2023 ORIGINAL BUDGET				
TOTAL			0.00	0.00